



2022 FINAL BUDGET

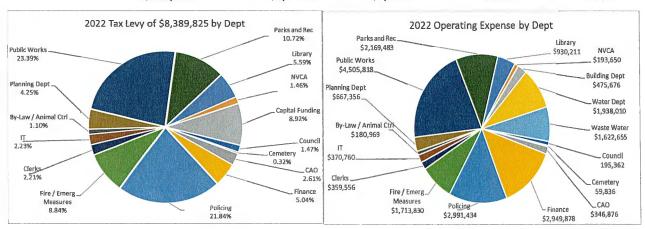


2022 Budget Summary

-	2021 Budget	2022 Budget
Municipal Operations (excl Water & Wastewater)		
Total Operating Expenses:	18,605,762	18,139,730
Total Non Taxation Revenues:	-10,508,112	-9,664,905
Taxation Required to Fund Operations:	-6,869,627	-7,205,621
Taxation Required to Fund Capital:	-1,228,023	-1,184,204
Total Tax Levy Required:	-8,097,650	-8,389,825
Water and WasteWater		
Total Operating Expenses:	3,669,005	3,560,665
Total Revenues:	-3,669,005	-3,560,665
Total Reserve Transfer To /(From)	0	0
Capital Budget		
Total Capital Request:	7,789,384	3,916,757
Funding		
Development Charges:	-1,737,400	-851,617
Reserves:	-1,282,235	-108,593
Grants / Gov't Funding:	-3,461,726	-1,587,343
User Fees:	0	-150,000
Trade In (surplus Equip):	-80,000	-35,000
Taxation:	-1,228,023	-1,184,204

2022 Proposed Budget Impact on Residential Assessment

Assessment	2021 Taxes	2022 Projected	Tax Change	Percentage
		Taxes		Change
\$100,000	\$260.92	\$266.13	\$5.22	2.00%
\$500,000	\$1,304,58	\$1,330,67	\$26.09	2.00%





Library

Library					
	2021	2021	2022	-	0.51
445-610 - Library Administration Expenses	Actual	Budaet	Budaet	Change	% Change
6000 - Salaries/Wages	248,448	319,615	339,165	19,550	6.12%
6002 - Salaries/Wages Part Time	147,338	187,282	192,024	4,742	2.53%
6012 - Wages & Benefits Transfer	0	4,426	4,603	177	4.00%
6020 - Employee Benefits Full Time	27,696	34,440	20,046	(14,394)	-41.79%
6022 - Employee Benefits Part Time	0	0	12,667	12,667	100.00%
6026 - Extended Health Benefits	38,105	50,194	40,067	(10,127)	-20.18%
6030 - Employee Health Tax	7,747	10,045	10,137	92	0.92%
6031 - Employee Health Tax	0	0	172	172	100.00%
6032 - OMERS	34,422	42,810	41,953	(857)	-2.00%
6033 - WSIB	1,112	1,468	1,456	(12)	-0.82%
	2,309	3,600	3,600	0	0.00%
6035 - Mileage	2,309	500	500	0	0.00%
6042 - Safety Training	261	400	400	0	0.00%
6044 - Conferences				1,000	62.50%
6045 - Continuing Education	1,373	1,600	2,600	,	61.58%
6046 - Memberships & Subscriptions	1,208	1,015	1,640	625	0.00%
6050 - Office Supplies	155	3,000	3,000	0	
6052 - Postage	230	800	800	0	0.00%
6069 - Contract Services	291	1,000	1,000	0	0.00%
6091 - Transfer to Reserve from Gener	0	0	9,000	9,000	100.00%
6092 - Transfer to Library Board	0	0	0	0	0.00%
6098 - Transfer to Capital	0	79,265	88,782	9,517	12.01%
Total 445-610 - Library Administration Expenses	510,694	741,460	773,612	32,152	4.34%
445-650 - Subsidized Program & Board Expenses					
6002 - Salaries/Wages Part Time	12,082	8,260	12,240	3,980	48.18%
6006 - Salaries/Wages Part Time Overt	0	200	0	(200)	-100.00%
6009 - Remuneration Council/Committee	0	3,600	3,600	0	0.00%
6020 - Employee Benefits Full Time	666	250	700	450	180.00%
6030 - Employee Health Tax	239	160	200	40	25.00%
6033 - WSIB	34	25	40	15	60.00%
6035 - Wileage	0	275	100	(175)	-63.64%
6048 - Board Appreciation/ Public Relations	229	1,000	1,000	0	0.00%
Total 445-650 - Subsidized Program & Board Expenses	13,251	13,770	17,880	4,110	29.85%
		,			
445-625 - Library - Angus Branch Expenses					
6054 - Telephone Communications	3,000	3,700	3,500	(200)	-5.41%
6057 - Cleaning Supplies	48	1,200	600	(600)	-50.00%
6061 - Building Repairs & Maintenance	2,354	4,500	4,500	0	0.00%
6069 - Contract Services	131	1,300	1,300	0	0.00%
6275 - Snow Removal	0	2,000	2,000	0	0.00%
6055 - Hydro	12,455	18,000	18,360	360	2.00%
6056 - Heat	676	900	918	18	2.00%
6281 - Repairs and Maintenance Services	10,941	20,610	20,610	0	0.00%
445-625 - Library - Angus Branch Expenses	29,604	52,210	51,788	(422)	-0.81%



Library

Library					
	2021	2021	2022		
445-630 - Library - Thornton Branch Expenses	Actual	Budaet	Budaet	Change	% Change
6054 - Telephone Communications	387	650	650	0	0.00%
6057 - Cleaning Supplies	109	900	500	(400)	-44.44%
÷	2,888	3,000	3,000	(400)	0.00%
6061 - Building Repairs & Maintenance	611	1,000	1,000	0	0.00%
6275 - Snow Removal		•	•		2.00%
6055 - Hydro	1,326	2,500	2,550	50	
6056 - Heat	1,700	2,250	2,295	45	2.00%
6098 - Transfer to Capital	0	0	25,965	25,965	100.00%
6281 - Repairs and Maintenance Services	1,380	2,750	2,750	0	0.00%
Total 445-630 - Library - Thornton Branch Expenses	8,400	13,050	38,710	25,660	196.63%
445-640 - Operations Expenses					
6053 - Courier Fees	0	50	50	0	0.00%
6058 - Equipment Rental	2,079	2,475	2,300	(175)	-7.07%
6059 - Equipment Maintenance Contract	856	2,660	2,660	0	0.00%
6060 - Computer Software Maintenance	4,217	4,500	4,500	0	0.00%
6062 - Advertising	0	0	0	0	0.00%
6063 - Insurance	0	3,300	3,366	66	2.00%
6064 - Bank Charges	882	725	1,200	475	65.52%
6066 - Audit Fees	0	3,600	3,600	0	0.00%
6069 - Contract Services	25,516	45,000	0	(45,000)	-100.00%
6289 - Supplies & Equipment	0	45,000	0	(45,000)	0.00%
, , , ,	1,496	3,000	3,000	0	0.00%
6245 - Small Equipment/Material Purchases				0	0.00%
6330 - Electronic Resources	10,188	14,450	14,450	0	0.00%
6334 - Programming & Promotions	3,454	10,250	10,250		
6336 - Fundraising Products	1,975	2,000	2,845	845	42.25%
Total 445-640 - Operations Expenses	50,664	92,010	48,221	(43,789)	-47.59%
Total Library Expenses	612,614	912,500	930,211	17,711	1.94%
445-660 - Library Revenues					
4605 - Miscellaneous Grants	5,000	5,000	5,000	0	0.00%
4606 - Provincial Grants	2,530	25,297	25,797	500	1.98%
4630 - Federal Grants	13,211	12,888	5,773	(7,115)	-55.21%
4651 - Library Collection Revenue	2,736	6,000	6,000	0	0.00%
4740 - Registration Fees	307	400	400	0	0.00%
4691 - Dog Licenses	222	1,200	1,200	0	0.00%
4710 - Bank Interest	272	250	300	50	20.00%
4707 - Miscellaneous Revenue	2,886	10,000	10,000	0	0.00%
4940 - Contribution from Taxation	0	0	0	0	0.00%
4950 - Contribution from Reserves	0	0	25,965	25,965	100.00%
4954 - Development Charges Earned	0	0	16,617	16,617	100.00%
4655 - Community Donations	38,519	38,000	500	(37,500)	-98.68%
4657 - Fundraising Library Branches	4,867	9,020	9,000	(20)	-0.22%
4728 - Rental Revenue	0	500	500	0	0.00%
Total 445-660 - Library Revenues	70,550	108,555	107,052	(1,503)	-1.38%
Taxation Required	542,064	803,945	823,159	19,214	2.39%



Fire Department

Fire Department					
	2021 Actual	2021	2022		
110 202 Fire Administration Function		Budget	Budget	Change	% Change
110-202 - Fire Administration Expenses	104 220	220 161	200 060	(11 201)	-5.13%
6000 - Salaries/Wages	184,230	220,161 0	208,860 0	(11,301) 0	0.00%
6002 - Salaries/Wages Part Time	1,403 390	0	0		0.00%
6004 - Salaries/Wages Full Time Overt				0	
6010 - Salaries Volunteer Firefighter	13,889	40,000	40,000	0	0.00%
6020 - Employee Benefits Full Time	10,275	10,970	11,039	69	0.63%
6022 - Employee Benefits Part Time	726	0	0	0	0.00%
6026 - Extended Health Benefits	17,356	23,140	22,399	(741)	-3.20%
6030 - Employee Health Tax	3,644	4,300	4,072	(228)	-5.30%
6031 - Employee Assistance Plan	90	135	121	(14)	-10.37%
6032 - OMERS	10,342	18,940	10,293	(8,647)	-45.65%
6033 - WSIB	5,326	6,173	5,655	(518)	-8.39%
6044 - Conferences	300	3,000	3,000	0	0.00%
6046 - Memberships & Subscriptions	3,056	6,000	6,000	0	0.00%
6050 - Office Supplies	4,206	5,000	5,000	0	0.00%
6054 - Telephone Communications	4,982	7,600	7,600	0	0.00%
6060 - Computer Software Maintenance	0	0	0	0	0.00%
6063 - Insurance	6,434	5,500	5,610	110	2.00%
6069 - Contract Services	0	0	0	0	0.00%
6091 - Transfer to Reserve from General	0	0	0	0	0.00%
6098 - Transfer to Capital	0	731,765	403,000	(328,765)	-44.93%
Total 110-202 - Fire Administration Expenses	266,649	1,082,684	732,649	(350,035)	-32.33%
110-205 - Fire Training Expenses					
6010 - Salaries Volunteer Firefighter	101,156	145,000	145,000	0	0.00%
6042 - Safety Training	0	2,000	2,000	0	0.00%
6045 - Continuing Education	107	2,000	33,000	31,000	1550.00%
Total 110-205 - Fire Training Expenses	101,263	149,000	180,000	31,000	20.81%
110-208 - Fire Fighting Expenses					
6010 - Salaries Volunteer Firefighter	231,079	320,000	320,000	0	0.00%
6030 - Employee Health Tax	6,749	10,500	10,500	0	0.00%
6033 - WSIB	9,865	18,000	18,000	0	0.00%
6038 - Clothing Allowance	2,391	9,000	9,000	0	0.00%
6042 - Safety Training	2,288	8,500	8,500	0	0.00%
6063 - Insurance	. 0	42,840	43,697	857	2.00%
6089 - Miscellaneous	11,372	4,600	4,600	0	0.00%
6250 - Small Tools	10,701	18,000	18,000	0	0.00%
6270 - Safety Equipment & Clothing	2,080	6,000	6,000	0	0.00%
6271 - 1st Aid Equipment	4,022	8,000	8,000	0	0.00%
6274 - Radio License	4,133	5,000	5,000	0	0.00%
6274 - Radio Electrise 6278 - Fire Agreement-New Tecumseth	19,559	38,000	38,760	760	2.00%
6279 - Fire Agreement-Barrie	34,839	45,000	45,900	900	2.00%
6251 - Equipment Repairs	2,222	4,800	5,000	200	4.17%
6273 - Radio Maintenance	498	5,750	5,750	0	0.00%
	0	0,730			100.00%
6048 - Board Appreciation/ Public Relations		6,000	2,000	2,000 0	0.00%
6245 - Small Equipment/Material Purchases	1,862		6,000		0.00%
6281 - Air Mgt Repairs and Maintenance	8,811	13,000	13,000	0	
6282 - Repairs and Maintenance Services	9,473	31,000	31,000	0	0.00%
6285 - Fire Prevention, Training & Support	1,359	4,000 597,990	2,000	(2,000)	-50.00% 0.45%
Total 110-208 - Fire Fighting Expenses	363,304	797,780	000,707	2,717	0.43%



Fire Department

The Department					
	2021 Actual	2021	2022	CI.	% Change
110-209 - Angus Fire Hall Expenses	· · · · ·	Budget	Budget	Change	% Change
6063 - Insurance	0	2,650	2,703	53	2.00%
6275 - Snow Removal	2,290	3,750	3,750	0	0.00%
6049 - Water & Sewer	494	800	816	16	2.00%
6055 - Hydro	4,174	4,900	4,998	98	2.00%
6056 - Heat	1,679	3,400	3,468	68	2.00%
6254 - Repairs & Maintenance	8,782	13,000	13,000	0	0.00%
Total 110-209 - Angus Fire Hall Expense	17,419	28,500	28,735	235	0.82%
110-210 - Thornton Fire Hall Expenses					
6063 - Insurance	0	2,400	2,448	48	2.00%
6275 - Snow Removal	1,954	3,200	3,200	0	0.00%
6049 - Water & Sewer	0	0	0	0	0.00%
6055 - Hydro	3,060	4,200	4,284	84	2.00%
6056 - Heat	3,699	5,200	5,304	104	2.00%
6254 - Repairs & Maintenance	7,001	13,000	13,000	0	0.00%
Total 110-210 - Thornton Fire Hall Expense	15,714	28,000	28,236	236	0.84%
120-220 - Fire Fleet Expenses					
6254 - Repairs & Maintenance	66,497	90,000	90,000	0	0.00%
6210 - Gasoline	3,514	6,150	7,000	850	13.82%
6220 - Diesel	6,787	11,750	13,000	1,250	10.64%
Total 120-220 - Fire Fleet Expense	76,797	107,900	110,000	2,100	1.95%
Total Fire Fighting Expenses	841,146	1,994,074	1,680,327	(313,747)	-15.73%
110-245 - Fire Revenues					
4605 - Miscellaneous Grants	9,800	0	0	0	0.00%
4671 - Burning w/o a Permit Fees	22,931	8,000	8,000	0	0.00%
4674 - Fire Calls - Insurance Reimbur	52,901	50,000	50,000	0	0.00%
4670 - Burn Permit Fees	46,420	48,000	48,000	0	0.00%
4672 - False Alarm Fees	1,000	2,100	2,100	0	0.00%
4673 - Fire Inspection Fees	3,090	2,500	2,500	0	0.00%
4756 - Lease Revenue	12,000	12,000	12,000	0	0.00%
4714 - Property Insurance Proceeds	0	0	0	0	0.00%
4622 - Town of Innisfil Fire Standy F	0	0	0	0	0.00%
4624 - Town of Springwater Standby Fe	0	2,000	2,000	0	0.00%
4950 - Contribution from Reserves	0	0	13,000	13,000	100.00%
4954 - Development Charges Earned	0	0	100,000	100,000	100.00%
Total 110-245 - Fire Revenues	148,142	12 4 ,600	23 7, 600	113,000	90. 6 9%
Taxation Required	693,003	1,869,474	1,442,727	(426,747)	-22.83%



Emergency Measures

	2021 Actual	2021	2022		
	2021 Actual	Budget	Budaet	Change	% Change
125-230 - Emergency Measures Expenses					
6000 - Salaries/Wages	15,926	10,675	17,298	6,623	62.04%
6004 - Salaries/Wages Full Time Overt	43	0	0	0	0.00%
6020 - Employee Benefits Full Time	827	406	817	411	101.23%
6022 - Employee Benefits Part Time	81	0	0	0	0.00%
6026 - Extended Health Benefits	1,218	895	1,672	777	86.82%
6030 - Employee Health Tax	316	205	338	133	64.88%
6031 - Employee Assistance Plan	6	5	8	3	60.00%
6032 - OMERS	738	1,610	611	(999)	-62.05%
6033 - WSIB	462	300	459	159	53.00%
6045 - Continuing Education	0	100	1,500	1,400	1400.00%
6062 - Advertising	0	0	0	0	0.00%
6089 - Miscellaneous	22,978	10,500	10,500	0	0.00%
6220 - Diesel	0	150	150	0	0.00%
6240 - Propane	0	150	150	0	0.00%
Total 125-230 - Emergency Measures Expenses	42,594	24,996	33,503	8,507	34.03%
Taxation Required	42,594	24,996	33,503	8,507	34.03%



Policing

	2021 Actual	2021	2022		
420.250 P. I		Budaet	Budget	Change	% Change
130-250 - Police-Joint Contract Expenses	1 452 605	2 014 070	2 005 250	(40 (11)	1 659/
6069 - Contract Services	1,452,605	3,014,870	2,965,259	(49,611)	-1.65%
Total 130-250 - Police-Joint Contract Expenses	1,452,605	3,014,870	2,965,259	(49,611)	-1.65%
130-254 - Police Administration Expenses					
6009 - Remuneration Council/Committee	0	0	1,000	1,000	100.00%
6050 - Office Supplies	0	0	0	0	0.00%
6054 - Telephone Communications	4,125	4,600	4,600	0	0.00%
6058 - Equipment Rental	1,124	2,200	2,200	0	0.00%
6069 - Contract Services	8,864	9,000	9,000	0	0.00%
6055 - Hydro	935	1,600	1,632	32	2.00%
Total 130-254 - Police Administration Expenses	15,047	17,400	18,432	1,032	5.93%
130-257 - Police-Building Expenses					
6057 - Cleaning Supplies	228	100	100	0	0.00%
6061 - Building Repairs & Maintenance	6,121	7,500	7,500	0	0.00%
6063 - Insurance	0	140	143	3	2.14%
Total 130-257 - Police-Building Expenses	6,349	7,740	7,743	3	0.04%
Total Policing Expenses	1,474,001	3,040,010	2,991,434	(48,576)	-1.60%
130-270 - Police Revenues					
4621 - Police Board Local Income	200	0	0	0	0.00%
4619 - Police Cont.Surplus(Deficit)	5,000	0	0	0	0.00%
4620 - Provincial Offenses Act Paymen	16,914	93,000	93,000	0	0.00%
Total 130-270 - Police Revenues	22,114	93,000	93,000	0	0.00%
Taxation Required	1,451,887	2,947,010	2,898,434	(48,576)	-1.65%



Clerks

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	2021	2021	2022		
030-142 - Clerks Expenses	Actual	Budaet	Budget	Change	% Change
6000 - Salaries/Wages	167,338	178,700	199,438	20,738	11.60%
6002 - Salaries/Wages Part Time	4,391	0	199,438	20,738	0.00%
6020 - Employee Benefits Full Time	10,666	9,610	10,777	1,167	12.14%
6022 - Employee Benefits Part Time	0,000	9,010	0,777	0	0.00%
6026 - Extended Health Benefits	20,760	20,160	22,109	1,949	9.67%
	3,278	•	•	404	11.59%
6030 - Employee Health Tax 6031 - Employee Assistance Plan	109	3,485 120	3,889 121	1	0.83%
6032 - OMERS	16,581	16,150	20,131	3,981	24.65%
		-	•	608	11.93%
6035 - WSIB	4,792 66	5,095 500	5,703 200	(300)	-60.00%
6035 - Mileage		1,200		(300)	0.00%
6044 - Conferences	1,084	*	1,200	_	
6045 - Continuing Education	1,587	2,500	2,500	0	0.00%
6046 - Memberships & Subscriptions	478	1,250	1,250	0	0.00%
6050 - Office Supplies	1,737	1,000	1,000	-	
6051 - Printing	6,000	10,000	10,000	0	0.00%
6060 - Computer Software Maintenance	20,650	22,000	0	(22,000)	-100.00%
6062 - Advertising	294	2,500	2,000	(500)	-20.00%
6069 - Contract Services	84,332	84,500	3,500	(81,000)	-95.86%
6270 - Safety Equipment & Clothing	0	500	500	0	0.00%
6320 - Accessibility - Advertising	0	0	0	0	0.00%
6321 - Accessibility - Committee Expe	0	700	150	(550)	-78.57%
6087 - Computer Hardware/Electronics	24,086	55,000	0	(55,000)	-100.00%
Total 030-142 - Clerks Expenses	368,229	414,970	284,468	(130,502)	-31.45%
030-143 - Elections Expenses					
6051 - Printing	0	0	17,820	17,820	100.00%
6060 - Computer Software Maintenance	1,857	1,860	1,860	0	0.00%
6089 - Miscellaneous	0	0	9,950	9,950	100.00%
6091 - Transfer to Reserve from Gener	0	12,000	0	(12,000)	-100.00%
6088 - Training	0	0	24,458	24,458	100.00%
Total 030-143 - Elections Expenses	1,857	13,860	54,088	40,228	290.25%
Total Clerks and Elections Expenses	370,086	428,830	338,556	(90,274)	-21.05%
030-148 - Clerks Revenues					
	1 750	1 750	1 750	0	0.00%
4701 - Nevada/Bingo & Raffle License	1,759	1,750	1,750	0	
4704 - Burial Permits	3,200	3,000	3,000	0	0.00%
4713 - Marriage License	13,800	25,000	25,000	0	0.00%
4707 - Miscellaneous Revenue	90	300	300	0	0.00%
4950 - Contribution from Reserves	0	0	36,000	36,000	100.00%
Total 030-148 - Clerks Revenues	18,849	30,050	66,050	36,000	119.80%
Taxation Required	351,237	398,780	272,506	(126,274)	-31.67%



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_ •	2021	2021	2022		
_	Actual	Budget	Budget	Change	% Change
070-151 - IT - General Expenses					
6045 - Continuing Education		0	1,200	1,200	100.00%
6046 - Memberships & Subscriptions		0	71,510	71,510	100.00%
6060 - Computer Software Maintenance		0	109,490	109,490	100.00%
6069 - Contract Services		0	82,610	82,610	100.00%
6087 - Computer Hardware/Electronics		0	31,000	31,000	100.00%
6098 - Transfer to Capital		0	74,950	74,950	100.00%
Total 070-151 - IT - General Expenses	0	0	370,760	370,760	100.00%
070-152 - IT Revenues					
4606 - Provincial Grants		0	16,343	16,343	100.00%
4950 - Contribution from Reserves		0	19,375	19,375	100.00%
Total 070-152 - IT Revenues	0	0	35,718	35,718	100.00%
Taxation Required	0	0	335,042	335,042	100.00%

Operating Assistance

	2021	2021	2022		
	Actual	Budget	Budget	Change	% Change
040-514 - Operating Assistance Expenses					
6300 - Community Donations	7,300	9,000	21,000	12,000	133.33%
Total 040-514 - Operating Assistance Expenses	7,300	9,000	21,000	12,000	133.33%
Taxation Required	7,300	9,000	21,000	12,000	133.33%



Council

	2021	2021	2022		
	Actual	Budget	Budget	Change	% Change
010-101 - Council Expenses					
6009 - Remuneration Council/Committee	117,023	129,678	129,677	(1)	0.00%
6020 - Employee Benefits Full Time	0	0	0	0	0.00%
6022 - Employee Benefits Part Time	4,697	4,076	5,137	1,061	26.03%
6026 - Extended Health Benefits	20,118	16,544	19,175	2,631	15.90%
6030 - Employee Health Tax	2,327	1,686	1,695	9	0.53%
6032 - OMERS	6,933	7,678	7,678	0	0.00%
6033 - WSIB	0	0	0	0	0.00%
6035 - Mileage	0	500	500	0	0.00%
6037 - Allowance	2,000	5,000	5,000	0	0.00%
6041 - Per Diem	0	1,000	1,000	0	0.00%
6044 - Conferences	0	1,000	0	(1,000)	-100.00%
6047 - Pins, Plaques, Twsp. Recogniti	1,145	7,000	8,000	1,000	14.29%
6050 - Office Supplies	2,665	3,000	1,000	(2,000)	-66.67%
6054 - Telephone Communications	2,060	4,000	4,000	0	0.00%
6060 - Computer Software Maintenance	0	1,000	0	(1,000)	-100.00%
6061 - Building Repairs & Maintenance	0	2,950	1,000	(1,950)	-66.10%
6069 - Contract Services	0	0	2,500	2,500	0.00%
6089 - Miscellaneous	9,486	9,250	9,000	(250)	-2.70%
6087 - Computer Hardware/Electronics	0	1,000	0	(1,000)	-100.00%
Total 010-101 - Council Expenses	15,356	195,362	195,362	0	0.00%
Taxation Required	15,356	195,362	195,362	0	0.00%



By-Law

-y -a	2021	2021	2022		
	Actual	Budget	Budget	Change	% Change
150-290 - By-Law Expenses					
6000 - Salaries/Wages	39,036	57,355	104,468	47,113	82.14%
6002 - Salaries/Wages Part Time	26,345	50,645	0	(50,645)	-100.00%
6004 - Salaries/Wages Full Time Overt	734	0	0	0	0.00%
6020 - Employee Benefits Full Time	2,900	3,753	7,146	3,393	90.41%
6022 - Employee Benefits Part Time	1,899	3,690	0	(3,690)	-100.00%
6026 - Extended Health Benefits	4,131	4,550	7,414	2,864	62.95%
6030 - Employee Health Tax	1,333	2,106	2,038	(68)	-3.23%
6031 - Employee Assistance Plan	51	50	86	36	72.00%
6032 - OMERS	3,526	5,165	9,455	4,290	83.06%
6033 - WSIB	1,948	3,078	2,988	(90)	-2.92%
6035 - Mileage	0	0	0	0	0.00%
6038 - Clothing Allowance	691	1,000	1,000	0	0.00%
6044 - Conferences	0	2,000	1,000	(1,000)	-50.00%
6045 - Continuing Education	0	500	500	0	0.00%
6046 - Memberships & Subscriptions	0	200	200	0	0.00%
6050 - Office Supplies	166	300	300	0	0.00%
6051 - Printing	380	500	500	0	0.00%
6052 - Postage	556	500	1,250	750	150.00%
6062 - Advertising	0	0	0	0	0.00%
6067 - Legal Fees	2,664	5,000	5,762	762	15.24%
6089 - Miscellaneous	0	0	0	0	0.00%
6270 - Safety Equipment & Clothing	827	1,250	1,250	0	0.00%
6098 - Transfer to Capital	0	25,000	0	(25,000)	-100.00%
Total 150-290 - By-Law Expenses	87,186	166,642	145,357	(21,285)	-12.77%
150-294 - By-Law Revenues					
4690 - By-Law Enforcement Fines	7,176	5,000	7,500	2,500	50.00%
4693 - Taxi License	950	2,000	1,000	(1,000)	-50.00%
4707 - Miscellaneous Revenue	1,765	2,000	2,000	0	0.00%
4695 - Business Licenses	11,250	9,100	11,000	1,900	20.88%
Total 150-294 - By-Law Revenue	21,141	18,100	21,500	3,400	18.78%
Taxation Required	66,045	148,542	123,857	(24,685)	-16.62%
				(· ,)	



Animal Control

Natival Studies Stud	Alliniai Control	2021	2021	2022		
160-296 - Animal Control Expenses 17,984 12,423 (5,561) -30.				****	Change	% Change
6004 - Salaries/Wages Full Time Overt 6020 - Employee Benefits Full Time 210 1,138 777 (361) -31. 6026 - Extended Health Benefits 189 1,865 1,144 (721) -38. 6030 - Employee Health Tax 59 350 242 (108) -30. 6031 - Employee Health Tax 59 350 242 (108) -30. 6031 - Employee Assistance Plan 2 15 8 (7) -46. 6032 - OMERS 251 1,620 1,172 (448) -27. 6033 - WSIB 86 510 356 (154) -30. 6035 - Mileage 0 0 0 0 0 0 0 0 0 0. 6035 - Mileage 0 0 0 0 0 0 0 0 0 0. 6036 - Clothing Allowance 0 0 0 0 0 0 0 0 0. 6051 - Printing 0 0 0 0 0 0 0 0 0. 6052 - Postage 0 0 500 0 (500) -100. 6054 - Telephone Communications 994 2,000 2,000 0 (500) -100. 6062 - Advertising 0 0 0 0 0 0 0 0. 6063 - Isurance 0 1,000 1,020 20 20 2. 6069 - Contract Services 4,472 7,320 7,320 0 0. 6089 - Miscellaneous 0 750 2,000 1,250 166. 6270 - Safety Equipment & Clothing 233 250 250 0 0. 6280 - Dog Tags 384 400 400 0 0 0. 6294 - Repairs & Maintenance 2,810 1,500 2,000 500 33. 6296 - Livestock Claims 3,351 1,000 1,000 0 0. 6210 - Gasoline 2,715 2,500 3,500 1,000 40. Total 160 -296 - Animal Control Expenses 8,625 15,000 10,000 (5,000) -33. 4692 - Kennel Licenses 8,625 15,000 10,000 (5,000) -33. 4692 - Kennel Licenses 300 2,000 1,900 (100) -5. 4694 - Livestock Claim Fee 2,310 100 1,100 1,000 1,000 -28.	160-296 - Animal Control Expenses	Actual	Buduct	badact	- Change	
6020 - Employee Benefits Full Time 210 1,138 777 (361) -31. 6026 - Extended Health Benefits 189 1,865 1,144 (721) -38. 6030 - Employee Health Tax 59 350 242 (108) -30. 6031 - Employee Assistance Plan 2 15 8 (7) -46. 6032 - OMERS 251 1,620 1,172 (448) -27. 6033 - WSIB 86 510 356 (154) -30. 6035 - Milleage 0 0 0 0 0 0 6035 - Postage 0 0 0 0 0 0 0 6051 - Printing 0 0 0 0 0 0 0 0 6052 - Postage 0 500 0	6000 - Salaries/Wages	2,778	17,984	12,423	(5,561)	-30.92%
6020 - Employee Benefits Full Time 210 1,138 777 (361) -31. 6026 - Extended Health Benefits 189 1,865 1,144 (721) -38. 6030 - Employee Health Tax 59 350 242 (108) -30. 6031 - Employee Assistance Plan 2 15 8 (7) -46. 6032 - OMERS 251 1,620 1,172 (448) -27. 6033 - WSIB 86 510 356 (154) -30. 6035 - Mileage 0 0 0 0 0 0 0 6035 - Mileage 0	6004 - Salaries/Wages Full Time Overt		0	0	0	0.00%
6026 - Extended Health Benefits 189 1,865 1,144 (721) -38. 6030 - Employee Health Tax 59 350 242 (108) -30. 6031 - Employee Assistance Plan 2 15 8 (7) -46. 6032 - OMERS 251 1,620 1,172 (448) -27. 6033 - WSIB 86 510 356 (154) -30. 6035 - Mileage 0 0 0 0 0 0 6035 - Mileage 0 0 0 0 0 0 0 6035 - Mileage 0	_	210	1,138	777	(361)	-31.72%
6031 - Employee Assistance Plan 2 15 8 (7) -46. 6032 - OMERS 251 1,620 1,172 (448) -27. 6033 - WSIB 86 510 356 (154) -30. 6035 - Mileage 0 0 0 0 0 0 6038 - Clothing Allowance 0 0 0 0 0 0 0 6051 - Printing 0 <td>6026 - Extended Health Benefits</td> <td>189</td> <td>1,865</td> <td>1,144</td> <td>(721)</td> <td>-38.66%</td>	6026 - Extended Health Benefits	189	1,865	1,144	(721)	-38.66%
6031 - Employee Assistance Plan 2 15 8 (7) -46. 6032 - OMERS 251 1,620 1,172 (448) -27. 6033 - WSIB 86 510 356 (154) -30. 6035 - Mileage 0 0 0 0 0 0 6038 - Clothing Allowance 0 0 0 0 0 0 0 6051 - Printing 0 <td>6030 - Employee Health Tax</td> <td>59</td> <td>350</td> <td>242</td> <td>(108)</td> <td>-30.86%</td>	6030 - Employee Health Tax	59	350	242	(108)	-30.86%
6033 - WSIB 86 510 356 (154) -30. 6035 - Mileage 0 0 0 0 0 0 6038 - Clothing Allowance 0		2	15	8	(7)	-46.67%
6035 - Mileage 0	6032 - OMERS	251	1,620	1,172	(448)	-27.65%
6038 - Clothing Allowance 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	6033 - WSIB	86	510	356	(154)	-30.20%
6051 - Printing 0	6035 - Mileage	0	0	0	0	0.00%
6051 - Printing 0	6038 - Clothing Allowance	0	0	0	0	0.00%
6054 - Telephone Communications 994 2,000 2,000 0 0 0. 6062 - Advertising 0 0 0 0 0 0 0 0. 6063 - Insurance 0 1,000 1,020 20 2. 6069 - Contract Services 4,472 7,320 7,320 0 0. 6089 - Miscellaneous 0 750 2,000 1,250 166. 6270 - Safety Equipment & Clothing 233 250 250 0 0. 6280 - Dog Tags 384 400 400 0 0 0. 6254 - Repairs & Maintenance 2,810 1,500 2,000 500 33. 6296 - Livestock Claims 3,351 1,000 1,000 0 0. 6210 - Gasoline 2,715 2,500 3,500 1,000 40. Total 160-296 - Animal Control Expenses 18,548 40,702 35,612 (5,090) -12. 160-295 - Animal Control Revenues 4603 - Provincial Wolf Grants 962 1,000 0 (1,000) -100. 4691 - Dog Licenses 8,625 15,000 10,000 (5,000) -33. 4692 - Kennel Licenses 300 2,000 1,900 (100) -5. 4694 - Livestock Claim Fee 2,310 100 1,100 1,000 1000. Total 160-295 - Animal Control Revenues	_	0	0	0	0	0.00%
6062 - Advertising 0	6052 - Postage	0	500	0	(500)	-100.00%
6063 - Insurance 0 1,000 1,020 20 2. 6069 - Contract Services 4,472 7,320 7,320 0 0 0. 6089 - Miscellaneous 0 750 2,000 1,250 166. 6270 - Safety Equipment & Clothing 233 250 250 0 0 0. 6280 - Dog Tags 384 400 400 0 0 0. 6254 - Repairs & Maintenance 2,810 1,500 2,000 500 33. 6296 - Livestock Claims 3,351 1,000 1,000 0 0. 6210 - Gasoline 2,715 2,500 3,500 1,000 40. Total 160-296 - Animal Control Expenses 18,548 40,702 35,612 (5,090) -12. 160-295 - Animal Control Revenues 4603 - Provincial Wolf Grants 962 1,000 0 (1,000) -100. 4691 - Dog Licenses 8,625 15,000 10,000 (5,000) -33. 4692 - Kennel Licenses 300 2,000 1,900 (100) -5. 4694 - Livestock Claim Fee 2,310 100 1,100 1,000 1000. Total 160-295 - Animal Control Revenues	6054 - Telephone Communications	994	2,000	2,000	0	0.00%
6069 - Contract Services	6062 - Advertising	0	0	0	0	0.00%
6089 - Miscellaneous 0 750 2,000 1,250 166. 6270 - Safety Equipment & Clothing 233 250 250 0 0 6280 - Dog Tags 384 400 400 0 0 6254 - Repairs & Maintenance 2,810 1,500 2,000 500 33. 6296 - Livestock Claims 3,351 1,000 1,000 0 0 6210 - Gasoline 2,715 2,500 3,500 1,000 40. Total 160-296 - Animal Control Expenses 18,548 40,702 35,612 (5,090) -12. 160-295 - Animal Control Revenues 962 1,000 0 (1,000) -100. 4691 - Dog Licenses 8,625 15,000 10,000 (5,000) -33. 4692 - Kennel Licenses 300 2,000 1,900 (100) -5. 4694 - Livestock Claim Fee 2,310 100 1,100 1,000 100. Total 160-295 - Animal Control Revenues 12,196 18,100 13,000 (5,100) -28.	6063 - Insurance	0	1,000	1,020	20	2.00%
6270 - Safety Equipment & Clothing 6280 - Dog Tags 384 400 400 0 0 6280 - Dog Tags 384 400 400 0 0 6254 - Repairs & Maintenance 2,810 1,500 2,000 500 33. 6296 - Livestock Claims 3,351 1,000 1,000 0 6210 - Gasoline 2,715 2,500 3,500 1,000 40. Total 160-296 - Animal Control Expenses 18,548 40,702 35,612 (5,090) -12. 160-295 - Animal Control Revenues 4603 - Provincial Wolf Grants 962 1,000 0 (1,000) -100. 4691 - Dog Licenses 8,625 15,000 10,000 (5,000) -33. 4692 - Kennel Licenses 300 2,000 1,900 (100) -5. 4694 - Livestock Claim Fee 2,310 100 1,100 13,000 (5,100) -28.	6069 - Contract Services	4,472	7,320	7,320	0	0.00%
6280 - Dog Tags 6280 - Dog Tags 384 400 400 0 0 0 6254 - Repairs & Maintenance 2,810 1,500 2,000 500 33. 6296 - Livestock Claims 3,351 1,000 1,000 0 0 6210 - Gasoline 2,715 2,500 3,500 1,000 40. Total 160-296 - Animal Control Expenses 18,548 40,702 35,612 (5,090) -12. 160-295 - Animal Control Revenues 4603 - Provincial Wolf Grants 4691 - Dog Licenses 8,625 15,000 10,000 (5,000) -33. 4692 - Kennel Licenses 300 2,000 1,900 (100) -5. 4694 - Livestock Claim Fee 2,310 100 1,100 1,000 1	6089 - Miscellaneous	0	750	2,000	1,250	166.67%
6254 - Repairs & Maintenance 2,810 1,500 2,000 500 33. 6296 - Livestock Claims 3,351 1,000 1,000 0 0. 6210 - Gasoline 2,715 2,500 3,500 1,000 40. Total 160-296 - Animal Control Expenses 18,548 40,702 35,612 (5,090) -12. 160-295 - Animal Control Revenues 962 1,000 0 (1,000) -100. 4691 - Dog Licenses 8,625 15,000 10,000 (5,000) -33. 4692 - Kennel Licenses 300 2,000 1,900 (100) -5. 4694 - Livestock Claim Fee 2,310 100 1,100 1,000 1000. Total 160-295 - Animal Control Revenues 12,196 18,100 13,000 (5,100) -28.	6270 - Safety Equipment & Clothing	233	250	250	0	0.00%
6296 - Livestock Claims 6296 - Livestock Claims 6210 - Gasoline 70tal 160-296 - Animal Control Expenses 18,548 40,702 35,612 1000 1,000 40- 1000 40- 1000 1,000	6280 - Dog Tags	384	400	400	0	0.00%
6210 - Gasoline 2,715 2,500 3,500 1,000 40. Total 160-296 - Animal Control Expenses 18,548 40,702 35,612 (5,090) -12. 160-295 - Animal Control Revenues 4603 - Provincial Wolf Grants 962 1,000 0 (1,000) -100. 4691 - Dog Licenses 8,625 15,000 10,000 (5,000) -33. 4692 - Kennel Licenses 300 2,000 1,900 (100) -5. 4694 - Livestock Claim Fee 2,310 100 1,100 1,000 1000. Total 160-295 - Animal Control Revenues 12,196 18,100 13,000 (5,100) -28.	6254 - Repairs & Maintenance	2,810	1,500	2,000	500	33.33%
Total 160-296 - Animal Control Expenses 18,548 40,702 35,612 (5,090) -12. 160-295 - Animal Control Revenues 4603 - Provincial Wolf Grants 962 1,000 0 (1,000) -100. 4691 - Dog Licenses 8,625 15,000 10,000 (5,000) -33. 4692 - Kennel Licenses 300 2,000 1,900 (100) -5. 4694 - Livestock Claim Fee 2,310 100 1,100 1,000 1000. Total 160-295 - Animal Control Revenues 12,196 18,100 13,000 (5,100) -28.	6296 - Livestock Claims	3,351	1,000	1,000	0	0.00%
160-295 - Animal Control Revenues 4603 - Provincial Wolf Grants 962 1,000 0 (1,000) -100. 4691 - Dog Licenses 8,625 15,000 10,000 (5,000) -33. 4692 - Kennel Licenses 300 2,000 1,900 (100) -5. 4694 - Livestock Claim Fee 2,310 100 1,100 1,000 1000. Total 160-295 - Animal Control Revenues 12,196 18,100 13,000 (5,100) -28.	6210 - Gasoline	2,715	2,500	3,500	1,000	40.00%
4603 - Provincial Wolf Grants 962 1,000 0 (1,000) -100. 4691 - Dog Licenses 8,625 15,000 10,000 (5,000) -33. 4692 - Kennel Licenses 300 2,000 1,900 (100) -5. 4694 - Livestock Claim Fee 2,310 100 1,100 1,000 1000. Total 160-295 - Animal Control Revenues 12,196 18,100 13,000 (5,100) -28.	Total 160-296 - Animal Control Expenses	18,548	40,702	35,612	(5,090)	-12.51%
4691 - Dog Licenses 8,625 15,000 10,000 (5,000) -33. 4692 - Kennel Licenses 300 2,000 1,900 (100) -5. 4694 - Livestock Claim Fee 2,310 100 1,100 1,000 1000 Total 160-295 - Animal Control Revenues 12,196 18,100 13,000 (5,100) -28.	160-295 - Animal Control Revenues					
4691 - Dog Licenses 8,625 15,000 10,000 (5,000) -33. 4692 - Kennel Licenses 300 2,000 1,900 (100) -5. 4694 - Livestock Claim Fee 2,310 100 1,100 1,000 1000 Total 160-295 - Animal Control Revenues 12,196 18,100 13,000 (5,100) -28.	4603 - Provincial Wolf Grants	962	1,000	0	(1,000)	-100.00%
4692 - Kennel Licenses 300 2,000 1,900 (100) -5. 4694 - Livestock Claim Fee 2,310 100 1,100 1,000 1000 Total 160-295 - Animal Control Revenues 12,196 18,100 13,000 (5,100) -28.	4691 - Dog Licenses	8,625	15,000	10,000		-33.33%
4694 - Livestock Claim Fee 2,310 100 1,100 1,000 1000 Total 160-295 - Animal Control Revenues 12,196 18,100 13,000 (5,100) -28	•			1,900		-5.00%
	4694 - Livestock Claim Fee	2,310			1,000	1000.00%
	Total 160-295 - Animal Control Revenues	12,196	18,100	13,000	(5,100)	-28.18%
Taxation Required 6,352 22,602 22,612 10 0.	Taxation Required	6,352	22,602	22,612	10	0.04%



Public Works

	2021 Actual	2021 Budaet	2022 Budget	Change	% Change
530-740 - Public Works Expenses					
6051 - Printing	135	4,000	4,000	0	0.00%
6069 - Contract Services	2,379	15,000	15,000	0	0.00%
6071 - Flood Control & Healthy Waters	0	3,000	3,000	0	0.00%
6077 - Blue Boxes	562	1,000	0	(1,000)	-100.00%
6083 - 911 Supplies	441	1,000	1,000	0	0.00%
6098 - Transfer to Capital		0	0	0	0.00%
Total 530-740 - Public Works Expenses	3,517	24,000	23,000	(1,000)	-4.17%
530-744 - Sidewalks Expenses					
6000 - Salaries/Wages	0	0	0	0	0.00%
6002 - Salaries/Wages Part Time	367	33,900	39,345	5,445	16.06%
6004 - Salaries/Wages Full Time Overt	0	0	0	0	0.00%
6006 - Salaries/Wages Part Time Overt	0	0	0	0	0.00%
6020 - Employee Benefits Full Time	0	0	0	0	0.00%
6022 - Employee Benefits Part Time	0	2,215	2,393	178	8.04%
6026 - Extended Health Benefits	0	0	0	0	0.00%
6030 - Employee Health Tax	0	665	737	72	10.83%
6031 - Employee Assistance Plan	0	0	0	0	0.00%
6032 - OMERS	0	0	0	0	0.00%
6033 - WSIB	0	970	1,083	113	11.65%
6035 - Mileage	0	100	100	0	0.00%
6040 - Meal Allowance	84	100	100	0	0.00%
6063 - Insurance	0	2,000	2,040	40	2.00%
6069 - Contract Services	13,194	32,000	25,000	(7,000)	-21.88%
6251 - Equipment Repairs	0	0	0	0	0.00%
Total 530-744 - Sidewalks Expenses	13,646	71,950	70,798	(1,152)	-1.60%
Sidewalks Plow Expenses (6252)					
530-356 - Sidewalk Plow 1	8,561	20,000	20,000	0	0.00%
530-357 - Sidewalk Plow 2	833	8,000	8,000	0	0.00%
530-358 - Sidewalk Plow 3	7,933	9,000	9,000	0	0.00%
530-359 - Sidewalk Plow 4	4,419	4,000	4,000	0	0.00%
Total Sidewalks Plow Expenses (6252)	21,746	41,000	41,000	0	0.00%
530-390 - Streetlights Expenses					
6055 - Hydro	53,880	85,000	77,000	(8,000)	-9.41%
6254 - Repairs & Maintenance	5,500	20,000	28,000	8,000	40.00%
Total 530-390 - Streetlights Expenses	59,381	105,000	105,000	0	0.00%
E40 750 Tile Dreinege Superes					
540-750 - Tile Drainage Expenses 6045 - Continuing Education	^	2,000	0	(2,000)	-100.00%
6046 - Memberships & Subscriptions	0	2,000 1 75	0	(175)	-100.00%
6069 - Contract Services	0	0	0	0	0.00%
Total 540-750 - Tile Drainage Expenses	0	2,175	0	(2,175)	-100.00%
Total Public Works Expenses	98,289	244,125	239,798	(4,327)	-1.77%
530 740 Dublish Walte D					
530-748 - Public Works Revenues	0	0	0	0	0.00%
4605 - Miscellaneous Grants	0 65	500	500	0	0.00%
4705 - 911 Signs 4707 - Miscellaneous Revenue	4,515	2,500	1,500	(1,000)	-40.00%
4707 - Miscellaneous Revenue 4950 - Contribution from Reserves	4,313	2,300	1,500	(1,000)	0.00%
4950 - Contribution from Reserves 4954 - Development Charges Earned	0	0	0	0	0.00%
Total 530-748 - Public Works Revenues	4,580	3,000	2,000	(1,000)	-33.33%
Taxation Required	93,709	241,125	237,798	(3,327)	-1.38%
razation required	23,703	471,143	231,130	(3,347)	1.30/0



Roads

Koads					
	2021	2021	2022		0/ 61
210 210 Bonds Evenness	Actual	Budget	Budget	Change	% Change
210-310 - Roads Expenses	661,056	871,988	853,439	(18,549)	-2.13%
6000 - Salaries/Wages	154,452	98,300	54,509	(43,791)	-44.55%
6002 - Salaries/Wages Part Time	33,018	51,000	51,000	0	0.00%
6004 - Salaries/Wages Full Time Overt	•	1,200	1,200	0	0.00%
6006 - Salaries/Wages Part Time Overt	2,180	6,000	6,000	0	0.00%
6011 - Standby Pay	5,750		0,000	0	0.00%
6015 - Banked Time Paid Out	0	0			-0.56%
6020 - Employee Benefits Full Time	44,296	54,000	53,697	(303)	-49.12%
6022 - Employee Benefits Part Time	11,798	6,580	3,348	(3,232)	
6026 - Extended Health Benefits	78,930	104,430	106,674	2,244	2.15%
6030 - Employee Health Tax	16,337	18,920	17,663	(1,257)	-6.64%
6031 - Employee Assistance Plan	427	685	607	(78)	-11.39%
6032 - OMERS	62,439	78,600	80,491	1,891	2.41%
6033 - WSIB	23,877	27,610	25,580	(2,030)	-7.35%
6035 - Mileage	276	750	750	0	0.00%
6038 - Clothing Allowance	2,864	6,500	6,500	0	0.00%
6040 - Meal Allowance	1,617	1,500	1,500	0	0.00%
6042 - Safety Training	130	0	7,500	7,500	100.00%
6044 - Conferences	0	2,500	2,500	0	0.00%
6045 - Continuing Education	2,090	10,000	10,000	0	0.00%
6046 - Memberships & Subscriptions	849	3,000	3,000	0	0.00%
6050 - Office Supplies	6,400	6,000	6,000	0	0.00%
6052 - Postage	9	100	100	0	0.00%
6053 - Courier Fees	16	100	100	0	0.00%
6062 - Advertising	1,516	1,500	1,500	0	0.00%
6063 - Insurance	0	119,000	121,380	2,380	2.00%
6067 - Legal Fees	101,737	20,000	5,000	(15,000)	-75.00%
6068 - Inspections and Surveys	0	0	0	0	0.00%
6069 - Contract Services	4,317	5,000	5,000	0	0.00%
6091 - Transfer to Reserve from Gener	0	0	0	0	0.00%
6250 - Small Tools	2,959	5,000	5,000	0	0.00%
6270 - Safety Equipment & Clothing	4,897	6,000	6,000	0	0.00%
6251 - Equipment Repairs	15,291	25,000	25,000	0	0.00%
6098 - Transfer to Capital	0	226,307	669,000	442,693	195.62%
6245 - Small Equipment/Material Purchases	1,061	4,000	4,000	0	0.00%
6282 - Repairs and Maintenance Services	4,603	4,500	4,500	0	0.00%
Total 210-310 - Roads Expenses	1,245,194	1,766,070	2,138,538	372,468	21.09%
	•				
210-315 - Roads - Building Expenses					
6054 - Telephone Communications	6,004	10,000	10,000	0	0.00%
6061 - Building Repairs & Maintenance	8,818	21,300	21,300	0	0.00%
6055 - Hydro	8,985	10,400	10,608	208	2.00%
6056 - Heat	6,086	8,000	8,160	160	2.00%
6098 - Transfer to Capital	0	0	620,000	620,000	100.00%
6281 - Repairs and Maintenance Services	2,849	5,000	5,000	0	0.00%
Total 210-315 - Roads - Building Expenses	32,742	54,700	675,068	620,368	1134.13%
210-370 - Roadway Maintenance Expenses					
6060 - Computer Software Maintenance	25,057	35,000	0	(35,000)	-100.00%
•	27,910	35,500	35,500	0	0.00%
6261 - DUST CONTROL		205,000	205,000	0	0.00%
6262 - SANDING & SALTING	118,182		93,000	0	0.00%
6260 - GRAVEL, RESURFACING, PATCHING&PI	69,366	93,000		(35,000)	-9.50%
Total 210-370 - Roadway Maintenance Expenses	240,516	368,500	333,500	(33,000)	-9.30%



Roads

Roads					
	2021	2021	2022		0/ 61
240-370 - Roadside Maintenance Expenses	Actual	Budget	Budget	Change	% Change
•	17,806	25,000	25,000	0	0.00%
6255 - BRUSHING, TREE TRIMMING & REMO	1,326	12,000	12,000	0	0.00%
6256 - DITCHING/EROSION PROTECTION	32,624	42,000	42,000	0	0.00%
6257 - CATCH BASIN/CURB & GUTTER				0	0.00%
6258 - HARDTOP SWEEPING & PATCHING	81,597	87,000	87,000	_	
6259 - ROADSIDE/SHOULDER MAINTENANCE	44,791	102,500	102,500	0	0.00%
Total 240-370 - Roadside Maintenance Expenses	178,143	268,500	268,500	0	0.00%
240 204 (5-54) D. 1 61 0. DD 6	,				
240-384 - Safety Devices, Signs & RR Crossing Expenses	77 605	100 000	100 000	0	0.00%
6270 - Safety Equipment & Clothing	77,685	100,000	100,000	1 000	0.00%
6281 - Repairs and Maintenance Services	0	5,000	6,000	1,000	20.00%
6293 - Traffic Calming Total 340 384 - Safety Dovices, Signs 8, BB Crossing	0	0	90,000	90,000	100.00%
Total 240-384 - Safety Devices, Signs & RR Crossing	77,685	105,000	196,000	91,000	86.67%
Expenses					
260-310 - Public Works Fleet Expenses					
6210 - Gasoline	52,538	51,000	72,000	21,000	41.18%
6220 - Diesel	81,583	130,000	140,000	10,000	7.69%
6230 - Grease & Oil	4,948	5,000	6,000	1,000	20.00%
Total 260-310 - Public Works Fleet Expenses	139,069	186,000	218,000	32,000	17.20%
Total 200 310 Table Works Heet Expenses	133,003	100,000	210,000	32,000	27.1200
Roads Fleet Expenses (6252)					
260-324 - Tag Along Float 2004	2,303	2,500	2,550	50	2.00%
260-326 - 4 Wheel Drive Tractor	4,429	8,500	8,500	0	0.00%
260-327 - Pick up 7	1,362	2,000	2,000	0	0.00%
260-328 - TR19-01	1,555	2,000	2,000	0	0.00%
260-329 - Pickup 3 2016 Chevy	3,861	3,500	4,000	500	14.29%
260-330 - Misc Repairs (Hotbox, Chipper)	4,393	5,000	5,500	500	10.00%
260-331 - Truck 18 2011 GMC	7,530	7,500	8,000	500	6.67%
260-332 - 96 Ford Van	9,896	6,000	6,120	120	2.00%
260-333 - Truck 20 2006 Sterling	11,694	22,000	5,000	(17,000)	-77.27%
260-334 - Truck 21 2004 Sterling	8,557	5,000	13,252	8,252	165.04%
260-335 - Truck 26 2016 Western Star	6,802	5,000	13,252	8,252	165.04%
260-336 - Truck 23 2015 Western Star 4700SF	11,745	9,000	14,712	5,712	63.47%
260-337 - Truck 24 2007 Sterling	13,624	15,000	20,712	5,712	38.08%
260-338 - Truck 25 2008 Sterling	15,194	15,000	20,712	5,712	38.08%
260-339 - Truck 27 1999 INT	15,074	30,000	30,000	0	0.00%
	19,326	10,000	18,752	8,752	87.52%
260-340 - Truck 28 2012 Freightliner M2112V 260-341 - Truck 29 2008 Volvo was'93Ford		20,000	27,800	7,800	39.00%
	14,067	•		7,752	38.76%
260-342 - Truck 22 2004 Sterling	17,248	20,000	27,752		0.00%
260-343 - Truck 8 2003 Dodge 1 Ton	1,718	2,000	2,000	0	100.00%
260-344 - 31-21 Western Star	4,093	0	5,000	5,000	
260-345 - 2018 Gradall Excavator	4,176	7,500	7,500	0	0.00%
260-346 - Grader 11 1999 Champion	4,271	15,000	17,800	2,800	18.67%
260-347 - Grader 9 2001 Volvo	5,351	15,000	15,000	0	0.00%
260-348 - Case Loader 19	3,631	10,000	10,000	0	0.00%
260-349 - Backhoe 8 1986 JCB	0	0	0	0	0.00%
260-350 - Backhoe 4 2002 JCB	482	10,000	10,000	0	0.00%
260-351 - Tanker 1 1993 International 4300	0	1,500	1,500	0	0.00%
260-352 - 06-10 2006 Cat Loader	3,144	20,000	20,000	0	0.00%
260-353 - 06-12 2006 Cat Dozer	0	7,000	7,000	0	0.00%
Total Roads Fleet Expenses	195,524	276,000	326,414	50,414	18.27%



Roads

	2021	2021	2022		
	Actual	Budget	Budget	Change	% Change
270-354 - Bridges & Culverts Expenses					
6254 - Repairs & Maintenance	24,344	0	100,000	100,000	100.00%
Total 270-354 - Bridges & Culverts Expenses	24,344	0	100,000	100,000	100.00%
Total Roads Expenses	2,133,217	3,024,770	4,256,020	1,231,250	40.71%
210-320 - Transportation Revenues					
4605 - Miscellaneous Grants	1,756	0	0	0	0.00%
4720 - Road Entrance/Occupancy Permit	5,910	10,000	10,000	0	0.00%
4721 - Road Work Orders	67,403	60,000	60,000	0	0.00%
4707 - Miscellaneous Revenue	15,059	30,000	30,000	0	0.00%
4950 - Contribution from Reserves	0	0	38,253	38,253	100.00%
4954 - Development Charges Earned	0	0	728,000	728,000	100.00%
Total 210-320 - Transportation - Revenues	90,129	100,000	866,253	766,253	766.25%
Taxation Required	2,043,088	2,924,770	3,389,767	464,997	15.90%



Water Works

water works					
	2021	2021	2022		
310-410 - Water Administration Expenses	Actual	Budaet	Budaet	Change	% Change
•	26,956	07 020	102 510	4 590	4.68%
6000 - Salaries/Wages	20,930	97,930	102,510	4,580 0	0.00%
6002 - Salaries/Wages Part Time		0	0	0	
6004 - Salaries/Wages Full Time Overt	0	_	0	=	0.00%
6012 - Wages & Benefits Transfer	0	5,760	5,990	230	3.99%
6020 - Employee Benefits Full Time	1,584	5,775	5,891	116	2.01%
6022 - Employee Benefits Part Time	0	0	0	0	0.00%
6026 - Extended Health Benefits	3,179	11,190	11,425	235	2.10%
6030 - Employee Health Tax	528	1,910	1,999	89	4.66%
6031 - Employee Assistance Plan	16	70	62	(8)	-11.43%
6032 - OMERS	2,742	8,835	10,030	1,195	13.53%
6033 - WSIB	772	2,782	2,861	79	2.84%
6035 - Mileage	18	700	700	0	0.00%
6046 - Memberships & Subscriptions	72	0	0	0	0.00%
6050 - Office Supplies	4,483	5,000	5,000	0	0.00%
6052 - Postage	8,743	13,660	13,660	0	0.00%
6060 - Computer Software Maintenance	11,955	15,000	0	(15,000)	-100.00%
6062 - Advertising	167	600	600	0	0.00%
6063 - Insurance	0	5,100	5,202	102	2.00%
6065 - Interest on Borrowing	8,039	11,787	8,260	(3,527)	-29.92%
6069 - Contract Services	182,589	331,000	0	(331,000)	-100.00%
6093 - Transfer to Water Rate StabRes	0	0	0	0	0.00%
6094 - Trsf to Res fr Water Revenues	0	0	126,647	126,647	0.00%
6098 - Transfer to Capital	0	293,000	190,000	(103,000)	-35.15%
6150 - Loan Principal Payment	68,245	140,781	144,309	3,528	2.51%
6283 - OCWA Operating Budget	529,118	563,964	617,524	53,560	9.50%
Total 310-410 - Water Administration Expenses	849,207	1,514,844	1,252,670	(262,174)	-17.31%
310-411 - Water Operations Expenses					
6054 - Telephone Communications	5,813	6,000	6,000	0	0.00%
6068 - Inspections and Surveys	. 0	. 0	10,000	10,000	100.00%
6072 - Rent	845	4,800	33,000	28,200	587.50%
6055 - Hydro	111,472	142,000	144,840	2,840	2.00%
6350 - Meter Reads	5,000	5,000	5,000	0	0.00%
6069 - OCWA Contract Services	10,768	108,000	0	(108,000)	-100.00%
6089 - Miscellaneous Expense	3,431	0	0	0	0.00%
6081 - Other Write-offs	1,667	500	500	0	0.00%
6275 - Snow Removal	3,175	5,200	0	(5,200)	-100.00%
6282 - Repairs and Maintenance Services	0	0	456,000	456,000	100.00%
6355 - Pipeline Consumption	22,357	30,000	30,000	0	0.00%
Total 310-411 - Water Operations Expenses	164,527	301,500	685,340	383,840	127.31%
Total Water Works Expenses	1,013,734	1,816,344	1,938,010	121,666	6.70%
Total Hutel Holls Expelled		1,010,044	1,550,010	121,000	0.70%



Water Works

	2021	2021	2022		
	Actual	Budget	Budget	Change	% Change
310-440 - Water Revenues					
4863 - Final Water Reading Certificat	1,470	3,000	3,000	0	0.00%
4865 - Connection Fees	32,452	0	0	0	0.00%
4862 - Water Permit	3,675	3,000	3,000	0	0.00%
4870 - Angus Service Fees	1,258,633	1,100,000	1,600,000	500,000	45.45%
4872 - Thornton Service Fees	198,555	175,000	200,000	25,000	14.29%
4874 - Baxter Service Fees	17,012	15,200	20,000	4,800	31.58%
4702 - Penalties & Interest	26,495	15,000	17,250	2,250	15.00%
4719 - Loan Authorized Interest	0	0	0	0	0.00%
4715 - Developer's Contribution	0	0	0	0	0.00%
4707 - Miscellaneous Revenue	20,770	15,000	15,000	0	0.00%
4950 - Contribution from Reserves	0	158,019	0	(158,019)	-100.00%
4954 - Development Charges Earned	0	293,000	70,000	(223,000)	-76.11%
4880 - Principle Loan Installment	37,949	39,125	9,760	(29,365)	-75.05%
Total 310-440 - Water Revenues	1,597,010	1,816,344	1,938,010	121,666	6.70%
Deficit / (Surplus)	(583,276)	0	0	0	0.00%



Wastewater

Wastewater					
	2021	2021	2022		
220 450 Westernster Administration 5	Actual	Budget	Budget	Change	% Change
330-450 - Wastewater Administration Expenses	26.056	22.240	24 021	1 601	E 3.30/
6000 - Salaries/Wages	26,956	32,340	34,031	1,691	5.23%
6002 - Salaries/Wages Part Time	0	0	0	0	0.00%
6004 - Salaries/Wages Full Time Overt	0	0	0	0	0.00%
6012 - Wages & Benefits Transfer	0	5,759	5,989	230	3.99%
6020 - Employee Benefits Full Time	1,584	1,715	1,813	98	5.71%
6026 - Extended Health Benefits	3,179	3,535	3,614	79	2.23%
6030 - Employee Health Tax	528	635	664	29	4.57%
6031 - Employee Assistance Plan	16	20	19	(1)	-5.00%
6032 - OMERS	2,742	2,925	3,482	557	19.04%
6033 - WSIB	772	915	903	(12)	-1.31%
6035 - Mileage	18	500	500	0	0.00%
6062 - Advertising	0	0	0	0	0.00%
6065 - Interest on Borrowing	67,827	133,129	122,788	(10,341)	-7.77%
6069 - Contract Services	87,362	174,500	0	(174,500)	-100.00%
6095 - Trsf to Res fr Sewer Revenues	0	0	0	0	0.00%
6098 - Transfer to Capital	0	550,000	30,000	(520,000)	-94.55%
6150 - Loan Principal Payment	105,627	213,778	224,119	10,341	4.84%
6283 - OCWA Operating Budget	388,972	466,767	583,203	116,436	24.95%
Total 330-450 - Wastewater Administration Expenses	685,584	1,586,518	1,011,125	(575,393)	-36.27%
330-454 - Wastewater Operations Expenses					
6072 - Rent	0	0	33,000	33,000	100.00%
6089 - Miscellaneous	64,038	98,893	0	(98,893)	-100.00%
6275 - Snow Removal	0	3,000	0	(3,000)	-100.00%
6055 - Hydro	125,797	160,000	163,200	3,200	2.00%
6056 - Heat	4,616	4,000	4,080	80	2.00%
6081 - Other Write-offs	1,814	250	250	0	0.00%
6210 - Gasoline	0	0	0	0	0.00%
6282 - Repairs and Maintenance Services	0	0	411,000	411,000	100.00%
Total330-454 - Wastewater Operations Expenses	196,264	266,143	611,530	345,387	129.77%
Total Wastewater Expenses	881,848	1,852,661	1,622,655	(230,006)	-12.41%
Total Wasterlater Expenses	001,040	1,032,001	1,022,033	(230,000)	121.12/0
330-458 - Wastewater Revenues					
4865 - Connection Fees	30,542	20,600	20,600	0	0.00%
4866 - Frontage Fees	23,522	24,000	23,500	(500)	-2.08%
4861 - Sewer Permit	3,675	5,000	5,000	0	0.00%
4860 - Sewer Service Fees	1,267,090	1,100,000	1,500,000	400,000	36.36%
4702 - Penalties & Interest	25,362	15,000	17,250	2,250	15.00%
4707 - Miscellaneous Revenue	0	0	0	0	0.00%
4950 - Contribution from Reserves	0	688,061	56,305	(631,756)	-91.82%
4954 - Development Charges Earned	0	0	0	0	0.00%
Total 310-440 - Water Revenues	1,350,191	1,852,661	1,622,655	(230,006)	-12.41%
Deficit / (Surplus)	(468,342)	0	0	0	0.00%
				AND THE PARTY OF T	



Storm Sewer

	2021	2021	2022		
	Actual	Budaet	Budget	Change	% Change
320-445 - Storm Sewer Expenses					
6254 - Repairs & Maintenance	0	0	10,000	10,000	100.00%
Total 320-445 - Storm Sewer Expenses	0	0	10,000	10,000	100.00%
Taxation Required	0	0	10,000	10,000	100.00%



Angus Arena

Actival Rutural Rutu	Angus Arena					
10-10- Angus Arena Administration Expenses 20,776 23,000 24,910 1,910 8.3		2021	2021	2022	a.	0/ 61
6007 - Salaries/Wages Part Time 0 <t< td=""><td>410-510 - Angus Arena Administration Expenses</td><td>Actual</td><td>Budaet</td><td>Budaet</td><td>Change</td><td>% Change</td></t<>	410-510 - Angus Arena Administration Expenses	Actual	Budaet	Budaet	Change	% Change
CODE Salaries/Mages Part Time	-	20.776	23.000	24.910	1.910	8.30%
COD- Salaries/Wages Full Time 1,338 2,500 0 (2,500) -100,000						0.00%
6022 - Employee Benefits Full Time 1,133 1,014 1,022 8 0.76 6025 - Extended Health Benefits 2,066 2,120 2,192 72 3,46 6035 - Employee Assistance Plan 10 10 11 1 10.00 6031 - Employee Assistance Plan 10 10 11 1 10.00 6033 - WSIB 650 660 660 20 33.00 6035 - Mileage Assistance Plan 25 2,277 2,085 2,774 669 33.00 6035 - Mileage Sant Sant Sant Sant Sant Sant Sant Sant						-100.00%
6022 - Employee Benefits Part Time 0	_					0.79%
6026 - Extended Health Renefits 2,066 2,120 2,192 7 3,44 6031 - Employee Assistance Plan 10 10 11 1 10.0 6032 - OMERS 2,277 2,085 2,774 689 33.0 6035 - WSIB 650 660 680 20 3.0 6035 - Mileage 379 300 300 0 0.0 fold 140-510 - Angus Arena Administration Expenses 29,673 32,139 32,375 236 0.73 410-522 - Angus Arena Operations Expenses 6000 - Salaries/Wages Part Time 25,992 17,470 26,930 9,460 8.6 6002 - Salaries/Wages Part Time 25,992 17,470 0 0 0.0 0.0 6004 - Salaries/Wages Part Time 1,527 0 0 0 0.0 <t< td=""><td></td><td></td><td></td><td>-</td><td></td><td>0.00%</td></t<>				-		0.00%
6031 - Employee Assistance Plan	, ,					3.40%
10		•				8.00%
6032 - OMERS 2, 277 2, 085 2, 774 689 33.00 6035 - Milage 379 300 300 0 0.00 17 Lal 410-510 - Angus Arena Administration Expenses 29,673 32,139 32,375 236 0.75 41D-522 - Angus Arena Operations Expenses 5000 - Salaries/Wages Part Time 29,992 17,470 26,930 9,460 54.11 6002 - Salaries/Wages Flull Time Overt 1,527 0 0 0 0.00 6005 - Salaries/Wages Flull Time Overt 1,527 0 0 0.00 0.00 6015 - Salaries/Wages Flull Time Overt 2,500 5,000 5,000 0 0.00 6015 - Standby Pay 2,500 5,000 5,000 0 0.00 6026 - Employee Benefits Full Time 6,599 6,945 7,632 687 9.88 6022 - Employee Benefits Full Time 1,507 0 1,278 1,278 100.00 6026 - Extended Health Benefits 11,803 14,755 13,259 (1,496) -10.1 603.1						10.00%
G033 - WSIB G500 G600 G800 D. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0.	. ,	2,277	2,085	2,774	689	33.05%
Total 410-510 - Angus Arena Administration Expenses 29,673 32,139 32,375 236 0.73		650	660	680	20	3.03%
### A10-522 - Angus Arena Operations Expenses 6000 - Salaries/Wages 93,730 112,665 122,366 9,701 8.65 6002 - Salaries/Wages Part Time 25,992 17,470 26,930 9,460 54,11 6004 - Salaries/Wages Full Time Overt 1,527 0 0 0 0 0.00 6006 - Salaries/Wages Part Time Overt 2,66 0 1,000 1,000 100,00 6011 - Standby Pay 2,500 5,000 5,000 0 0.00 6020 - Employee Benefits Pull Time 6,599 6,945 7,632 687 9.8 6022 - Employee Benefits Part Time 1,507 0 1,278 1,278 100,00 6026 - Extended Health Benefits 11,803 14,755 13,259 (1,496) -10,11 6030 - Employee Assistance Plan 76 90 88 (22 -2.2) 6031 - Employee Assistance Plan 76 90 88 (22 -2.2) 6032 - OMERS 8,915 10,155 11,627 1,472 14,55 6033 - WSIB 3,539 3,215 4,034 819 25,44 6035 - Mileage 0 750 0 (750) -100,00 6038 - Clothing Allowance 2,147 1,000 1,000 0 0.00 6045 - Continuing Education 200 2,500 2,500 0 0.00 6045 - Continuing Education 200 2,500 5,000 0 0.00 6050 - Office Supplies 421 500 500 0 0.00 6057 - Cleaning Supplies 421 500 500 0 0.00 6059 - Equipment Maintenance Contract 741 1,500 1,500 0 0.00 6059 - Equipment Maintenance Contract 741 1,500 1,500 0 0.00 6067 - Cleaning Supplies 1,555 3,500 3,500 0 0.00 6068 - Insurance 0 31,600 32,232 632 2.00 6069 - Contract Services 1,178 0 0 0 0 0.00 6069 - Contract Services 1,178 0 0 0 0 0 6069 - Contract Services 1,275 2,000 2,000 0 0 0 6069 - Contract Services 1,275 2,000 2,000 0 0 0 6069 - Contract Services 1,275 2,000 2,000 0 0 0 6069 - Contract Services 1,275 2,000 2,000 0 0 0 6069 - Contract Services 1,275 2,000 2,000 0 0 0 6075 - Reinfigentine Repairs & Maintenance & Milea 3,275 2,000 2,000 2,000 0 0 6076 - Reinfig	6035 - Mileage	379	300	300	0	0.00%
6000 - Salaries/Wages 93,730 112,665 122,366 9,701 8.6.6 6002 - Salaries/Wages Part Time 25,992 17,470 26,930 9,460 54.11 6004 - Salaries/Wages Part Time Overt 1,527 0 0 0 0.00 6006 - Salaries/Wages Part Time Overt 2,66 0 1,000 1,000 0 0.00 6011 - Standby Pay 2,500 5,000 5,000 0 0.00 600 6026 687 9.81 687 9.81 622 687 9.81 6622 687 9.81 6022 687 9.81 6026 5.51 12,78 1,278 1,000 6026 5.51 12,78 1,278 1,000 6026 5.62 5.62 687 9.81 6027 681 1,278 1,278 1,001 1,000 6030 756 9.88 622 2,225 6032 500 6031 500 6034 581 3,539 3,215 40,34 819 25.4	Total 410-510 - Angus Arena Administration Expenses	29,673	32,139	32,375	236	0.73%
6000 - Salaries/Wages Part Time 25,992 17,470 26,930 9,460 54.11 6004 - Salaries/Wages Full Time Overt 1,527 0 0 0 0.00 6006 - Salaries/Wages Full Time Overt 1,527 0 0 0 0.00 6006 - Salaries/Wages Fart Time Overt 266 0 1,000 1,000 100.00 6011 - Standby Pay 2,500 5,000 5,000 0 0.00 6020 - Employee Benefits Full Time 6,599 6,945 7,632 687 9,88 6022 - Employee Benefits Full Time 1,507 0 1,278 1,278 100.00 6026 - Extended Health Benefits 11,803 14,755 13,259 (1,496) -10.14 6030 - Employee Health Tax 2,421 2,200 2,751 551 25.00 6031 - Employee Assistance Plan 76 90 88 (22 -2.22 6032 - OMERS 8,915 10,155 11,627 1,472 14,51 6033 - Wish 33,539 3,215 4,034 819 25.4 6035 - Mileage 0 750 0 (750) -100.00 6038 - Clothing Allowance 2,147 1,000 1,000 0 0.00 6042 - Safety Training 740 1,000 1,500 500 50.00 6045 - Continuing Education 200 2,500 2,500 0 0.00 6046 - Memberships & Subscriptions 770 2,000 2,000 0 0.00 6054 - Telephone Communications 2,639 4,500 4,500 0 0.00 6057 - Cleaning Supplies 421 500 500 0 0.00 6058 - Telephone Communications 2,639 4,500 4,500 0 0.00 6059 - Equipment Maintenance Contract 741 1,500 1,500 0 0.00 6063 - Insurance 0 31,600 32,232 632 2.00 6065 - Claritat Services 1,178 0 0 0 0.00 6065 - Small Tools 0 1,500 1,500 0 0.00 6067 - Carbinous Supplies 0 0 0 0 0 6068 - Hard & Sewer 13,557 3,500 3,000 0 0 0 6069 - Contract Services 1,178 0 0 0 0 0 6069 - Contract Repairs & Maintenance 0 31,600 32,232 632 2.00 6069 - Contract Services 1,178 0 0 0 0 0 6069 - Contract Services 1,215 3,000 3,000 0 0 0 6069 - Contract Repairs & Maintenance & 1,215 3,000 3,000 0 0 0 6061 - C	410-522 - Angus Arena Operations Expenses					
6002 - Salaries/Wages Part Time		93.730	112.665	122.366	9.701	8.61%
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						7.53%



Angus Arena

	2021	2021	2022		
	Actual	Budaet	Budaet	Change	% Change
Total 410-524 - Angus Arena Revenues					
4606 - Provincial Grants	99,000	99,000	0	(99,000)	-100.00%
4737 - Advertising Fees	0	3,500	3,500	0	0.00%
4754 - Public Skating Fees	0	0	3,000	3,000	100.00%
4750 - Ice Rental	69,592	220,000	220,000	0	0.00%
4751 - Summer Ice Surface Rental	0	0	0	0	0.00%
4756 - Lease Revenue	1,167	2,700	3,480	780	28.89%
4755 - Vending Machine Sales	0	0	0	0	0.00%
4707 - Miscellaneous Revenue	1,575	0	0	0	0.00%
4950 - Contribution from Reserves		0	0	0	0.00%
Total 410-524 - Angus Arena Revenues	171,334	325,200	229,980	(95,220)	-29.28%
Taxation Required	155,575	98,747	225,881	127,134	128.75%



Thornton Arena

i nornton Arena					
	2021	2021	2022	Cl	0/ Channa
415-510 - Thornton Arena Administration Expenses	Actual	Budaet	Budget	Change	% Change
6000 - Salaries/Wages	20,775	23,000	24,910	1,910	8.30%
6002 - Salaries/Wages Part Time	0	0	0	0	0.00%
6004 - Salaries/Wages Full Time Overt	1,938	2,500	0	(2,500)	-100.00%
6020 - Employee Benefits Full Time	1,133	1,014	1,022	8	0.79%
6022 - Employee Benefits Part Time	0	0	0	0	0.00%
6026 - Extended Health Benefits	2,065	2,120	2,192	72	3.40%
6030 - Extended Fleath Benefits	445	450	486	36	8.00%
6031 - Employee Assistance Plan	10	10	11	1	10.00%
6032 - OMERS	2,277	2,085	2,774	689	33.05%
6033 - WSIB	650	660	680	20	3.03%
6035 - Mileage	0	0	0	0	0.00%
Total 415-510 - Thornton Arena Administration Expenses	29,293	31,839	32,075	236	0.74%
415-526 - Thornton Arena Operations Expenses					
6000 - Salaries/Wages	43,219	84,184	89,086	4,902	5.82%
6002 - Salaries/Wages Part Time	31,768	26,460	71,646	45,186	170.77%
6004 - Salaries/Wages Full Time Overt	264	0	0	0	0.00%
6006 - Salaries/Wages Part Time Overt	250	500	500	0	0.00%
6011 - Standby Pay	1,700	5,000	5,000	0	0.00%
6020 - Employee Benefits Full Time	3,052	5,230	5,485	255	4.88%
6022 - Employee Benefits Part Time	2,137	1,200	4,281	3,081	256.75%
6026 - Extended Health Benefits	4,495	7,250	10,785	3,535	48.76%
6030 - Employee Health Tax	1,523	2,045	2,940	895	43.77%
6031 - Employee Assistance Plan	30	65	66	1	1.54%
6032 - OMERS	5,258	7,590	8,493	903	11.90%
6033 - WSIB	2,226	2,950	4,311	1,361	46.14%
6035 - Wileage	65	600	600	0	0.00%
6038 - Clothing Allowance	308	1,000	1,000	0	0.00%
6042 - Safety Training	0	500	1,500	1,000	200.00%
6045 - Continuing Education	1,255	2,000	2,000	0	0.00%
<u> </u>	1,233	350	350	0	0.00%
6046 - Memberships & Subscriptions 6050 - Office Supplies	219	500	500	0	0.00%
• •	2,050	3,500	3,500	0	0.00%
6054 - Telephone Communications 6057 - Cleaning Supplies	1,334	3,200	3,200	0	0.00%
6061 - Building Repairs & Maintenance	3,619	38,500	38,500	0	0.00%
3 ,	0,019	38,300	0	0	0.00%
6062 - Advertising	0	31,650	32,283	633	2.00%
6063 - Insurance 6069 - Contract Services	629	3,000		0	0.00%
	0		3,000	0	0.00%
6250 - Small Tools	8,970	4,000	4,000	0	0.00%
6275 - Snow Removal	•	14,950	14,950	0	0.00%
6276 - Garbage Removal	263	2,000	2,000		
6049 - Water & Sewer	2,833	7,650	7,803	153	2.00%
6055 - Hydro	12,650	35,700	36,414	714	2.00%
6056 - Heat	4,652	10,200	10,404	204	
6240 - Propane	0	3,000	3,000	0	0.00%
6081 - Other Write-offs	0	0	0	0	0.00%
6251 - Equipment Repairs	622	6,000	6,000	0	0.00%
6272 - Refridgeration Repairs & Maint	2,865	8,000	8,000	0	0.00%
6291 - Concession maintenance & milea	315	1,400	1,400	0	0.00%
6210 - Gasoline	0	0	100	100	100.00%
6098 - Transfer to Capital	0	0	31,700	31,700	100.00%
Total 415-526 - Thornton Arena Operations Expenses	138,570	320,174	414,797	94,623	29.55%
Total Thornton Arena Expenses	167,862	352,013	446,872	94,859	26.95%



Thornton Arena

	2021	2021	2022		
	Actual	Budaet	Budaet	Change	% Change
415-528 - Thornton Arena Revenues					
4737 - Advertising Fees	0	1,500	1,500	0	0.00%
4754 - Public Skating Fees	0	0	2,400	2,400	100.00%
4750 - Ice Rental	6,784	80,000	134,000	54,000	67.50%
4751 - Summer Ice Surface Rental	2,780	5,000	5,000	0	0.00%
4756 - Lease Revenue	0	1,575	1,950	375	23.81%
4758 - Cash Short & Over	7	0	0	0	0.00%
4707 - Miscellaneous Revenue	0	0	0	0	0.00%
4950 - Contribution from Reserves	0	0	0	0	0.00%
Total 415-528 - Thornton Arena Revenues	9,571	88,075	144,850	56,775	64.46%
Taxation Required	158,2 9 2	263,938	302,022	38,084	14.43%



Recreation Programming

recirculion i rogiumining	2021	2021	2022		
				Channa	% Change
400-514 - Recreation Programming Expenses	Actual	Budaet	Budaet	Change	% Change
6000 - Salaries/Wages	0	54,735	57,705	2,970	5.43%
6020 - Employee Benefits Full Time	0	3,660	3,999	339	9.26%
6026 - Extended Health Benefits	0	7,325	7,478	153	2.09%
6030 - Employee Health Tax	0	1,070	1,125	55	5.14%
. ,	0	· ·	•		-4.44%
6031 - Employee Assistance Plan	0	45	43 5,193	(2)	5.33%
6032 - OMERS	0	4,930		263 90	5.77%
6033 - WSIB	0	1,560	1,650	90	
6062 - Advertising 6069 - Contract Services	1,789	500 10,000	500 10,000	0	0.00% 0.00%
	•	•	•	0	0.00%
6289 - Supplies & Equipment	454	500	500		-100.00%
6300 - Community Donations Total 400-514 - Recreation Programming Expenses	7,300	9,000 93,325	0 88,193	(9,000) (5,132)	-5.50%
Total 400-314 - Recleation Flogramming Expenses	9,343	93,323	00,193	(3,132)	-3.30%
400-515 - Day Camps Expenses					
6002 - Salaries/Wages Part Time	0	55,000	0	(55,000)	-100.00%
6006 - Salaries/Wages Part Time Overt	0	0	0	0	0.00%
6022 - Employee Benefits Part Time	0	3,100	0	(3,100)	-100.00%
6030 - Employee Health Tax	0	1,000	0	(1,000)	-100.00%
6033 - WSIB	0	1,500	0	(1,500)	-100.00%
6035 - Mileage	0	750	0	(750)	-100.00%
•	0	450	0	(450)	-100.00%
6038 - Clothing Allowance					
6042 - Safety Training	0	2,500	0	(2,500)	-100.00%
6050 - Office Supplies	0	500	0	(500)	-100.00%
6062 - Advertising	0	1,500	0	(1,500)	-100.00%
6069 - Contract Services	0	15,000	0	(15,000)	-100.00%
6289 - Supplies & Equipment	240	6,500	0	(6,500)	-100.00%
Total 400-515 - Day Camps Expenses	240	87,800	0	(87,800)	-100.00%
425 E10 Describe Activities Administration Fundament					
435-510 - Recreation Activities Administration Expenses	40.043	22.000	24.010	4 040	0.300/
6000 - Salaries/Wages	48,042	23,000	24,910	1,910	8.30%
6002 - Salaries/Wages Part Time	12,353	28,800	6,014	(22,786)	-79.12%
6004 - Salaries/Wages Full Time Overt	2,605	2,500	10,000	7,500	300.00%
6011 - Standby Pay	0		0	0	0.00%
6020 - Employee Benefits Full Time	3,067	1,014	1,022	8	0.79%
6022 - Employee Benefits Part Time	897	2,016	418	(1,598)	-79.27%
6026 - Extended Health Benefits	6,258	2,120	2,192	72	3.40%
6030 - Employee Health Tax	1,233	1,015	599	(416)	-40.99%
6031 - Employee Assistance Plan	34	10	11	1	10.00%
6032 - OMERS	4,745	2,085	2,774	689	33.05%
6033 - WSIB	1,802	1,482	845	(637)	-42.98%
6035 - Mileage	734	700	700	0	0.00%
6045 - Continuing Education	0	1,500	1,500	0	0.00%
6051 - Printing	0	500	500	0	0.00%
Total 435-510 - Recreation Activities Administration	81,770	66,742	51,485	(15,257)	-22.86%
Total Recreation Programming Expenses	91,553	247,867	139,678	(108,189)	-43.65%
400-516 - Recreation Programming Revenues					
4610 - Student Grant	0	0	0	0	0.00%
4738 - Day Camp Registration	0	80,000	0	(80,000)	-100.00%
4736 - Recreation Program Fees-Adults	0	5,500	5,500	0	0.00%
4742 - Recreation Program Fees-Child	0	5,500	5,500	0	0.00%
Total 400-516 - Recreation Programming Revenues	0	91,000	11,000	(80,000)	-87.91%
Taxation Required	91,553	156,867	128,678	(28,189)	-17.97%
		130,007	120,070	(20,10)	27.2770



Parks

A30-510 - Parks Administration Expenses 15,293 0 24,910 24,910 100.00% 6002 - Salaries/Wages Part Time 13,933 0 0 0 0 0.00% 6004 - Salaries/Wages Full Time Overt 1,638 2,500 0 (2,500) -100.00% 6020 - Employee Benefits Full Time 721 0 1,022 1,022 100.00% 6022 - Employee Benefits Part Time 1,022 0 0 0 0 0.00% 6026 - Extended Health Benefits 1,433 0 2,197 2,197 100.00% 6030 - Employee Health Tax 614 0 485 485 10.00% 6031 - Employee Assistance Plan 7 0 10 10 100.00% 6032 - OMERS 2,471 0 2,776 2,776 100.00% 6033 - WSIB 897 0 679 679 100.00% 6035 - Mileage 708 300 300 0 0.00% 6044 - Conferences 0 3,000 3,000 0 0.00% 6045 - Continuing Education 1,109 2,000 2,000 0 0.00% 6046 - Memberships & Subscriptions 894 1,000 1,000 0 0.00% 6052 - Postage 253 500 500 0 0.00% 6052 - Postage 253 500 500 0 0.00% 6054 - Telephone Communications 2,307 3,500 3,500 0 0.00% 6060 - Computer Software Maintenance 12,211 13,000 0 (13,000) -100.00% 6060 - Computer Software Maintenance 12,211 13,000 0 (13,000) -100.00% 6060 - Computer Software Maintenance 12,211 13,000 0 (13,000) -100.00% 6060 - Computer Software Maintenance 12,211 13,000 0 (13,000) -100.00% 6060 - Computer Software Maintenance 12,211 13,000 0 (13,000) -100.00% 6060 - Computer Software Maintenance 12,211 13,000 0 (13,000) -100.00% 6060 - Computer Software Maintenance 12,211 13,000 0 (13,000) -100.00% 6060 - Computer Software Maintenance 12,211 13,000 0 (13,000) -100.00% 6060 - Computer Software Maintenance 12,211 13,000 0 (13,000) -100.00% 6060 - Computer Software Maintenance 12,211 13,000 0 (13,000) -100.00% -100.00% -100.00% -100.00% -100.00% -100.00% -100.00% -100.00% -100.00% -100.00% -100.00% -100.00% -100.00% -100.00% -100		2021 Actual	2021 Budaet	2022 Budget	Change	% Change
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6004 - Salaries/Wages Full Time Overt 1,638 2,500 0 (2,500) -100.00% 6020 - Employee Benefits Full Time 721 0 1,022 1,022 100.00% 6022 - Employee Benefits Part Time 1,022 0 0 0 0 0 0.00% 6026 - Extended Health Benefits 1,433 0 2,197 2,197 100.00% 6030 - Employee Health Tax 614 0 485 485 10.00% 6031 - Employee Assistance Plan 7 0 10 10 10 100.00% 6032 - OMERS 2,471 0 2,776 2,776 100.00% 6033 - WSIB 897 0 679 679 100.00% 6035 - Mileage 708 300 300 0 0 0.00% 6044 - Conferences 0 3,000 3,000 0 0 0.00% 6045 - Continuing Education 1,109 2,000 2,000 0 0 0.00% 6046 - Memberships & Subscriptions 894 1,000 1,000 0 0 0.00% 6050 - Office Supplies 1,416 500 500 500 0 0.00% 6052 - Postage 253 500 500 0 0 0.00% 6054 - Telephone Communications 2,307 3,500 3,500 0 0 0.00% 6066 - Computer Software Maintenance 12,211 13,000 0 (13,000) -100.00%	3					100.00%
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6044 - Conferences 0 3,000 3,000 0 0.00% 6045 - Continuing Education 1,109 2,000 2,000 0 0.00% 6046 - Memberships & Subscriptions 894 1,000 1,000 0 0.00% 6050 - Office Supplies 1,416 500 500 0 0.00% 6052 - Postage 253 500 500 0 0.00% 6054 - Telephone Communications 2,307 3,500 3,500 0 0.00% 6060 - Computer Software Maintenance 12,211 13,000 0 (13,000) -100.00%						
6045 - Continuing Education 1,109 2,000 2,000 0 0.00% 6046 - Memberships & Subscriptions 894 1,000 1,000 0 0.00% 6050 - Office Supplies 1,416 500 500 0 0.00% 6052 - Postage 253 500 500 0 0.00% 6054 - Telephone Communications 2,307 3,500 3,500 0 0.00% 6060 - Computer Software Maintenance 12,211 13,000 0 (13,000) -100.00%	5					
6046 - Memberships & Subscriptions 894 1,000 1,000 0 0.00% 6050 - Office Supplies 1,416 500 500 0 0.00% 6052 - Postage 253 500 500 0 0.00% 6054 - Telephone Communications 2,307 3,500 3,500 0 0.00% 6060 - Computer Software Maintenance 12,211 13,000 0 (13,000) -100.00%			-			
6050 - Office Supplies 1,416 500 500 0 0.00% 6052 - Postage 253 500 500 0 0.00% 6054 - Telephone Communications 2,307 3,500 3,500 0 0.00% 6060 - Computer Software Maintenance 12,211 13,000 0 (13,000) -100.00%						
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6054 - Telephone Communications 2,307 3,500 3,500 0 0.00% 6060 - Computer Software Maintenance 12,211 13,000 0 (13,000) -100.00%						
6060 - Computer Software Maintenance 12,211 13,000 0 (13,000) -100.00%	5					
	·				-	
			•			0.00%
					_	0.00%
					25,000	0.00%
·		0	245,686	227,040	•	-7.59%
Total 430-510 - Parks Administration Expenses 57,329 272,486 295,419 22,933 8.429	Total 430-510 - Parks Administration Expenses	57,329	272,486	295,419	22,933	8.42%
430-550 - Park Operations Expenses	430-550 - Park Operations Expenses					
6000 - Salaries/Wages 128,620 274,160 268,148 (6,012) -2.19%	6000 - Salaries/Wages	128,620	274,160	268,148	(6,012)	-2.19%
6002 - Salaries/Wages Part Time 82,823 44,915 89,809 44,894 99.95%	6002 - Salaries/Wages Part Time	82,823	44,915	89,809	44,894	99.95%
6004 - Salaries/Wages Full Time Overt 1,998 500 500 0 0.009	6004 - Salaries/Wages Full Time Overt	1,998	500	500	0	0.00%
6006 - Salaries/Wages Part Time Overt 1,058 500 500 0 0.00%	6006 - Salaries/Wages Part Time Overt	1,058	500	500	0	0.00%
6009 - Remuneration Council/Committee 0 700 700 0 0.00%	6009 - Remuneration Council/Committee	0	700	700	0	0.00%
6011 - Standby Pay 3,800 5,000 5,000 0 0.009	6011 - Standby Pay	3,800	5,000	5,000	0	0.00%
	6020 - Employee Benefits Full Time	9,206	16,815	17,055	240	1.43%
	6022 - Employee Benefits Part Time	4,360	2,870	4,374	1,504	52.40%
		15,559				0.17%
• • • • • • • • • • • • • • • • • • • •	6030 - Employee Health Tax					11.05%
						-11.63%
		•				2.03%
						11.49%
						-46.67%
						0.00%
, , , , , , , , , , , , , , , , , , , ,					-	0.00%
	, ,					100.00%
·						2.00%
		•		•		-45.05%
						15.38% 20.00%
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						0.00%
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						0.00%
	, ,					2.00%
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	• • • • • • • • • • • • • • • • • • • •					66.67%
·	•					20.00%
						60.00%
						0.00%
·						0.00%
	, ,					9.91%



Parks

	2021	2021	2022		
	Actual	Budaet	Budaet	Change	% Change
Parks, Fields and Diamond Expenses (6254)				_	0.000/
430-551 - Angus Community Park	7,804	10,000	10,000	0	0.00%
430-552 - Ivy Diamond 430-553 - Lions Park	772 908	2,000 750	5,000 1,000	3,000 250	150.00% 33.33%
430-554 - Glen Eaton/Wildflower	3,453	2,725	5,000	2,275	83.49%
430-555 - Elmgrove Diamond	0,433	1,500	1,500	0	0.00%
430-556 - McGeorge Park	Ö	1,000	1,000	Ö	0.00%
430-557 - Thornton Diamond	468	2,000	2,000	0	0.00%
430-558 - LeClair Soccer Field	0	6,000	1,000	(5,000)	-83.33%
430-559 - Utopia Soccer Field	0	1,000	1,000	0	0.00%
430-560 - Bob Geddes Diamond	1,562	1,500	2,000	500	33.33%
430-561 - Thornton Soccer Field	0	100	3,500	3,400	3400.00%
430-563 - Dellbrook Park	35	1,000	1,000	0	0.00%
430-567 - Stonemount	2,733	5,000	5,000	0	0.00%
430-572 - Rails to Trails	672	6,000	6,000	0	0.00%
430-573 - Fishing Parks, Fields and Diamond Expenses (6254)	8,101 26,509	9,500 50,075	9,500 54,500	4,425	0.00% 8.84%
420 FG2 - Assess Diseases of Function					-
430-562 - Angus Diamond Expenses 6055 - Hydro	236	800	816	16	2.00%
,					
6254 - Repairs & Maintenance	1,452	2,000	3,000	1,000	50.00%
Total 430-562 - Angus Diamond Expenses	1,688	2,800	3,816	1,016	36.29%
430-564 - Baxter Diamond Expenses					
6063 - Insurance	0	1,000	1,020	20	2.00%
6055 - Hydro	1,263	2,000	2,040	40	2.00%
6254 - Repairs & Maintenance	4,802	5,300	6,000	700	13.21%
Total 430-564 - Baxter Diamond Expenses	6,066	8,300	9,060	760	9.16%
430-574 - Skateboard Park Expenses					
6063 - Insurance	0	0	0	0	0.00%
6254 - Repairs & Maintenance	992	4,500	4,500	0	0.00%
Total 430-574 - Skateboard Park Expenses	992	4,500	4,500	0	0.00%
430-576 - Outdoor Pads Expenses					
6063 - Insurance	0	0	0	0	0.00%
6055 - Hydro	684	1,800	1,836	36	2.00%
6254 - Repairs & Maintenance	4,064	9,000	10,000	1,000	11.11%
Total 430-576 - Outdoor Pads Expenses	4,749	10,800	11,836	1,036	9.59%
Total Parks Expenses	481,163	949,011	1,038,663	89,652	9.45%
430-578 - Parks Revenues					
4605 - Miscellaneous Grants	20,691	15,000	0	(15,000)	-100.00%
4610 - Student Grant	20,031	0	15,000	15,000	100.00%
4950 - Contribution from Reserves	0	0	0	13,000	0.00%
4954 - Development Charges Earned	0	0	36,000	36,000	100.00%
Total 430-578 - Parks Revenues	20,691	15,000	51,000	36,000	240.00%
435 FOF Deduc Other Developer					
435-585 - Parks Other Revenues	C 050	0.000	0.000	0	0.00%
4741 - Fishing Permits	6,950	9,000	9,000	0	0.00%
4652 - Park Donation	2,585	0	0	0	0.00%
Total 435-585 - Parks Other Revenues	9,535	9,000	9,000	0	0.00%
Total Parks Revenues	30,226	24,000	60,000	36,000	150.00%
Taxation Required	450,938	925,011	978,663	53,652	5.80%



Recreation Facilities

	2021	2021	2022		
440-530 - Angus Banquet Hall Expenses	Actual	Budaet	Budaet	Change	% Change
6061 - Building Repairs & Maintenance	0	2,000	2,000	0	0.00%
6055 - Hydro	0	3,500	3,570	70	2.00%
6056 - Heat	0	1,500	1,530	30	2.00%
Total 440-530 - Angus Banquet Hall Expenses	0	7,000	7,100	100	1.43%
Total 440-330 - Aligus ballquet Hall Expenses		7,000	7,100	100	1.73/0
440-532 - Angus Gym Expenses					
6061 - Building Repairs & Maintenance	4,097	4,500	6,000	1,500	33.33%
6089 - Miscellaneous	0	0	0	0	0.00%
6055 - Hydro	0	3,500	3,570	70	2.00%
6056 - Heat	0	1,500	1,530	30	2.00%
6098 - Transfer to Capital	0	0	40,320	40,320	100.00%
Total Total 440-532 - Angus Gym Expenses	4,097	9,500	51,420	41,920	441.26%
440-533 - Thornton Hall Expenses					
6061 - Building Repairs & Maintenance	0	1,000	1,000	0	0.00%
Total 440-533 - Thornton Hall Expenses	0	1,000	1,000	0	0.00%
440-534 - Angus Community Park Expenses					
6061 - Building Repairs & Maintenance	107	3,000	3,000	0	0.00%
6063 - Insurance	0	0	0	0	0.00%
6055 - Hydro	727	1,650	1,683	33	2.00%
Total 440-534 - Angus Community Park Expenses	834	4,650	4,683	33	0.71%
440-535 - Angus Youth Building Expenses					
6063 - Insurance	0	0	0	0	0.00%
6049 - Water & Sewer	104	300	306	6	2,00%
6055 - Hydro	0	0	0	0	0.00%
6254 - Repairs & Maintenance	55	300	300	0	0.00%
Total 440-535 - Angus Youth Building Expenses	159	600	606	6	1.00%
440-537 - Food Bank Expenses					
6061 - Building Repairs & Maintenance	109	500	500	0	0.00%
Total 440-537 - Food Bank Expenses	109	500	500	0	0.00%
440-539 - Angus Storage Expenses					400 000/
6054 - Telephone Communications	768	500	1,000	500	100.00%
6061 - Building Repairs & Maintenance	7,166	10,000	10,000	0	0.00%
6063 - Insurance	0	0	0	0	0.00%
6049 - Water & Sewer	0	0	0	0	0.00%
Total 440-539 - Angus Storage Expenses	7,934	10,500	11,000	500	4.76%
440-541 - Centennial Centre Expenses					
6049 - Water & Sewer	0	0	0	0	0.00%
Total 440-541 - Centennial Centre Expenses	0	0	0	0	0.00%
Total Recreation Facilities Expenses	13,133	33,750	76,309	42,559	126.10%
		,			



Recreation Facilities

	2021	2021	2022		
	Actual	Budaet	Budaet	Change	% Change
440-548 - Community Buidling Revenues					
4730 - Field Rentals	4,849	5,000	5,000	0	0.00%
4731 - Committee Room	0	0	0	0	0.00%
4732 - Angus Gymnasium Rental	8,044	6,000	6,000	0	0.00%
4733 - Thornton Hall Rental	374	5,500	5,500	0	0.00%
4734 - Angus Park Building Rent	610	600	600	0	0.00%
4735 - Angus Youth Centre	8,925	3,000	3,000	0	0.00%
4714 - Property Insurance Proceeds	0	0	0	0	0.00%
4728 - Rental Revenue	0	0	0	0	0.00%
4752 - Outdoor Pads Rental	4,294	5,000	5,000	0	0.00%
Total 440-548 - Community Buidling Revenues	27,096	25,100	25,100	0	0.00%
440-595 - Angus Banquet Hall Revenues					
4650 - Angus Banquet Hall	120	3,500	3,500	0	0.00%
Total 440-595 - Angus Banquet Hall Revenue	120	3,500	3,500	0	0.00%
Total Parks Revenues	27,216	28,600	28,600	0	0.00%
Taxation Required	(14,083)	5,150	47,709	42,559	826.39%

Golf Tournament

	2021	2021	2022		
	Actual	Budget	Budaet	Change	% Change
404-519 - Golf Tournament Expenses			, ,	<u> </u>	
6069 - Contract Services	0	35,000	0	(35,000)	-100.00%
Total 404-519 - Golf Tournament Expenses	0	35,000	0	(35,000)	-100.00%
404-520 - Golf Tournament Revenues					
4740 - Registration Fees	0	35,000	0	(35,000)	-100.00%
Total 404-520 - Golf Tournament Revenues	0	35,000	0	(35,000)	-100.00%
Taxation Required	0	0	0	0	0.00%

Salmon Derby

	Actual	Budaet	Budget	Change	% Change
520-731 - Salmon Derby Expenses					
6009 - Remuneration Council/Committee	0	2,000	2,000	0	0.00%
6038 - Clothing Allowance	0	500	500	0	0.00%
6051 - Printing	0	1,000	1,000	0	0.00%
6062 - Advertising	0	1,000	1,000	0	0.00%
6089 - Miscellaneous	0	7,600	7,600	0	0.00%
Total 520-731 - Salmon Derby Expenses	0	12,100	12,100	0	0.00%
520-732 - Salmon Derby Revenues					
4737 - Advertising Fees	6,400	9,000	9,000	0	0.00%
Total 520-732 - Salmon Derby Revenues	6,400	9,000	9,000	0	0.00%
Taxation Required	(6,400)	3,100	3,100	0	0.00%

2021

2021

2022



Cemetery

-	2021	2021	2022		
	Actual	Budget	Budget	Change	% Change
380-498 - Thornton Union Cemetery Expenses					
6002 - Salaries/Wages Part Time	0	0	24,053	24,053	100.00%
6020 - Employee Benefits Full Time	0	0	0	0	0.00%
6022 - Employee Benefits Part Time	0	0	1,670	1,670	100.00%
6030 - Employee Health Tax	0	0	451	451	100.00%
6033 - WSIB	0	0	662	662	100.00%
6067 - Legal Fees	31,186	0	5,000	5,000	100.00%
6069 - Contract Services	6,960	0	25,000	25,000	100.00%
6254 - Repairs & Maintenance	404	0	3,000	3,000	100.00%
Total Expenses	38,550	0	59,836	59,836	100.00%
380-499 - Thornton Union Cemetery Revenues					
4740 - Registration Fees	5,397	0	14,000	14,000	100.00%
4753 - Concession Sales	1,355	0	3,000	3,000	100.00%
4707 - Miscellaneous Revenue	28,872	0	0	0	0.00%
4952 - Contribution from Reserve Fund	0	0	0	0	0.00%
4869 - Fees	505	0	1,000	1,000	100.00%
Total Revenues	36,129	0	18,000	18,000	100.00%
Taxation Required	2,421	0	41,836	41,836	100.00%



Planning

rianning					
	2021	2021	2022	Claren	% Change
500-700 - Planning Expenses	Actual	Budget	Budaet	Change	76 Change
6000 - Salaries/Wages	128,747	143,430	236,894	93,464	65.16%
6002 - Salaries/Wages Part Time	9,824	5,000	0	(5,000)	-100.00%
6004 - Salaries/Wages Full Time Overt	10,919	15,000	15,000	0	0.00%
6020 - Employee Benefits Full Time	8,069	7,735	11,763	4,028	52.07%
6022 - Employee Benefits Part Time	662	0	0	0	0.00%
6026 - Extended Health Benefits	8,854	13,590	20,005	6,415	47.20%
6030 - Employee Health Tax	2,960	2,800	4,619	1,819	64.96%
6031 - Employee Assistance Plan	63	104	125	21	20.19%
6032 - OMERS	12,768	12,960	24,801	11,841	91.37%
6033 - WSIB	4,326	4,090	6,657	2,567	62.76%
6035 - Mileage	173	2,300	1,500	(800)	-34.78%
6044 - Conferences	0	500	1,500	1,000	200.00%
6045 - Continuing Education	926	500	2,000	1,500	300.00%
6046 - Memberships & Subscriptions	958	1,600	1,600	0	0.00%
6050 - Office Supplies	1,670	1,500	1,500	0	0.00%
6051 - Printing	0	1,250	1,250	0	0.00%
6052 - Postage	695	1,250	1,250	0	0.00%
6054 - Telephone Communications	1,628	1,400	1,400	0	0.00%
6060 - Computer Software Maintenance	203	750	0	(750)	-100.00%
6062 - Advertising	2,599	7,000	7,000	0	0.00%
6063 - Insurance	0	26,800	27,336	536	2.00%
6065 - Interest on Borrowing	0	0	15,550	15,550	100.00%
6067 - Legal Fees	4,280	10,000	10,000	0	0.00%
6069 - Contract Services	34,502	310,505	105,000	(205,505)	-66.18%
6074 - OMB Hearing Expenses	0	0	0	0	0.00%
6091 - Transfer to Reserve from Gener	0	0	0	0	0.00%
6150 - Loan Principal Payment	0	0	138,227	138,227	100.00%
Total 500-700 - Planning Expenses	234,825	570,064	634,977	64,913	11.39%
500-715 - Planning Revenues					
4783 - Planning Administration Fees	8,500	26,000	10,000	(16,000)	-61.54%
4785 - Zoning Amendment Application F	9,350	10,000	10,000	0	0.00%
4780 - S/D Agreement Compliances	2,150	800	800	0	0.00%
4781 - O.P. & Zoning By-Laws Sales	15	0	0	0	0.00%
4782 - Site Plan Review	15,550	5,000	10,000	5,000	100.00%
4890 - Labour Chargeback	0	30,000	20,000	(10,000)	-33.33%
4786 - S/D Agreements-Cash Settlement	0	2,000	2,000	0	0.00%
4707 - Miscellaneous Revenue	0	0	0	0	0.00%
4954 - Development Charges Earned	0	45,100	19,393	(25,707)	-57.00%
4770 - Pre-Consultation Application	12,750	3,750	7,500	3,750	100.00%
Total 500-715 - Planning Revenues	48,315	122,650	79,693	(42,957)	-35.02%
Taxation Required	186,510	447,414	555,284	107,870	24.11%



Committee of Adjustr

dominities of Augustinent	2021	2021	2022		
	Actual	Budget	Budaet	Change	% Change
510-720 - Committee of Adjustment Expenses	7101001	Budget	- Buddet		
6000 - Salaries/Wages	8,172	33,320	9,964	(23,356)	-70.10%
6004 - Salaries/Wages Full Time Overtime	1,168	0	0	0	0.00%
6009 - Remuneration Council/Committee	1,635	5,000	5,000	0	0.00%
6020 - Employee Benefits Full Time	450	1,990	409	(1,581)	-79.45%
6026 - Extended Health Benefits	768	4,400	877	(3,523)	-80.07%
6030 - Employee Health Tax	219	650	194	(456)	-70.16%
6031 - Employee Assistance Plan	4	28	4	(24)	- 8 5.6 9 %
6032 - OMERS	865	3,000	1,109	(1,891)	-63.03%
6033 - WSIB	274	950	272	(678)	-71.37%
6035 - Mileage	8	1,000	1,000	0	0.00%
6044 - Conferences	250	1,500	1,000	(500)	-33.33%
6045 - Continuing Education	0	500	500	(0)	-0.01%
6046 - Memberships & Subscriptions	150	1,150	1,150	0	0.00%
6050 - Office Supplies	0	500	500	(0)	-0.01%
6052 - Postage	1	600	600	0	0.00%
6067 - Legal Fees	0	1,000	1,000	0	0.00%
Total 510-720 - Committee of Adjustment	13,963	55,588	23,579	(32,009)	-57.58%
510-726 - Committee of Adjustment Revenues					
4784 - Severance Application Fees	52,918	19,700	24,000	4,300	21.83%
Total 510-726 - Committee of Adjustment	52,918	19,700	24,000	4,300	21.83%
Taxation Required	(52,918)	35,888	(421)	(36,309)	-101.17%

Healthy Community Committee

	2021	2021	2022		
	Actual	Budget	Budget	Change	% Change
515-734 - Healthy Community Committee Expenses					
6044 - Conferences	0	0	2,000	2,000	100.00%
6289 - Supplies & Equipment	0	0	5,000	5,000	100.00%
Total 515-734 - Healthy Community Committee	0	0	7,000	7,000	100.00%
Taxation Required	0	0	7,000	7,000	100.00%



Economic Development

•	2021	2021	2022		
	Actual	Budget	Budget	Change	% Change
520-734 - Economic Development Expenses					
6000 - Salaries/Wages	7,860	9,390	0	(9,390)	-100.00%
6002 - Salaries/Wages Part Time	0	0	0	0	0.00%
6004 - Salaries/Wages Full Time Overt	1,168	0	0	0	0.00%
6020 - Employee Benefits Full Time	412	405	0	(405)	-100.00%
6022 - Employee Benefits Part Time	0	0	0	0	0.00%
6026 - Extended Health Benefits	768	820	0	(820)	-100.00%
6030 - Employee Health Tax	177	185	0	(185)	-100.00%
6031 - Employee Assistance Plan	4	5	0	(5)	-100.00%
6032 - OMERS	865	855	0	(855)	-100.00%
6033 - WSIB	258	270	0	(270)	-100.00%
6035 - Mileage	8	500	0	(500)	-100.00%
6046 - Memberships & Subscriptions	1,525	1,600	1,800	200	12.50%
6050 - Office Supplies	0	500	0	(500)	-100.00%
6052 - Postage	0	200	0	(200)	-100.00%
Total 520-734 - Economic Development	13,045	14,730	1,800	(12,930)	-87.78%
Taxation Required	13,045	14,730	1,800	(12,930)	-87.78%



Building Department

National National		2021	2021	2022		
6000 - Salaries/Wages Part Time 168,896 255,800 258,165 2,365 0.2% 6002 - Salaries/Wages Full Time Overt 3,613 5,000 5,400 0 0.00% 6012 - Wages & Benefits Transfer 0 59,867 62,262 2,395 4.00% 6020 - Employee Benefits Full Time 12,813 14,171 14,734 24 0.16% 6022 - Employee Benefits Full Time 0 0 0 0 0.00% 6026 - Employee Benefits Full Time 15,326 26,635 30,758 4,123 115,48% 6030 - Employee Health Tax 3,602 4,990 5,034 44 0.88% 6031 - Employee Assistance Plan 90 180 172 (8) -4,44% 6033 - WSIB 5,265 7,300 7,383 83 1,14% 6033 - Sill Rivaria 1482 1,250 1,250 0 0.00% 6033 - Sill Rivaria 1496 1,000 750 (250) -25.00% 6034 - Carlyaria 246 2,700 <		Actual	Budget	Budaet	Change	% Change
6002 - Salaries/Wages Part Time 58 0 0 0 0.00% 6004 - Salaries/Wages Pull Time Overt 3,613 5,400 5,400 0 0.00% 6012 - Employee Benefits Transter 0 59,867 62,262 2,995 4.00% 6022 - Employee Benefits Part Time 0 0 0 0 0.00% 6026 - Extended Health Benefits 15,226 26,635 30,758 4,123 15,48% 6031 - Employee Health Tax 3,602 4,990 5,034 44 0.88% 6032 - CMERS 14,678 16,400 25,456 9,966 55,228 6033 - Salleage 182 1,250 1,250 0 0.00% 6038 - Clothing Allowance 182 1,250 1,250 0 0.00% 6034 - Salety Training 0 1,000 750 0 0.00% 6042 - Salety Training 0 1,000 3,000 0 0.00% 6044 - Conferences 0 3,000 3,000 3,000 0	3					
6004 - Salaries/Wages Full Time Overt 3,613		•			•	
6012 - Wages & Benefits Transfer			=			
6020 - Employee Benefits Part Time 0	6004 - Salaries/Wages Full Time Overt	3,613	•		=	
6022 - Employee Benefits Part Time 0 0 0 0 0 0.00K 6026 - Extended Health Benefits 15,326 26,635 30,758 4,123 15,486 6030 - Employee Health Tax 3,602 4,990 5,034 44 0.88% 6031 - Employee Assistance Plan 90 180 172 (8) -4.44% 6032 - OMERS 14,678 16,400 25,456 9,056 55.22% 6033 - WSIB 5,265 7,300 7,383 83 1.14% 6035 - Mileage 182 1,250 1,250 0 0.00% 6038 - Clothing Allowance 496 1,000 750 (250) -25.00% 6039 - Boot Allowance 0 750 750 0 0.00% 6040 - Conferences 0 3,000 3,000 0 0.00% 6044 - Conferences 0 3,000 3,000 0 0.00% 6045 - Continuing Education 2,272 2,500 3,000 500 25.00%	6012 - Wages & Benefits Transfer	0	59,867	62,262	2,395	4.00%
6026 - Extended Health Benefits 15,326 26,635 30,758 4,123 15.48% 6030 - Employee Health Tax 3,602 4,990 5,034 44 0.88% 6031 - Employee Assistance Plan 90 180 172 (8) -4.44% 6032 - OMERS 14,678 16,400 25,456 9,056 55.22% 6033 - WISIB 3,665 7,300 7,383 83 1.14% 6035 - Mileage 182 1,250 0 0.00% 6038 - Clothing Allowance 496 1,000 750 (250) -25.00% 6039 - Boot Allowance 496 1,000 750 (00 0.00% 6042 - Safety Training 0 1,000 1,000 0 0.00% 6045 - Continuing Education 2,272 2,500 3,000 500 20.00% 6045 - Memberships & Subscriptions 2,387 2,000 2,500 500 20.00% 6052 - Postage 61 200 500 300 150.00%	6020 - Employee Benefits Full Time	12,813	14,710	14,734	24	0.16%
6030 - Employee Health Tax 3,602 4,990 5,034 44 0.88% 6031 - Employee Assistance Plan 90 180 172 (8) -4.44% 6032 - OMERS 14,678 16,400 25,456 9,056 55.22% 6033 - Willage 182 1,250 1,250 0 0.00% 6038 - Clothing Allowance 496 1,000 750 (250) -25.00% 6039 - Boot Allowance 0 750 750 0 0.00% 6042 - Safety Training 0 1,000 1,000 0 0.00% 6044 - Conferences 0 3,000 3,000 500 20.00% 6046 - Memberships & Subscriptions 2,387 2,000 2,500 3000 500 22.00% 6050 - Office Supplies 1,561 500 1,250 750 150.00% 6052 - Postage 61 200 500 300 11.11% 6060 - Computer Software Maintenance 0 800 2,250 1,450 1	6022 - Employee Benefits Part Time	0	0	0	0	0.00%
Continue	6026 - Extended Health Benefits	15,326	26,635	30,758	4,123	15.48%
6032 - OMERS 14,678 16,400 25,456 9,056 55.22% 6033 - WISIB 5,265 7,300 7,383 83 1.14% 6035 - Mileage 182 1,250 1,250 0 0.00% 6038 - Clothing Allowance 496 1,000 750 (250) -25.00% 6039 - Boot Allowance 0 750 750 0 0.00% 6042 - Safety Training 0 1,000 1,000 0 0.00% 6044 - Conferences 0 3,000 3,000 0 0.00% 6045 - Continuing Education 2,272 2,500 3,000 500 20.00% 6046 - Memberships & Subscriptions 2,387 2,000 2,500 500 25.00% 6050 - Office Supplies 1,561 500 1,250 750 150.00% 6052 - Postage 61 200 500 300 150.00% 6054 - Telephone Communications 2,946 2,700 3,000 300 150.00% 6054 - Telephone Communications 2,946 2,700 3,000 300 151.25% 6062 - Advertising 1,446 1,000 1,000 0 0.00% 6063 - Insurance 14,556 30,600 31,212 612 2.00% 6067 - Legal Fees 2,837 3,000 5,000 2,000 66.67% 6069 - Contract Services 3,071 2,000 0 (2,000) -100.00% 6073 - Refund of Fees 0 500 500 0 0 0.00% 6073 - Refund of Fees 0 500 500 0 0 0.00% 6075 - Small Tools 31 200 200 0 0 0.00% 6254 - Repairs & Maintenance 1,513 3,500 5,900 2,400 68.57% 6210 - Gasoline 2,102 3,000 3,000 0 0.00% 6254 - Repairs & Maintenance 1,513 3,500 5,900 2,400 68.57% 6210 - Gasoline 2,102 3,000 3,000 0 0.00% 6254 - Repairs & Maintenance 1,513 3,500 5,900 2,400 68.57% 6210 - Gasoline 2,102 3,000 3,000 0 0.00% 6254 - Repairs & Maintenance 1,513 3,500 5,900 2,400 68.57% 6210 - Gasoline 2,102 3,000 3,000 0 0.00% 6254 - Repairs & Maintenance 1,513 3,500 5,900 2,400 68.57% 6210 - Gasoline 2,102 3,000 3,000 0 0.00% 6255 - Small Equipment/Material Purchases 0 250 250 0 0.00% 6265 - Small Equipment/Material Purchases 0 250 250 0 0.00% 6265 - Fence & Pool Permit Fees 2,845 5,000 3,000 (2,0	6030 - Employee Health Tax	3,602	4,990	5,034	44	0.88%
6033 - WSIB 5,265 7,300 7,383 83 1.14% 6035 - Mileage 182 1,250 1,250 0 0.00% 6038 - Clothing Allowance 496 1,000 750 (250) -25.00% 6039 - Boot Allowance 0 750 750 0 0.00% 6042 - Safety Training 0 1,000 1,000 0 0.00% 6044 - Conferences 0 3,000 3,000 0 0.00% 6045 - Continuing Education 2,272 2,500 3,000 500 20.00% 6045 - Continuing Education 2,272 2,500 3,000 500 20.00% 6045 - Continuing Education 2,272 2,500 3,000 500 20.00% 6045 - Continuing Education 2,272 2,500 3,000 500 20.00% 6046 - Memberships & Subscriptions 2,387 2,000 2,500 300 150.00% 6052 - Destage 61 200 500 300 110.11%	6031 - Employee Assistance Plan	90	180	172	(8)	-4.44%
6035 - Mileage	6032 - OMERS	14,678	16,400	25,456	9,056	55.22%
6038 - Clothing Allowance	6033 - WSIB	5,265	7,300	7,383	83	1.14%
6039 - Boot Allowance 0 750 750 0 0.00% 6042 - Safety Training 0 1,000 1,000 0 0.00% 6044 - Conferences 0 3,000 3,000 500 0.00% 6045 - Continuing Education 2,272 2,500 3,000 500 20.00% 6046 - Memberships & Subscriptions 2,387 2,000 2,500 500 25.00% 6050 - Office Supplies 1,561 500 1,250 750 150.00% 6052 - Postage 61 200 500 300 150.00% 6054 - Telephone Communications 2,946 2,700 3,000 300 11.11% 6062 - Compter Software Maintenance 0 800 2,250 1,450 181.25% 6062 - Compter Software Maintenance 1,446 1,000 1,000 0 0.00% 6063 - Insurance 14,556 30,600 31,212 612 2.00% 6067 - Legal Fees 2,837 3,000 5,000 2,000	6035 - Mileage	182	1,250	1,250	0	0.00%
6042 - Safety Training 0 1,000 1,000 0 0.00% 6044 - Conferences 0 3,000 3,000 0 0.00% 6045 - Continuing Education 2,272 2,500 3,000 500 20.00% 6046 - Memberships & Subscriptions 2,387 2,000 2,500 500 25.00% 6050 - Office Supplies 1,561 500 1,250 750 150.00% 6052 - Postage 61 200 500 300 150.00% 6054 - Telephone Communications 2,946 2,700 3,000 300 11.11% 6060 - Computer Software Maintenance 0 800 2,250 1,450 181.25% 6062 - Advertising 1,446 1,000 1,000 0 0.00% 6063 - Insurance 14,556 30,600 31,212 612 2.00% 6067 - Legal Fees 2,837 3,000 5,000 2,000 66.67% 6069 - Contract Services 3,071 2,000 0 0 0 <td>6038 - Clothing Allowance</td> <td>496</td> <td>1,000</td> <td>750</td> <td>(250)</td> <td>-25.00%</td>	6038 - Clothing Allowance	496	1,000	750	(250)	-25.00%
6044 - Conferences 0 3,000 3,000 0 0.00% 6045 - Continuing Education 2,272 2,500 3,000 500 20,00% 6046 - Memberships & Subscriptions 2,387 2,000 2,500 500 25.00% 6050 - Office Supplies 1,561 500 1,250 750 150.00% 6052 - Postage 61 200 500 300 150.00% 6054 - Telephone Communications 2,946 2,700 3,000 300 11.11% 6060 - Computer Software Maintenance 0 800 2,250 1,450 181.25% 6062 - Advertising 1,446 1,000 1,000 0 0.00% 6063 - Insurance 14,556 30,600 31,212 612 2.00% 6067 - Legal Fees 2,837 3,000 5,000 2,000 66.7% 6067 - Legal Fees 0 500 500 2,000 66.7% 6067 - Legal Fees 0 500 500 0 0 0<	6039 - Boot Allowance	0	750	750	0	0.00%
6044 - Conferences 0 3,000 3,000 0 0.0% 6045 - Continuing Education 2,272 2,500 3,000 500 20.00% 6046 - Memberships & Subscriptions 2,387 2,000 2,500 500 25.00% 6050 - Office Supplies 1,561 500 1,250 750 150.00% 6052 - Postage 61 200 500 300 150.00% 6054 - Telephone Communications 2,946 2,700 3,000 300 11.11% 6060 - Computer Software Maintenance 0 800 2,250 1,450 181.25% 6062 - Advertising 1,446 1,000 1,000 0 0.00% 6063 - Insurance 14,556 30,600 31,212 612 2.00% 6067 - Legal Fees 2,837 3,000 5,000 2,000 66.67% 6067 - Legal Fees 0 500 500 0 0 0.00% 6067 - Legal Fees 2,837 3,000 5,000 0 <t< td=""><td>6042 - Safety Training</td><td>0</td><td>1,000</td><td>1,000</td><td>0</td><td>0.00%</td></t<>	6042 - Safety Training	0	1,000	1,000	0	0.00%
6046 - Memberships & Subscriptions 2,387 2,000 2,500 500 25.00% 6050 - Office Supplies 1,561 500 1,250 750 150.00% 6052 - Postage 61 200 500 300 150.00% 6054 - Telephone Communications 2,946 2,700 3,000 300 11.11% 6060 - Computer Software Maintenance 0 800 2,250 1,450 181.25% 6062 - Advertising 1,446 1,000 1,000 0 0.00% 6063 - Insurance 14,556 30,600 31,212 612 2.00% 6067 - Legal Fees 2,837 3,000 5,000 2,000 66.67% 6069 - Contract Services 3,071 2,000 0 (2,000) -100.0% 6073 - Refund of Fees 0 500 500 0 0 0 6089 - Miscellaneous 754 0 0 0 0 0 0 6250 - Small Tools 31 200 20		0	3,000	3,000	0	0.00%
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6050 - Office Supplies 1,561 500 1,250 750 150.00% 6052 - Postage 61 200 500 300 150.00% 6054 - Telephone Communications 2,946 2,700 3,000 300 11.11% 6060 - Computer Software Maintenance 0 800 2,250 1,450 181.25% 6062 - Advertising 1,446 1,000 1,000 0 0.00% 6063 - Insurance 14,556 30,600 31,212 612 2.00% 6067 - Legal Fees 2,837 3,000 5,000 2,000 66.7% 6069 - Contract Services 3,071 2,000 0 (2,000) -100.0% 6073 - Refund of Fees 0 500 500 0 0.00% 6089 - Miscellaneous 754 0 0 0 0.00% 6089 - Small Tools 31 200 200 0 0.00% 6250 - Small Tools 31 200 200 0 0.00% 6254 - Re	3	2,387			500	25.00%
6052 - Postage 61 200 500 300 150.00% 6054 - Telephone Communications 2,946 2,700 3,000 300 11.11% 6060 - Computer Software Maintenance 0 800 2,250 1,450 181.25% 6062 - Advertising 1,446 1,000 1,000 0 0.00% 6063 - Insurance 14,556 30,600 31,212 612 2.00% 6067 - Legal Fees 2,837 3,000 5,000 2,000 66.67% 6069 - Contract Services 3,071 2,000 0 (2,000) -100.00% 6073 - Refund of Fees 0 500 500 0 0.00% 6073 - Refund of Fees 0 500 500 0 0.00% 6073 - Refund of Fees 0 500 500 0 0.00% 6073 - Refund of Fees 0 500 500 0 0.00% 6075 - Small Tools 31 200 0 0 0.00% 6250 - Small To	•		•	•	750	150.00%
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4683 - Building & Zoning Compliances 1,855 750 1,000 250 33.33% 4680 - Building & Plumbing Permits 274,740 292,000 260,000 (32,000) -10.96% 4681 - Septic Permits 6,850 10,000 6,000 (4,000) -40.00% 4682 - Fence & Pool Permit Fees 2,845 5,000 3,000 (2,000) -40.00% 4950 - Contribution from Reserves 0 143,282 205,676 62,394 43.55% Total 140-285 - Building Department Revenues 286,290 451,032 475,676 24,644 5.46%	140-285 - Building Department Revenues					
4680 - Buiding & Plumbing Permits 274,740 292,000 260,000 (32,000) -10.96% 4681 - Septic Permits 6,850 10,000 6,000 (4,000) -40.00% 4682 - Fence & Pool Permit Fees 2,845 5,000 3,000 (2,000) -40.00% 4950 - Contribution from Reserves 0 143,282 205,676 62,394 43.55% Total 140-285 - Building Department Revenues 286,290 451,032 475,676 24,644 5.46%		1.855	750	1.000	250	33.33%
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4950 - Contribution from Reserves 0 143,282 205,676 62,394 43.55% Total 140-285 - Building Department Revenues 286,290 451,032 475,676 24,644 5.46%	•	•	•	•		
Total 140-285 - Building Department Revenues 286,290 451,032 475,676 24,644 5.46%			•	•		
			<u> </u>			
Deficit/ (Surplus) (25,736) 0 0 0 0.00%	Total 140 205 Building Department Nevertues	200,250	771,072	7/3,0/0	24,044	J. 7070
	Deficit/ (Surplus)	(25,736)	0	0	0	0.00%



Treasury

rreasury	2021	2021 Budget	2022 Budget	Change	% Change
040-164 - Treasury Expenses	Actual	<u> </u>	Budget	Change	70 Change
6000 - Salaries/Wages	382,562	425,050	448,061	23,011	5.41%
6002 - Salaries/Wages Part Time	0	0	0	0	0.00%
6004 - Salaries/Wages Full Time Overt	0	0	0	0	0.00%
6012 - Wages & Benefits Transfer	0	(75,812)	(78,844)	(3,032)	4.00%
6020 - Employee Benefits Full Time	22,605	24,550	26,129	1,579	6.43%
6022 - Employee Benefits Part Time	0	0	0	0	0.00%
6026 - Extended Health Benefits	42,467	48,775	48,891	116	0.24%
6030 - Employee Health Tax	6,945	8,288	8,736	448	5.41%
6031 - Employee Assistance Plan	248	320	301	(19)	-5.94%
6032 - OMERS	33,870	38,365	43,985	5,620	14.65%
6033 - WSIB	10,151	12,105	12,345	240	1.98%
6035 - Mileage	0	800	800	0	0.00%
6042 - Safety Training	0	500	500	0	0.00%
6044 - Conferences	0	4,500	4,500	0	0.00%
6045 - Continuing Education	3,504	5,400	5,400	0	0.00%
6046 - Memberships & Subscriptions	1,246	4,200	4,200	0	0.00%
6050 - Office Supplies	13,079	19,000	19,000	0	0.00%
6052 - Postage	25,253	25,000	25,000	0	0.00%
6053 - Courier Fees	9	150	150	0	0.00%
6054 - Telephone Communications	1,647	3,000	3,000	0	0.00%
6057 - Cleaning Supplies	1,055	2,800	2,800	0	0.00%
6058 - Equipment Rental	10,529	13,500	13,500	0	0.00%
6059 - Equipment Maintenance Contract	29,039	9,700	9,700	0	0.00%
6060 - Computer Software Maintenance	90,930	62,050	0	(62,050)	-100.00%
6061 - Building Repairs & Maintenance	30,191	45,500	45,500	0	0.00%
6062 - Advertising	75 1	1,500	1,500	0	0.00%
6063 - Insurance	471,820	104,000	119,080	15,080	14.50%
6064 - Bank Charges	6,835	8,650	9,000	350	4.05%
6066 - Audit Fees	2,951	31,500	31,500	0	0.00%
6067 - Legal Fees	1,103	25,000	5,000	(20,000)	-80.00%
6069 - Contract Services	11,799	2,500	2,500	0	0.00%
6089 - Miscellaneous	886	2,500	2,500	0	0.00%
6091 - Transfer to Reserve from General	0	508,023	349,883	(158,140)	-31.13%
6250 - Small Tools	0	1,000	0	(1,000)	-100.00%
6275 - Snow Removal	7,892	12,925	12,925	0	0.00%
6055 - Hydro	10,409	15,000	15,300	300	2.00%
6056 - Heat	2,050	2,600	2,842	242	9.31%
6080 - Tax Write-offs	4,643	40,000	0	(40,000)	-100.00%
6081 - Other Write-offs	11,003	1,000	15,000	14,000	1400.00%
6086 - PIL Tax Write-offs	0	0	0	0	0.00%
6098 - Transfer to Capital	0	3,461,726	1,516,000	(1,945,726)	-56.21%
6245 - Small Equipment/Material Purchases	82	500	500	0	0.00%
6281 - Janitorial Cleaning	10,888	0	12,215	12,215	100.00%
Total 040-164 - Treasury Expenses	1,248,443	4,896,165	2,739,399	(2,156,766)	-44.05%



Treasury

2021	2021	2022		
Actual	Budget	Budget	Change	% Change
12,080	13,500	13,500	0	0.00%
284,851	275,000	300,000	25,000	9.09%
149,718	156,000	156,000	0	0.00%
0	0	0	0	0.00%
9,890	165,000	10,000	(155,000)	-93.94%
0	0	0	0	0.00%
17,576	15,000	15,000	0	0.00%
7,727	80,000	35,000	(45,000)	-56.25%
0	0	25,000	25,000	0.00%
481,843	704,500	554,500	(150,000)	-21.29%
766 ,6 01	4,1 9 1, 66 5	2,184,899	(2,006,766)	-47.88%
	12,080 284,851 149,718 0 9,890 0 17,576 7,727 0 481,843	Actual Budget 12,080 13,500 284,851 275,000 149,718 156,000 0 0 9,890 165,000 0 0 17,576 15,000 7,727 80,000 0 0 481,843 704,500	Actual Budget Budget 12,080 13,500 13,500 284,851 275,000 300,000 149,718 156,000 156,000 0 0 0 9,890 165,000 10,000 0 0 0 17,576 15,000 15,000 7,727 80,000 35,000 0 0 25,000 481,843 704,500 554,500	Actual Budget Budget Change 12,080 13,500 13,500 0 284,851 275,000 300,000 25,000 149,718 156,000 156,000 0 0 0 0 0 9,890 165,000 10,000 (155,000) 0 0 0 0 17,576 15,000 15,000 0 7,727 80,000 35,000 (45,000) 0 0 25,000 25,000 481,843 704,500 554,500 (150,000)



Taxation

	2021 Actual	2021	2022		
_	2021 Actual	Budget	Budget	Change	% Change
040-186 - General Levy Expense Expenses					
6080 - Tax Write-offs	0	0	210,479	210,479	100.00%
Total 040-186 - General Levy Expenses	0	0	210,479	210,479	100.00%
040-180 - Municipal Tax Levy					
4500 - General Tax Levy	8,075,394	8,097,650	8,389,825	292,175	3.61%
4501 - General Supplementary Tax Levy	61,175	160,000	80,000	(80,000)	-50.00%
4551 - Railway Right of Way Taxation	9,797	35,000	5,000	(30,000)	-85.71%
Total 040-180 - Municipal Tax Levy	8,146,366	8,292,650	8,474,825	182,175	2.20%
040-185 - Municipal PILs					
4550 - Township of Essa Payment In Li	1,014,373	30,000	2,499,996	2,469,996	8233.32%
4552 - Federal Payment In Lieu	2,179,750	3,000,000	1,019,302	(1,980,698)	-66.02%
4556 - Hydro One Payment In Lieu	55,070	69,000	55,000	(14,000)	-20.29%
4555 - Payment In Lieu Supplementary		0	0	0	0.00%
Total 040-185 - Municipal PILs	3,249,193	3,099,000	3,574,298	475,298	15.34%
Total Taxation Revenue	11,395,559	11,391,650	12,049,123	657,473	5.77%
Net Taxation	(11,395,559)	(11,391,650)	(11,838,644)	(446,994)	3.92%

General Revenues

	2021 Actual	2021	2022		04.49
040-187 - General Revenues		Budget	Budget	Change	% Change
					40.040/
4601 - Special Transition Funding	256,824	256,824	305,400	48,576	18.91%
4605 - Miscellaneous Grants		0	0	0	0.00%
4630 - Federal Grants		0	0	0	0.00%
4607 - Ontario Municipal Partnership	1,101,400	1,101,400	1,107,700	6,300	0.57%
4618 - Community Adjustment Fund		1,500,000	535,000	(965,000)	-64.33%
4635 - Federal Gas Tax Payment		1,961,726	1,036,000	(925,726)	-47.19%
Total 040-187 - General Revenues	1,358,224	4,819,950	2,984,100	(1,835,850)	-38.09%
Taxation Required	(1,358,224)	(4,819,950)	(2,984,100)	1,835,850	-38.09%



CAO Administration

	2021	2021	2022		
_	Actual	Budaet	Budget	Change	% Change
020-122 - CAO - Administration Expenses					
6000 - Salaries/Wages	149,567	180,508	192,789	12,281	6.80%
6020 - Employee Benefits Full Time	7,571	7,986	8,175	189	2.37%
6026 - Extended Health Benefits	14,997	16,830	17,345	515	3.06%
6027 - Retirees Extended Health Benef	12,701	5,000	1,500	(3,500)	-70.00%
6030 - Employee Health Tax	2,930	3,520	3,759	239	6.79%
6031 - Employee Assistance Plan	73	91	86	(5)	-5.49%
6032 - OMERS	16,275	16,365	21,237	4,872	29.77%
6033 - WSIB	4,152	4,620	4,485	(135)	-2.92%
6035 - Mileage	499	1,000	1,000	0	0.00%
6044 - Conferences	0	3,000	3,000	0	0.00%
6045 - Continuing Education	748	500	500	0	0.00%
6046 - Memberships & Subscriptions	10,908	8,700	1,000	(7,700)	-88.51%
6067 - Legal Fees	20,675	30,000	75,000	45,000	150.00%
6069 - Contract Services	6,192	5,000	5,000	0	0.00%
6082 - Sale of land costs	19,455	10,000	10,000	0	0.00%
6089 - Miscellaneous	1,949	2,000	2,000	0	0.00%
Total 020-122 - CAO - Administration Expenses	268,692	295,120	346,876	51,756	17.54%
Taxation Required	268 ,6 92	295,120	346,876	51,756	17.54%



NVCA

350-480 - NVCA 6070 - NVCA Levy Total 350-480 - NVCA **Taxation Required**

	2021	2021	2022		
_	Actual	<u>Budaet</u>	Budaet	Change	% Change
	189,814	189,814	193,650	3,836	2.02%
_	189,814	189,814	193,650	3,836	2.02%
	189,814	189,814	193,650	3,836	2.02%



Project Funding

	Project Code	Total Budget	Previously Approved Funding	2022 Budget Request	Taxation	Trade In (surplus Equip)	User Fees	DC's	Reserve	Grants Gov't funding Source	Total
Administration			, unung			(carpine =qaip)				3	
Administration Building Digital Sign	43-802-890	\$35,000		\$35,000	\$10,000				\$25,000	Special Projects	\$35,000
Total for Administration:		\$35,000	\$0	\$35,000	\$10,000	\$0	\$0	\$0	\$25,000	\$0	\$35,000
Information Technology Virtual City Hall	43-870-891	\$35,400	\$0	\$35,400	\$12,390				\$19,375	Project Grant / \$3,635 Modernization	\$35,400
Virtual City Hall		,	**	,,,,,	,,					Grant	
Online Parking Ticket Payment System	43-870-892	\$5,250	\$0	\$5,250	\$1,837					Project Grant / \$3,413 Modernization Grant	\$5,250
Fire Records Mgt Replacement	43-870-894	\$20,000	\$0	\$20,000	\$20,000						\$20,000
E-commerce Payment Platform	43-870-896	\$14,300	\$0	\$14,300	\$5,005			,		Project Grant / \$9,295 Modernization Grant	\$14,300
Total for Information Technolo	ogy:	\$74,950	\$0	\$74,950	\$39,232	\$0	\$0	\$0	\$19,375	\$16,343	\$74,950

Tab 3



	Project Code	Total Budget	Previously Approved Funding	2022 Budget Request	Taxation	Trade In (surplus Equip)	User Fees	DC's	Reserve	Grants Gov't funding	Source	Total
re Service		Buuget	Tunding	Request	Taxation	(surplus Equip)	OSCI FEES	DUS	Reserve	runung	Jource	Total
Station 1 LED Lighting Upgrade	44-811-871	\$31,000	\$0	\$31,000	\$31,000							\$31,000
RTV and Trailer	44-811-881	\$70,000	\$0	\$70,000	\$70,000							\$70,00
Rescue Equipment – Extrication	44-811-894	\$9,000	\$0	\$9,000	\$9,000							\$9,00
Hose & Nozzles	44-811-895	\$20,000	\$0	\$20,000	\$20,000							\$20,000
Communications Equipment P6	44-811-896	\$20,000	\$0	\$20,000	\$20,000							\$20,00
Fire - PPE	44-811-897	\$58,000	\$0	\$58,000	\$58,000							\$58,000
Car 2 Replacement	44-812-882	\$95,000	\$0	\$95,000	\$95,000							\$95,000
New Fire Hall in Angus Land Purchase & Development	44-811-870	\$100,000	\$0	\$100,000				\$100,000				\$100,000
tal for Fire Department:		\$403,000	\$0	\$403,000	\$303,000	\$0	\$0	\$100,000	\$0	\$0		\$403,000



	Project Code	Total	Previously Approved	2022 Budget		Trade In				Grants Gov't	
	Code	Budget	Funding	Request	Taxation	(surplus Equip)	User Fees	DC's	Reserve	fundng Source	Total
Roads/Public Works											
Pickup Trucks x 2	67-826-880	\$110,000	\$0	\$110,000	\$36,747	\$35,000			\$38,253	Capital Equip /Roads	\$110,000
Roads Garage Extension	67-853-871	\$620,000		\$620,000	\$186,000	Towers		\$434,000		Roads DC	\$620,000
Hydro Seeder, Plate Compactor, Power Washer, Weedeaters	67-853-891	\$64,000	\$0	\$64,000	\$64,000						\$64,000
Margaret Street Urbanization	46-821-822	\$4,508,474	\$3,769,474	\$739,000						\$739,000 Gas Tax	\$739,000
8th Line Double Surface Treatment	46-821-824	\$270,000	\$0	\$270,000						\$270,000 OCIF	\$270,000
6th Line Dead-end Double Surface Treatment	46-821-826	\$265,000	\$0	\$265,000						\$265,000 OCIF	\$265,000
Pine River Road Double Surface Treatment	46-821-827	\$175,000	\$0	\$175,000	\$175,000						\$175,000
Vernon Street Urbanization	46-821-828	\$100,000		\$100,000				\$100,000		Roads DC	\$100,000
6th Line Double Surface Treatment	46-821-829	\$297,000	\$0	\$297,000						\$297,000 Gas Tax	\$297,000
Angus Transportation Master Plan	46-821-891	\$130,000	\$0	\$130,000	\$26,000			\$104,000		Roads DC	\$130,000
Total for Roads/Public Works:		\$6,539,474	\$3,769,474	\$2,770,000	\$487,747	\$35,000	\$0	\$638,000	\$38,253	\$1,571,000	\$2,770,000
Water and Wastewater											
Brownley Reservoirs Repairs	48-831-871	\$120,000		\$120,000			\$120,000				\$120,000
Thornton Flow Valve Installation	48-831-873	\$70,000		\$70,000				\$70,000		Thornton Water DC	\$70,000
Angus Station 1 Bar Screen Upgrade	48-833-891	\$30,000		\$30,000			\$30,000				\$30,000
Total for Waterand Wastewater		\$220,000	\$0	\$220,000	\$0	\$0	\$150,000	\$70,000	\$0	\$0	\$220,000



	Project	Total	Previously Approved	2022 Budget		Trade In				Consists County		
	Code	Budget	Funding	Request	Taxation	(surplus Equip)	User Fees	DC's	Reserve	Grants Gov't fundng	Source	Total
Parks and Recreation			3	,					11000110	Junuing	Oction	Total
Parks and Rec Vehicle	60-826-881	\$55,000		\$55,000	\$55,000							\$55,000
Thornton Arena LED Lighting	60-842-871	\$31,700	\$0	\$31,700	\$31,700							\$31,700
Michael St Play Structure Upgrade	60-843-891	\$55,600	\$0	\$55,600	\$55,600							\$55,600
Mike Hart Playground Remediation	60-843-892	\$21,600		\$21,600	\$21,600							\$21,600
Don Ross Guard Rails	60-843-893	\$30,000	\$0	\$30,000	\$30,000							\$30,000
Trail Master Plan	60-843-894	\$40,000	\$0	\$40,000	\$4,000			\$36,000		P	ark Dev DC	\$40,000
Zero Turn Lawn Mower	60-843-895	\$24,840	\$0	\$24,840	\$24,840							\$24,840
Angus Gym Baffles, Stage Curtain & Stereo	60-844-871	\$40,320	\$0	\$40,320	\$40,320							\$40,320
Total For Parks and Recreation:		\$299,060	\$0	\$299,060	\$263,060	\$0	\$0	\$36,000	\$0	\$0		\$299,060
Library												
Books Collection Materials	60-846-891	\$76,165	\$0	\$76,165	\$68,548			\$7,617				\$76,165
Thornton Branch Refresh	60-846-892	\$25,965	\$0	\$25,965				A. A	\$25,965	- U	brary Reserves	\$25,965
Furniture	60-846-897	\$4,417	\$0	\$4,417	\$4,417							\$4,417
Equipment	60-846-898	\$2,000	\$0	\$2,000	\$2,000							\$2,000
Computer Equipment	60-846-899	\$6,200	\$0	\$6,200	\$6,200							\$6,200
Total for Library:		\$114,747	-	\$114,747	\$81,165			\$7,617	\$25,965			\$114,747
Totals:			-	\$3,916,757	\$1,184,204	\$35,000	\$150,000	\$851,617	\$108,593	\$1,587,343	\$0	\$3,916,757



	Project Code	Total	Previously Approved	2022 Budget		Trade in				Grants Gov't	:	
	Code	Budget	Funding	Request	Taxation	(surplus Equip)	User Fees	DC's	Reserve	fundng	Source	Total
<u>Library</u>												
Books Collection Materials	60-846-891	\$76,165	\$0	\$76,165	\$68,548			\$7,617				\$76,165
Thornton Branch Refresh	60-846-892	\$25,965	\$0	\$25,965					\$25,965		Library Reserves	\$25,965
Furniture	60-846-897	\$4,417	\$0	\$4,417	\$4,417							\$4,417
Equipment	60-846-898	\$2,000	\$0	\$2,000	\$2,000							\$2,000
Computer Equipment	60-846-899	\$6,200	\$0	\$6,200	\$6,200							\$6,200
Total for Library:		\$114,747		\$114,747	\$81,165			\$7,617	\$25,965			\$114,747

60-846-891 - Library Books

Project Number Asset Type Start Date Manager Regions Description Comments Justification	60-846-891 9010-Pooled Assets 2021-01-01	Title Department Completion Date Partner	Library Books 60-846 - Capital - Library 2021-12-31	Lock Status Year Identified	Unlocked 2021
Scenario Detai	ls				
Budget Year	2022	Name	60-846-891 <i>-</i> Library Books: Main	Lock Status	Unlocked
Project Status Description Comments Justification	New Budget Preparation			Active	Yes

Annual	Tota	S
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Year	Total Expenditure	Total Funding Source	Difference
2022	76,165	76,165	_
	76,165	76,165	

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4940 - Contribution from Taxation	-		68,548
4954 - Development Charges Earned	-	-	-
4954 - Development Charges Earned	-	-	7,617
Total Funding Source	=	-	76,165
Expenditure			
8060 - Equipment	-		76,165
Total Expenditure	_	-	76,165

Budget Details

GL Accounts	Comments	GL Account Subtotals	2022 Budget
Funding Source			
49 - Internal Revenue			
4940 - Contribution from			68,548
4954 - Development			7,617
Total		-	76,165
Total Funding Source		•	76,165

Expenditure

60-846-891 - Library Books

80 - Capital Expenditures

8060 - Equipment	New and replacement collection items	76,165
Total		76,165
Total Expenditure		76,165
Net Total		

Operating Impact								
GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
4954 - Development Charges Earned		Library Books	-	7,617	-	-	-	-
6098 - Transfer to Capital		Library Books	_	76,165		-	-	-

60-846-892 - Thornton Branch Refresh

Project Number 60-846-892

Title

Thornton Branch Refresh

Lock Status

Unlocked

Asset Type

8320 - Renovations / Improvements

Department

60-846 - Capital - Library

2022-12-31

Year Identified 2022

Start Date

2022-01-01

Completion

Date

Partner

Manager Regions

Description

Comments Justification

Scenario Details

Budget Year

2022

Name

60-846-892 - Thornton Branch

Lock Status

Unlocked

Project Status

New Budget Preparation

Refresh: Main

Active

Yes

Description Comments

Justification

Annual Totals

Year 2022

Total Funding Difference **Total Expenditure** Source 25,965 25,965 25,965 25,965

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source 4950 - Contribution	_	_	25,965
from Reserves Total Funding Source			25,965
Expenditure			
8040 - Furniture	-	-	11,000
8095 - Building Renovation	-	-	14,965
Total Expenditure		-	25,965

Budget Details

GL Accounts	Comments	GL Account Subtotals	2022 Budget
Funding Source			
49 - Internal Revenue			
4950 - Contribution from	Library reserves 55-80-002- 060-3540		25,965
Total		•	25,965
Total Funding Source		•	25,965

Expenditure

80 - Capital Expenditures

8040 - Furniture

Powdercoat old shelves

11,000

60-846-892 - Thornton Branch Refresh

8095 - Building	new carpet tile, painting	14,965
Total		25,965
Total Expenditure		25,965
Net Total		

Operating Impact								
GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
4950 - Contribution from Reserves		Library reserves		25,965	_	-	-	-
6098 - Transfer to Capital		Thornton Branch Refresh	-	25,965	_	-	-	

60-846-897 - Library Furniture

Total Expenditure

Asset Type Start Date Manager Regions Description	60-846-8 8970 - Fu 2022-01-	-		artment pletion	Library Furni 60-846 - Cap 2022-12-31		,	Lock Status Year Identified	Unlocked
Comments Justification									
Scenario Detail	le.								
Budget Year	2022		Nan	ıe	60-846-897	- Library Furnitur	e:	Lock Status	Unlocke
Project Status Description Comments Justification	New Budg	et Preparation			Main			Active	Yes
Annual Totals									
Year			Total Exper	diture	Total Funding Source	DITTATAL	ıce		
2022				4,417	4,417		_		
				4,417	4,417		_		
Prior Year Com GL Account Funding Source 4940 - Contribu		Percent (Change -	2021 A	mount -	2022 Amount 4,417			
from Taxation Total Funding So	urce -				ke#	4,417			
Expenditure						4 417			
8040 - Furnitur Total Expenditur	-	w w	_			4,417 4,417			
_		Comments			GL Account	2022 Rudnet			
GL Accounts		Comments			GL Account Subtotals	2022 Budget			
GL Accounts Funding Source		Comments			GL Account Subtotals	2022 Budget			
GL Accounts Funding Source 49 - Internal Re		Comments			GL Account Subtotals	-			
GL Accounts Funding Source 49 - Internal Re 4940 - Contribu		Comments		-	GL Account Subtotals	4,417			
GL Accounts Funding Source 49 - Internal Re 4940 - Contribu	ution from	Comments			GL Account Subtotals	-			
GL Accounts Funding Source 49 - Internal Re 4940 - Contributorial Total Total Funding So	ution from	Comments			GL Account Subtotals	4,417			
GL Accounts Funding Source 49 - Internal Re 4940 - Contribu Total Total Funding So	ution from	Comments			GL Account Subtotals	4,417			
4940 - Contribu Total Total Funding So Expenditure 80 - Capital Exp	ution from	Replacements			GL Account Subtotals	4,417 4,417 4,417			
GL Accounts Funding Source 49 - Internal Re 4940 - Contribu Total Total Funding So	ution from				GL Account Subtotals	4,417			

4,417

60-846-897 - Library Furniture

Net Total

Operating Impact GL Account 6098 - Transfer to Capital

Fund

DescriptionFurntiure

FTE 2022 2023 2024 2025 2026 - 4,417 - - - -

60-846-898 - Library Equipment

Project Number 60-846-898

Title

Date

Partner

Library Equipment

Lock Status

Unlocked

Asset Type Start Date

8960 - Equipment 2021-01-01

Department Completion

60-846 - Capital - Library 2021-12-31

Year Identified 2021

Manager

Regions

Description Comments

Justification

Scenario Details

2022

Name

60-846-898 - Library Equipment:

Lock Status

Unlocked

Project Status

New Budget Preparation

Main

Active

Yes

Description

Budget Year

Comments

Justification

Annual Totals

Year 2022

Total Funding Total Expenditure Difference Source 2,000 2,000 2,000 2,000

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4940 - Contribution from Taxation	-	-	2,000
Total Funding Source		-	2,000
Expenditure			
8060 - Equipment	-	•	2,000
Total Expenditure		-	2,000

Budget Details

GL Accounts	Comments	Subtotals 2022 Budget	_
Funding Source			
49 - Internal Revenue			
494 0 - Contribution from		2,000	
Total		2,000	
Total Funding Source		2,000	
Expenditure			
80 - Capital Expenditures			
8060 - Equipment	Replace and update small equipment as needed	2,000	
Total		2,000	
Total Expenditure		2,000	

60-846-898 - Library Equipment

Net Total

Operating Impact GL Account 6098 - Transfer to Capital

Fund

Description Equipment FTE 2022 2023 2024 2025 2026 - 2,000 - - - -

60-846-899 - Library Computer Equipment

Project Number			Title	-	nputer Equipment	Lock Status	Unlocked
Asset Type Start Date	8950 - Informati 2021-01-01	on Technology	Department Completion Date	60-846 - Ca 2021-12-31	pital - Library	Year Identified	2021
Manager Regions Description Comments Justification			Partner			·	
Scenario Detai	ls						
Budget Year	2022		Name	60-846-899 Equipment	- Library Computer Main	Lock Status	Unlocked
Project Status Description Comments Justification	New Budget Prep	aration				Active	Yes
Annual Totals							
Year		Total	Expenditure	Total Fundin			
2022			6,200	6,20	0 -		
			6,200	6,20	- 00		
Prior Year Com	parison						
GL Account	<u>F</u>	ercent Change	2021	Amount	2022 Amount		
Funding Source							
4940 - Contrib from Taxation	ution 			5-4	6,200		
Total Funding So	ource			-	6,200		
Expenditure							
8060 - Equipm					6,200		
Total Expenditur	e			-	6,200		,

Budget Details			
GL Accounts	Comments	GL Account Subtotals	udget
Funding Source			
49 - Internal Revenue			
4940 - Contribution from		(5,200
Total			5,200
Total Funding Source			5,200
Expenditure			
80 - Capital Expenditures			
8060 - Equipment	strategically replace aging units		5,200
Total			5,200
Total Expenditure		9	6,200

60-846-899 - Library Computer Equipment

Net Total

Operating impact
GL Account
6098 - Transfer to Capital

Fund

DescriptionComputer Equipment

FTE 2022 2023 2024 2025 2026 - 6,200 - - - -



	Project	Total	Previously Approved	2022 Budget		Trade In				Grants Gov't		
	Code	Budget	Funding	Request	Taxation	(surplus Equip)	User Fees	DC's	Reserve	fundng	Source	Total
Fire Service												
Station 1 LED Lighting Upgrade	44-811-871	\$31,000	\$0	\$31,000	\$31,000)						\$31,000
RTV and Trailer	44-811-881	\$70,000	\$0	\$70,000	\$70,000							\$70,000
Rescue Equipment – Extrication	44-811-894	\$9,000	\$0	\$9,000	\$9,000							\$9,000
Hose & Nozzles	44-811-895	\$20,000	\$0	\$20,000	\$20,000							\$20,000
Communications Equipment P6	44-811-896	\$20,000	\$0	\$20,000	\$20,000							\$20,000
Fire - PPE	44-811-897	\$58,000	\$0	\$58,000	\$58,000							\$58,000
Car 2 Replacement	44-812-882	\$95,000	\$0	\$95,000	\$95,000				ACTION OF SHEET HOUSE SECTION FOR			\$95,000
New Fire Hall in Angus Land Purchase & Development	44-811-870	\$100,000	\$0	\$100,000				\$100,000				\$100,000
Total for Fire Department:		\$403,000	\$0	\$403,000	\$303,000	\$0	\$0	\$100,000	\$0	\$0		\$403,000

44-811-871 - Station 1 LED Lighting Upgrade

Project Number 44-811-871

Title

Station 1 LED Lighting Upgrade

Lock Status

Unlocked

Asset Type

8320 - Renovations / Improvements

Department

44-811 - Capital - Fire

Year

2022

Start Date

2022-01-01

Completion Date

Partner

2022-12-31

Identified

Manager

Regions Description

Replace all lighting in Station 1 Fire Hall to more energy efficient, low maintenance LED lighting.

All lights will be replaced throughout the building which include the bays, offices and conference rooms

Comments Justification

The expected energy savings will recognize a return on investment within 2 years as per our electrical contractor.

Scenario Details

Budget Year

Name

44-811-871 - Station 1 LED

Lock Status

Unlocked

Project Status

New Budget Preparation

Lighting Upgrade: Main

Active

Yes

Description

Comments

Justification

Annual Totals

Year 2022

Difference	Total Funding Source	Total Expenditure
	31,000	31,000
_	31,000	31.000

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4940 - Contribution from Taxation	-	-	31,000
Total Funding Source		-	31,000
Expenditure			
8095 - Building Renovation	-	_	31,000
Total Expenditure		•••	31,000

Budget Details

8095 - Building

GL Accounts	Comments	GL Account Subtotals 2022 Budget
Funding Source		
49 - Internal Revenue		
4940 - Contribution from	LED lighting	31,000
Total		31,000
Total Funding Source		31,000
Expenditure		
80 - Capital Expenditures		

Station 1

31,000

31,000

44-811-871 - Station 1 LED Lighting Upgrade

Total	31,000
Total Expenditure	31,000
Net Total	

Operating Impact								
GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
6098 - Transfer to Capital		LED Lighting Upgrade		31,000	_	-	-	_

44-811-881 - RTV and Trailer

Project Number 44-811-881

Title

RTV and Trailer

Lock Status

Identified

Unlocked

Asset Type Start Date

8960 - Equipment

Department Completion

44-811 - Capital - Fire

Year

2022

Manager

Date

Partner

Regions Description

Off road vehicle to support responses to remote calls to service.

Comments

Cost relates for the RTV, trailer and associated equipment to support operations.

Justification

Business case put forward by staff as increased off road calls for emergency responses. Current vehicle fleet make calls for

service difficult.

Scenario Details

Budget Year

2022

Name

44-811-881 - RTV and Trailer:

Lock Status

Unlocked

Project Status

New Budget Preparation

Main

Active

Yes

Description

Comments

Justification

Annual Totals

Year 2022

Total Funding Difference **Total Expenditure** Source 70,000 70,000 70,000 70,000

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4940 - Contribution from Taxation	-	-	70,000
Total Funding Source		-	70,000
Expenditure			
8060 - Equipment	-	-	70,000
Total Expenditure		-	70,000

Budget Details

GL Accounts	Comments	Subtotals 2022 Budget
Funding Source		
49 - Internal Revenue		
4940 - Contribution from		70,000
Total		70,000
Total Funding Source		70,000
Expenditure		
80 - Capital Expenditures		
8060 - Equipment		70,000
Total		70,000
Total Expenditure		70,000

44-811-881 - RTV and Trailer

Net Total

Operating Impact GL Account6098 - Transfer to Capital

Fund

Description RTV and Trailer E 2022 2023 2024 - 70,000 - -

2025

2026

4

44-811-881 - RTV and Trailer



Location

44-811-894 - Rescue Equipment P4

Project Number 44-811-894

Title Department Rescue Equipment P4

Lock Status

Unlocked

Asset Type Start Date 8910 - Pooled Assets 2022-01-01

Completion

44-811 - Capital - Fire 2022-12-31

Year Identified 2022

Manager

Date Partner

Regions

Description

To purchase and replace ongoing rescue equipment which includes cribbing and specialized equipment

Comments

annual budget item

Justification

Ongoing use of equipment requires regular replacement.

Scenario Details

Budget Year

2022

Name

44-811-894 - Rescue Equipment

Lock Status

Unlocked

Project Status

New Budget Preparation

Active

Yes

Description

Comments

Justification

Annual Totals

Year 2022

Total Expenditure Source Difference
9,000 9,000 9,000 9,000 -

P4: Main

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4940 - Contribution	-	_	9,000
from Taxation			· · · · · · · · · · · · · · · · · · ·
Total Funding Source		-	9,000
Expenditure			
8060 - Equipment	-	-	9,000
Total Expenditure		-	9,000

Budget Details

Total Expenditure

GL Accounts	Comments	GL Account Subtotals 2022 Budget
Funding Source		
49 - Internal Revenue		
4940 - Contribution from		9,000
Total		9,000
Total Funding Source		9,000
Expenditure		
80 - Capital Expenditures		
8060 - Equipment		9,000
Total		9,000

9,000

44-811-894 - Rescue Equipment P4

Net Total

Operating Impact								
GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
6008 Transfor to Canital		Rescue Equipment	_	9,000	-	_	_	

44-811-895 - Hose and Nozzles P5

Project Number 44-811-895

2022-01-01

Title

Hose and Nozzles P5

Lock Status

Unlocked

Asset Type Start Date

8910 - Pooled Assets

New Budget Preparation

Department Completion

44-811 - Capital - Fire 2022-12-31

Year

2022

Regions

Date **Partner**

Identified

Manager

Description Comments

Replace aging and failed fire hose and nozzles. Annual testing of hoses and nozzles are required

Justification

Ongoing use of equipment requires regular replacement. Equipment has a finite life span based on age and use.

Scenario Details

Budget Year

Name

44-811-895 - Hose and Nozzles

Lock Status

Active

Unlocked

P5: Main

20,000

20,000

20,000

Yes

Project Status Description

Comments

Justification

Annual Totals

Year 2022

Total Funding Total Expenditure Difference Source 20,000 20,000 20,000 20,000

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4940 - Contribution from Taxation	-	-	20,000
Total Funding Source		-	20,000
Expenditure			
8060 - Equipment	-	-	20,000
Total Expenditure		=	20,000

Budget Details

8060 - Equipment

Total Expenditure

Total

GL Account **GL** Accounts Comments 2022 Budget Subtotals **Funding Source** 49 - Internal Revenue 4940 - Contribution from 20,000 20,000 Total 20,000 **Total Funding Source** Expenditure 80 - Capital Expenditures

44-811-895 - Hose and Nozzles P5

Net Total

Operating Impact

GL Account

Fund 6098 - Transfer to Capital

Description

Hoses and Nozzles

2024

2026

2025

44-811-896 - Communications Equipment P6

Project Number 44-811-896

Title

Communications Equipment P6

44-811 - Capital - Fire

Lock Status

Unlocked

Asset Type Start Date

8910 - Pooled Assets 2022-01-01

Department Completion

2022-12-31

Year Identified 2022

Manager

Regions

Date Partner

Description Comments

Replacement of portable radios, mics and bank chargers Maintain the communication equipment used by firefighters

Justification

For both stations, staff and fleet. Ongoing use of equipment requires regular replacement.

Scenario Details

Budget Year

2022

Name

44-811-896 - Communications

Lock Status

Unlocked

Project Status

New Budget Preparation

Equipment P6: Main

Active

Yes

Description

Comments

Justification

Annual Totals

Year 2022

Total Funding Total Expenditure Difference Source 20,000 20,000 20,000 20,000

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4940 - Contribution from Taxation	-	-	20,000
Total Funding Source		-	20,000
Expenditure			
8060 - Equipment	-	-	20,000
Total Expenditure		-	20,000

Budget Details

GL Account 2022 Budget **GL** Accounts Comments Subtotals **Funding Source**

49 - Internal Revenue

4940 - Contribution from

20,000 20,000

Total Funding Source

20,000

Expenditure

Total

80 - Capital Expenditures

8060 - Equipment

20,000 20,000

Total

10

44-811-896 - Communications Equipment P6

Total Expenditure	20,000
Net Total	

Operating Impact								
GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
6098 - Transfer to Capital		Communications Equipment	_	20,000	-	_	-	

44-811-897 - Fire - PPE

Project Number 44-811-897

2022-01-01

Title

Date

Partner

Fire - PPE

Lock Status

Identified

Unlocked

Asset Type Start Date

8960 - Equipment

Department Completion

44-811 - Capital - Fire

Year

2022

Manager

Regions

Purchase of 13 complete sets of bunker gear for Firefighters.

Description Comments

As part of an on-going greening process.

Justification

These items need to be replaced to ensure the safety of our staff, Standards dictate maximum life of PPE of 10 years. Life is

reduced based as use is increased.

Scenario Details

Budget Year

2022

Name

44-811-897 - Fire - PPE: Main

Lock Status

Unlocked

Project Status Description

New Budget Preparation

Active

Yes

Comments

Justification

Annual Totals

Year 2022

Total Funding Total Expenditure Difference Source 58,000 58,000 58,000 58,000

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4940 - Contribution from Taxation	~		58,000
Total Funding Source		-	58,000
Expenditure			
8060 - Equipment	-	-	58,000
Total Expenditure		-	58,000

Budget Details

GL Accounts	Comments	GL Account 2022 Budget Subtotals
Funding Source		
49 - Internal Revenue		
4940 - Contribution from	1 .	58,000
Total		58,000
Total Funding Source		58,000

Expenditure

80 - Capital Expenditures

8060 - Equipment

58,000 58,000

Total

44-811-897 - Fire - PPE

Total Expenditure	58,000
Net Total	
14et Total	

Operating Impact								
GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
6098 - Transfer to Capital		Fire - PPE	-	58,000	-	-	-	_

44-812-882 - Car 2 Replacement

Project Number 44-812-882

Title

Date **Partner** Car 2 Replacement 44-811 - Capital - Fire **Lock Status**

Unlocked

Asset Type Start Date

8730 - Specialized Fleet 2022-01-01

Department Completion

2022-12-31

Year Identified 2022

Manager

Regions

Description

Replace the current Car 2 in the Fire fleet with a new vehicle.

Comments

The new Car 2 will be a new vehicle with all the requirements sourced from a single supplier.

Justification

The Current Car 2 is a 2007 Ford F150 with over 253,000 kms. Given the age of the vehicle and its mileage, reliability is a major concern. The Fire Department rely heavily on this vehicle for daily operations, far beyond responding to calls for service. The

accumulated repairs and maintenance exceeds the original purchase price of the vehicle.

Scenario Details

Budget Year

2022

Name

44-812-882 - Car 2 Replacement:

Lock Status

Unlocked

Project Status

New Budget Preparation

Main

Active

Yes

Description Comments Justification

Annual Totals

Year 2022

Total Funding Total Expenditure Difference Source 95,000 95,000 95,000 95,000

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4940 - Contribution from Taxation		- ·	95,000
Total Funding Source		part .	95,000
Expenditure			
8500 - Vehicle Purchases	-	-	95,000
Total Expenditure		_	95,000

Budget Details

GL Accounts	Comments	GL Account Subtotals	2022 Budget
Funding Source			
49 - Internal Revenue			
4940 - Contribution from			95,000
Total			95,000
Total Funding Source		·	95,000
Expenditure			
80 - Capital Expenditures			
8500 - Vehicle Purchases			95,000

Total

95,000

44-812-882 - Car 2 Replacement

Total Expenditure	95,000
Net Total	-

Operating Impact								
GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
6098 - Transfer to Capital		Car 2 Replacement		95,000	-	-	_	-

44-811-870 - Angus Fire Hall

Project Number

44-811-870

8310 - Permanent Structures

Angus Fire Hall 44-811 - Capital - Fire Lock Status

Unlocked

Asset Type
Start Date

2021-01-01

Department Completion Date

Partner

Title

2023-12-31

Year Identified 2020

Manager

Regions Description

Comments

Justification

Scenario Details

2022

Name

44-811-870 - Angus Fire Hall:

Lock Status

Unlocked

Budget Year

New Budget Preparation

Main

Active

Yes

Project Status Description

Comments

Justification

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2021	250,000	-	250,000
2022	100,000	100,000	-
	350,000	100,000	250,000

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4954 - Development	~	-	100,000
Charges Earned Total Funding Source		_	100,000
Expenditure			,
8350 - Land Purchases	_	250,000	-
8520 - Material & Services	<u>.</u>	-	100,000
Total Expenditure	(60)%	250,000	100,000

Budget Details

GL Accounts	Comments	Subtotals 2022 Budget
Funding Source		
49 - Internal Revenue		
4954 - Development		100,000
Total		100,000
Total Funding Source		100,000

Expenditure

80 - Capital Expenditures

8350 - Land Purchases

Angus Fire Hall

44-811-870 - Angus Fire Hall

8520 - Material &		100,000
Total		100,000
Total Expenditure		100,000
Net Total		
	•	

Operating Impact								
GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
4954 - Development Char Earned	rges	Fire Hall DC	-	100,000	-	-		-
6098 - Transfer to Capital		Angus Fire Hall	-	100,000	_	_	-	_



Township of Essa 2022 Approved Capital Budget Summary

Project Funding

	Project	Total	Previously Approved	2022 Budget		Trade In				Grants Gov't	
	Code	Budget	Funding	Request	Taxation	(surplus Equip)	User Fees	DC's	Reserve	fundng Source	Total
nformation Technology Virtual City Hall	43-870-891	\$35,400	\$0	\$35,400	\$12,390				\$19,375	Project Grant / \$3,635 Modernization Grant	\$35,400
Online Parking Ticket Payment System	43-870-892	\$5,250	\$0	\$5,250	\$1,837					Project Grant / \$3,413 Modernization Grant	\$5,250
Fire Records Mgt Replacement	43-870-894	\$20,000	\$0	\$20,000	\$20,000						\$20,000
E-commerce Payment Platform	43-870-896	\$14,300	\$0	\$14,300	\$5,005	Again, and a special control of the state of	Samuella en	and the second server	tan in the state of the state o	Project Grant / \$9,295 Modernization Grant	\$14,300
otal for Information Techno	ology:	\$74,950	\$0	\$74,950	\$39,232	\$0	\$0	\$	0 \$19,375	\$16,343	\$74,950

¹43-870-891 - Virtual City Hall

Project Number 43-870-891

Title

Virtual City Hall

Lock Status

Locked

Asset Type

8950 - Information Technology

43-870 - Capital - Information Technology

Year

2022

Start Date

2022-01-01

Completion

Department

2022-12-31

Identified

Manager

Date **Partner**

Regions

Description

Online Customer Portal to view Property Tax and Utility Accounts online

Comments

Municipal Modernization Funding Project

Justification

Part of Municipal Modernization Funding Project; provides for efficiency (time saved by allowing residents to access

information instead of calling into Tax Clerk)

Scenario Details

Budget Year

2022

Name

43-870-891 - Virtual City Hall:

Lock Status

Parent Locked

Project Status

New Budget Preparation

Main

Active

Yes

Description

Comments Justification

Annual Totals

1	
Year	
real	

2022

Difference	Total Funding Source	Total Expenditure
-	35,400	35,400
	35,400	35.400

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4606 - Provincial Grants	-	-	23,010
4940 - Contribution from Taxation	-	-	12,390
Total Funding Source		-	35,400
Expenditure	,		
8520 - Material & Services	-	-	35,400
Total Expenditure		_	35,400

Budget Details

GL Accounts	Comments	GL Account Subtotals	2022 Budget
Funding Source			
41 - Grants			
4606 - Provincial Grants			23,010
Total		•	23,010
49 - Internal Revenue			
4940 - Contribution from			12,390
Total		•	12,390
Total Funding Source			35,400

43-870-891 - Virtual City Hall

Expenditure

80 - Capital Expenditu	res		
8520 - Material &	Annual maintenance	4,200	
8520 - Material &	Module costs	15,000	
8520 - Material &	Setup, configuration and training	16,200	
			35,40 0
Total			35,400
Total Expenditure			35,400
Net Total		personne	_

Statistical Prior Year

Comparison

No data found for the selected parameters and user's security permissions.

Operating Impact								
GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
4606 - Provincial Grants		Virtual City Hall Modernization Grant	-	3,635	_	-	-	***
4950 - Contribution from Reserves		Project Grants (Modernization Grant rec'd in 2021)	-	19,375	- .	-	-	-
6098 - Transfer to Capital		Virtual City Hall - Taxation	-	12,390	-	Rest.	-	_
6098 - Transfer to Capital		Virtual City Hall - Modernization Grant	-	23,010	-	-	-	-

43-870-892 - Online Parking Ticket Payment System

Project Number 43-870-892

Title

Online Parking Ticket Payment

Lock Status

Unlocked

2022

Asset Type

8950 - Information Technology

System 43-870 - Capital - Information

Start Date

2022-01-01

Completion

Department

Technology

Year

Date

Partner

2022-12-31

Identified

Manager

Regions

Description

PayTickets.ca - allows for online payment of parking tickets.

Comments

Allows for parking tickets to be paid online vs. attending Administration Centre

Justification

Municipal Modernization Program Funding Project

Scenario Details

Budget Year

Name

43-870-892 - Online Parking

Lock Status

Unlocked

Project Status

New Budget Preparation

Ticket Payment System: Main Active

Yes

Description

Comments

Justification

Annual Totals

Year 2022

Difference	Total Funding Source	Total Expenditure
_	5,250	5,250
	5,250	5,250

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4606 - Provincial Grants	-	-	3,413
4940 - Contribution from Taxation	-	-	1,837
Total Funding Source		-	5,250
Expenditure			
8060 - Equipment	_	-	5,250
Total Expenditure		-	5,250

Budget Details

GL Accounts	Comments	Subtotals 2022 Budget
Funding Source	_	
41 - Grants		
4606 - Provincial Grants	Municipal Modernization Grant	3,413
Total		3,413
49 - Internal Revenue		
4940 - Contribution from		1,837
Total		1,837
Total Funding Source		5,250

Expenditure

43-870-892 - Online Parking Ticket Payment System

80 - Capital Expenditures

Net Total			OLCHON TO THE REAL PROPERTY OF THE PERTY OF
Total Expenditure			5,250
Total			5,250
			5,250
8060 - Equipment	One Time Set-up Cost	4,250	
8060 - Equipment	Annual Maintenance	1,000	

(Operating Impact								
C	GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
4	1606 - Provincial Grants		Online Parking Ticket Pay't - Modrnization Grant	-	3,413	-	-	-	_
6	098 - Transfer to Capital		Online Parking Tickets Pay't System - Taxation	<u>,</u>	1,837	-	-		-
ϵ	6098 - Transfer to Capital		Online Parking Ticket Pay't - Modernization Grant	-	3,413	-	-	-	_

43-870-894 - Fire Records Mgt Replacement

Project Number 43-870-894

Title

Partner

Fire Records Mgt Replacement

Lock Status

Unlocked

Asset Type

8950 - Information Technology

Department

43-870 - Capital - Information Technology

2022

Start Date

2022-01-01

Completion Date

2022-12-31

Identified

Manager

Regions

New Fire Department RM Software to replace Firehouse.

Description Comments

Fire Chief advised that current system in use (Firehouse) will be. FD advised to purchase new RM Firehouse Software.

Justification

Current Software (Firehouse) will be obsolete.

Scenario Details

Budget Year

2022

Name

43-870-894 - Fire Records Mgt

Lock Status

Unlocked

Project Status

New Budget Preparation

Replacement: Main

Active

Yes

Description

Comments

Justification

Annual Totals

Year 2022

Total Funding Total Expenditure Difference Source 20,000 20,000 20,000 20,000

Prior Year Comparison

Titor Tear Companie			
GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4940 - Contribution from Taxation	-	-	20,000
Total Funding Source		-	20,000
Expenditure			
8060 - Equipment	-		20,000
Total Expenditure		-	20,000

Budget Details

GL Accounts	Comments	GL Account Subtotals 2022 Budget
Funding Source		
49 - Internal Revenue		
4940 - Contribution fron	n	20,000
Total		20,000
Total Funding Source		20,000
Expenditure		
80 - Capital Expenditure	s	
8060 - Equipment		20,000
Total		20,000
Total Expenditure		20,000

43-870-894 - Fire Records Mgt Replacement

Net Total

Operating Impact

GL Account

Fund

Description

FTE

2022

2023

2025

2026

6098 - Transfer to Capital

Fire Records Management software

- 20,000

_

2024

43-870-896 - E-commerce Payment Platform

Project Number 43-870-896

Title

E-commerce Payment Platform

Lock Status

Unlocked

Asset Type

8950 - Information Technology

43-870 - Capital - Information Department Technology

2022-12-31

Year

2022

Start Date

2022-01-01

Completion Date

Identified

Manager

Partner

Regions

Description

MONERIS-Online Payment Platform

Comments

Allows residents option to pay online for taxes, utilities, tax certificates, burn permits, dog tags, zoning compliance letters, etc.,

where the product is a set amount.

Justification

Part of Municipal Modernization Program Funding Project

Scenario Details

Budget Year

2022

Name

43-870-896 - E-commerce Payment Platform: Main

Lock Status

Unlocked

Project Status

New Budget Preparation

Active

Yes

Description

Comments

Justification

Annual Totals

Year 2022

Difference	Total Funding Source	Total Expenditure	
-	14,300	14,300	
-	14,300	14,300	

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4606 - Provincial Grants		-	9,295
4940 - Contribution from Taxation	-	-	5,005
Total Funding Source		-	14,300
Expenditure			
8060 - Equipment	-		14,300
Total Expenditure		-	14,300

Budget Details

GL Accounts	Comments	Subtotals	2022 Budget
Funding Source			
41 - Grants			
4606 - Provincial Grants	65% Modernization Grant		9,295
Total		•	9,295
49 - Internal Revenue			
4940 - Contribution from	35% funding		5,005
Total			5,005
Total Funding Source			14,300

Expenditure

43-870-896 - E-commerce Payment Platform

80 - Capital Expenditures

8060 - Equipment	annual maintenance	2,800	
8060 - Equipment	Moneris one time setup cost	10,000	
8060 - Equipment	Website one time setup cost	1,500	
			14,300
Total			14,300
Total Expenditure			14,300
NI-499-4-I		-	
Net Total		house.	

Operating	mpace	
GL Account		Fund

GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026	
4606 - Provincial Grants		E-commerce payment platform - Modernization Grant	-	9,295	-	_	_	-	
6098 - Transfer to Capital		E-commerce payment platform - Taxation	-	5,005	-	-	-	-	
6098 - Transfer to Capital		E-commerce payment platform -	-	9,295	_	-			



Township of Essa 2022 Capital Draft Budget Summary December 1,2021

Project Funding

	Project Code	Total Budget	Previously Approved Funding	2022 Budget Request	Taxation	Trade In (surplus Equip)	User Fees	DC's	Reserve	Grants Gov'r	Source	Total
Water and Wastewater												
Brownley Reservoirs Repairs	48-831-871	\$120,000		\$120,000			\$120.000					\$120,000
Thornton Flow Valve Installation	48-831-873	\$70,000		\$70,000				\$70,000			Thornton Water DC	\$70,000
Angus Station 1 Bar Screen Upgrade	48-833-891	\$30,000		\$30,000		ATTACA CALANDA	\$30,000					\$30,000
Total for Waterand Wastewater	:	\$220,000	\$0	\$220,000	\$(0 \$0	\$150,000	\$70,000	\$0	50 \$0)	\$220,000

67-826-880 - Pickup Trucks x 2

Project Number Asset Type	67-826-880 8710 - Light Duty Fleet	Title Department	Pickup Trucks x 2 67-826 - Capital - Public Works Fleet	Lock Status Year	Unlocked
Manager Regions Description Comments Justification	2022-01-01	Completion Date Partner	2022-12-31	Identified	2022
Scenario Detai	ls				
Budget Year	2022	Name	67-826-880 - Pickup Trucks x 2: Main	Lock Status	Unlocked
Project Status Description Comments Justification	New Budget Preparation			Active	Yes

Annual Totals

	Total Funding	
al Expenditure	Source	Difference
110,000	110,000	
110,000	110,000	=
-		110,000 110,000

Prior Year Comparison		•	7
GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4940 - Contribution from Taxation	-	-	71,747
4950 - Contribution from Reserves	<u>-</u>	-	38,253
Total Funding Source		m	110,000
Expenditure			
8500 - Vehicle Purchases	-	-	110,000
Total Expenditure		==	110,000

Budget Details

GL Accounts	Comments	GL Account Subtotals	2022 Budget
Funding Source			
49 - Internal Revenue			
4940 - Contribution from	contribution from sale of plow truck (unit 20)	30,000	
4940 - Contribution from	contribution from Trade-in of Ford Rangers	5,000	
4940 - Contribution from	Taxation funding	36,747	
	•	,	71,747
4950 - Contribution from			38,253
Total		1	110,000

67-826-880 - Pickup Trucks x 2

Total Funding Source	110,000
Expenditure	
80 - Capital Expenditures	
8500 - Vehicle Purchases	110,000
Total	110,000
Total Expenditure	110,000
Net Total	

Operating Impact								
GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
4706 - Sale of Surplus Equipment		Roads Pick-ups	-	35,000	-	-	_	-
4950 - Contribution from Reserves		Roads Pick-ups	-	38,253		-	-	-
6098 - Transfer to Capital		Roads Pick-ups - Trade-in	-	35,000	•••	~	-	-
6098 - Transfer to Capital		Roads Pick-ups - Capital Equipment/Roads Reserves	-	38,253	-	-	-	-
6098 - Transfer to Capital		Road Pick-ups - Taxation	_	36,747			_	~

67-826-880 - Pickup Trucks x 2





8310 - Permanent Structures

67-853-871 - Roads Garage Extension

Project Number 67-853-871

Title

Roads Garage Extension

67-853 - Capital - Public Works

Lock Status

Unlocked

Asset Type Start Date

2022-01-01

Department Completion

2022-12-31

Year Identified 2022

Manager

Regions Description

Comments

Justification

Partner

Scenario Details

Budget Year

2022

Name

67-853-871 - Roads Garage

Lock Status

Unlocked

Project Status

New Budget Preparation

Extension: Main

Active

Yes

Description

Comments Justification

Annual Totals

Year 2022

Total Funding Total Expenditure Difference Source 620,000 620,000 620,000 620,000

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4940 - Contribution	_	_	186,000
from Taxation			,
4954 - Development	_	-	434,000
Charges Earned			550.000
Total Funding Source		-	620,000
Expenditure			
8095 - Building	_	-	620,000
Renovation _			•
Total Expenditure		-	620,000

Budget Details

GL Accounts	Comments	Subtotals	2022 Budget
Funding Source			
49 - Internal Revenue			
4940 - Contribution from			186,000
4954 - Development			434,000
Total		•	620,000
Total Funding Source		•	620,000

Expenditure

80 - Capital Expenditures

8095 - Building

620,000

67-853-871 - Roads Garage Extension

Total	620,000
Total Expenditure	620,000
Net Total	-
Net Total	the states of the state of the

Operating Impact								
GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
4954 - Development Ch Earned	narges	Building Expansion	_	434,000	_	-	_	-
6098 - Transfer to Capi	tal	Building Expansion - taxation	-	186,000	-	-	-	-
6098 - Transfer to Cani	tal	Building Expansion - DC	•••	434.000		_		

80 - Capital Expenditures

8060 - Equipment

Total

67-853-891 - Hydro Seeder, Plate Compactor, Power Washer, Weedeaters

Project Number	67-853-8	91	Title		Hydro Seeder Power Washe	, Plate Compactor,	Lock Status	Unlocked
Asset Type	8060 - Pu	ıblic Works		rtment		tal - Public Works		
Start Date	2022-01-	01	Com _j Date	oletion	2022-12-31		Year Identified	2022
Manager Regions Description Comments Justification			Partr	er				
Scenario Detail	s		*					
Budget Year	2022		Nam	e	67-853-891 - Compactor, P Weedeaters: I		Lock Status	Unlocked
Project Status Description Comments Justification	New Budg	et Preparation			weedesters.	YIGIII	Active	Yes
Annual Totals					m . I m . I'			
Year			Total Expen	diture	Total Funding Source	Difference		
2022			6	4,000	64,000			
			6	4,000	64,000	-		
Prior Year Com	parison							
GL Account		Percent C	hange	2021	Amount	2022 Amount		
Funding Source								
4940 - Contrib from Taxation	ution		-		-	64,000		
Total Funding So	ource				-	64,000		
Expenditure						64.000		
8060 - Equipm	-		-		-	64,000		
Total Expenditur	e				-	04,000		
Budget Details								
GL Accounts		Comments			GL Account Subtotals	2022 Budget		
Funding Source								
49 - Internal Re	venue							
4940 - Contrib	ution from					64,000		
Total					•	64,000		
Total Funding So	urce					64,000		
Expenditure								

64,000

64,000

67-853-891 - Hydro Seeder, Plate Compactor, Power Washer, Weedeaters

Total Expenditure

64,000

Net Total

Operating Impact GL Account

Fund

Description

2022

2023

2026

6098 - Transfer to Capital

2024 2025 64,000 Hydro Seed, Plate Cmpt...



67-853-891 - Hydro Seeder, Plate Compactor, Power Washer, Weedeaters



Model T30





The FINN T30 HydroSeeder has been modified and redesigned to provide the ideal entry-level machine loaded with features that come standard with every unit. The T30 is the perfect FINN HydroSeeder for tackling smaller hydroseeding projects or an affordable way of adding to an existing fleet.

FINN developed MydroSeeder technology in 1953 and we've been the industry leader in quality and innovation ever since. With the FINN T30, you don't have to settle for less than proven and reliable FINN quality for a wide array of the most common mydroseeding applications.

Versatile & Economical.

The T30 is FINM's most economical HydroSeeder ever. You can easily manage professional quality seeding, fiber mulching, straw tacking, and much more - all with legendary FINN efficiency and cost effectiveness.

Feature-Packed Machine..

The FRNN T30 HydroSeeder features a durable, 335 galton liquid capacity steel tank; a hydraulically-driven and reversible mechanical agitator for fast and thorough mixing; simple controls for economical one-man operation; a FINN-designed centrifugal pump that handles the thickest of slurries with ease; and forklift channels and lift ring for easy handling.

All T30 machines come standard with a powerful electric hose reel equipped with 100 feet of hose.

All Around Performance.

The T30 goes everywhere you need it to got residences, cemeteries, golf courses, sports fields, office and apartment complexes, parks, and more.

As the world leader for over 80 years in the design and manufacture of innovative, quality equipment for the green industry, and as the invertor of the HydroSeeder, FINN Corporation is committed to your complete satisfaction.



46-821-822 - Margaret St Urbanization

Project Number 46-821-822

Title

Margaret St Urbanization

Lock Status

Unlocked

Asset Type Start Date

8030 - Transportation 2020-01-01

Department Completion

46-821 - Capital - Roadways 2022-12-31

Year

2020

Manager

Regions Description

Comments Justification Date **Partner**

Identified

Scenario Details

Budget Year

Name

46-821-822 - Margaret St

Lock Status

Unlocked

Project Status

New Budget Preparation

Urbanization: Main

Active

Yes

Description

Comments Justification

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2020	1,100,000	-	1,100,000
2021	2,669,474	-	2,669,474
2022	739,000	739,000	-
	4,508,474	739,000	3,769,474

Prior Year Comparison

"			
GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4635 - Federal Gas Tax	_	-	739,000
Payment			,
Total Funding Source		-	739,000
Expenditure			
8110 - Paving	(72.32)%	2,669,474	739,000
Total Expenditure	(72.32)%	2,669,474	739,000

Budget Details

GL Accounts	Comments	GL Account Subtotals	2022 Budget
Funding Source			
41 - Grants			
4635 - Federal Gas Tax			739,000
Total		•	739,000
Total Funding Source		•	739,000
Expenditure			
80 - Capital Expenditures			
8110 - Paving	Margaret St Urbanization		739,000
Total		•	739,000

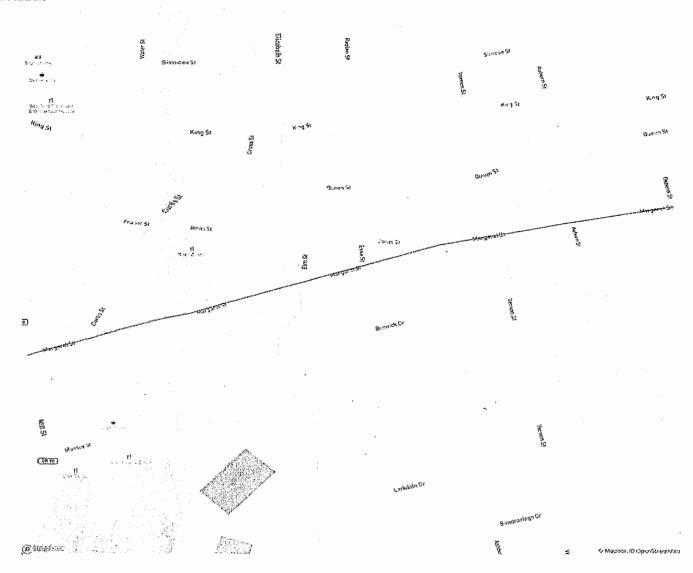
46-821-822 - Margaret St Urbanization

Total Expenditure	739,000
Net Total	-

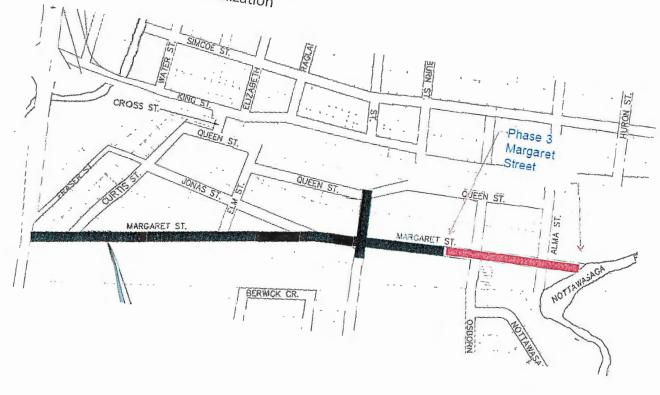
Operating Impact								
GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
4635 - Federal Gas Tax Payment		Margaret St Urbanization	-	739,000			-	-
6098 - Transfer to Capital		Margaret St Urbanization	-	739,000		~	-	•••

46-821-822 - Margaret St Urbanization

Location



46-821-822 - Margaret St Urbanization



46-821-824 - 8th Line Double Surface Treatment

Project Number 46-821-824

Title

8th Line Double Surface

Treatment

Lock Status

Unlocked

Asset Type

8510 - Roads

Department

46-821 - Capital - Roadways

Year

2022

Start Date

2022-01-01

Completion Date

Partner

2022-12-31

Identified

Manager Regions

Description

Approximately 1.2 km of double surface treatment (7548 8th Line to 7745 8th Line). Including drainage system upgrades

Comments

Approximately 1.2 km of double surface treatment (7548 8th Line to 7745 8th Line). Including drainage system upgrades

Justification

Scenario Details

Budget Year

2022

Name

46-821-824 - 8th Line Double

Lock Status

Unlocked

Project Status

New Budget Preparation

Surface Treatment: Main

Active

Yes

Description Comments

Justification

Annual Totals

Year 2022

Difference	Total Funding Source	Total Expenditure	
-	270,000	270,000	
-	270,000	270,000	

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4606 - Provincial Grants	_	-	270,000
Total Funding Source		=	270,000
Expenditure			
8110 - Paving	-	-	270,000
Total Expenditure			270,000

Budget Details

GL Accounts	Comments	GL Account Subtotals	2022 Budget
Funding Source			
41 - Grants			
4606 - Provincial Grants	OCIF		270,000
Total			270,000
Total Funding Source		•	270,000
Expenditure			
80 - Capital Expenditures			*
8110 - Paving			270,000
Total		•	270,000
Total Expenditure		•	270,000

46-821-824 - 8th Line Double Surface Treatment

Net Total

Operating Impact								
GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
4618 - Community Adjustment Fund		8th Line Double Surface Treatment	-	270,000	-	-	_	-
6098 - Transfer to Capital		8th Line Dbl Surface - OCIF	-	270,000	-	-	-	-



46-821-824 - 8th Line Double Surface Treatment





46-821-826 - 6th Line Dead-end Double Surface Treatment

Project Number

46-821-826

Title

6th Line Dead-end Double Surface Treatment

Lock Status

Unlocked

Asset Type

8510 - Roads

Department

46-821 - Capital - Roadways

2022-12-31

Year

2022

Start Date

2022-01-01

Completion Date Partner

Identified

Manager

Regions

Description

The project covers (phase 1 of the 6th Line dead) for an extend of 1.5 km south 25 sideroad with respect to the available

budget. The work will include double surface treatment & gravel Type A. A second phase of the project will resume in

following years once budget becomes available

Comments

2022 estimated costs is 265,000.00

Justification

Scenario Details

Budget Year

2022

Name

46-821-826 - 6th Line Dead-end

Lock Status

Unlocked

Project Status

New Budget Preparation

Double Surface Treatment: Main

Active

Yes

Description

Comments Justification

Annual Totals

Year 2022

Total Funding Total Expenditure Difference Source 265,000 265,000 265,000 265,000

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4606 - Provincial Grants	_	~	265,000
Total Funding Source		=	265,000
Expenditure			
8110 - Paving	644	-	265,000
Total Expenditure		-	265,000

Budget Details

GL Accounts	Comments	Subtotals	2022 Budget
Funding Source			
41 - Grants			
4606 - Provincial Grants	OCIF		265,000
Total		•	265,000
Total Funding Source		·	265,000

Expenditure

Total

80 - Capital Expenditures

8110 - Paving

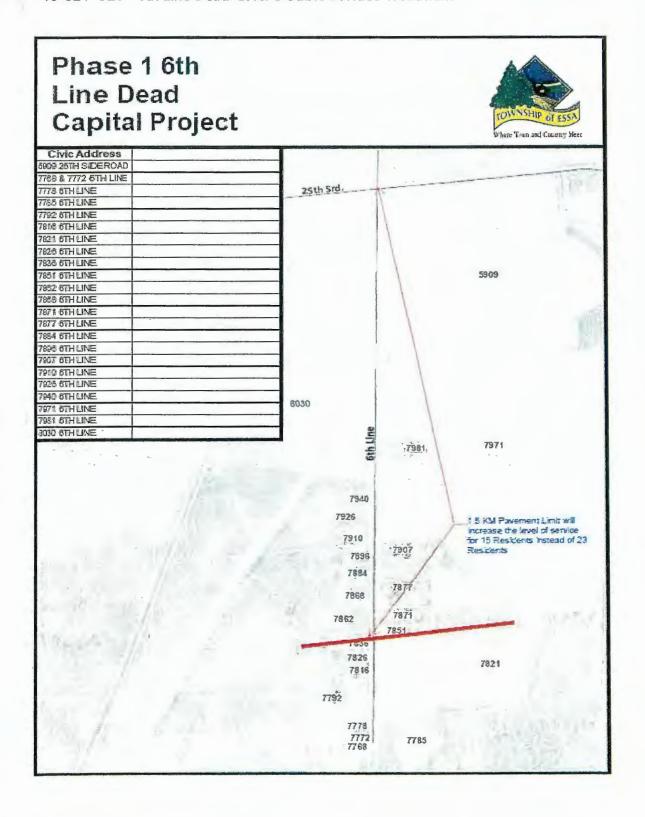
265,000 265,000

46-821-826 - 6th Line Dead-end Double Surface Treatment

Total Expenditure	265,000
Net Total	By colonies on a page action of the delication in the colonies of the colonies

Operating Impact								
GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
4618 - Community Adjustment Fund		6th Line Dead-end	-	265,000	-	-	-	
6098 - Transfer to Capital		6th Line Dead-End	-	265,000		-	-	

46-821-826 - 6th Line Dead-end Double Surface Treatment



8110 - Paving

Total Expenditure

Total

46-821-827 - Pine River Road Double Surface Treatment

Project Number	46-821 - 82	27		Title	Pine River Ro Treatment	oad Double Surface	Lock Status	Unfocked
Asset Type Start Date	8030 - Tra 2022-01-0	ansportation)1		Department Completion		pital - Roadways	Year Identified	2022
Manager Regions Description Comments Justification				Date Partner			identined	
Scenario Detai	ls							
Budget Year	2022			Name		- Pine River Road	Lock Status	Unlocked
Project Status	New Budge	et Preparation			Double Surf	ace Treatment: Main	Active	Yes
Description Comments Justification	New Budge	et i reparation						100
Annual Totals								
Year			Total E	kpenditure	Total Funding Source			
2022				175,000	175,000			
				175,000	175,000	-		
Prior Year Con	narison				,			
GL Account	nparison	Percent (Change	2021	Amount	2022 Amount		
Funding Source	_							
4940 - Contrib	ution		-		-	175,000		
from Taxation Total Funding So	our c e				_	175,000		
Expenditure								
8110 - Paving	_		-		_	175,000		
Total Expenditur	re				-	175,000		
				,				
Budget Details	5							
GL Accounts		Comments			GL Account Subtotals	2022 Budget		
Funding Source								
49 - Internal Re	evenue							
4940 - Contrib	oution from					175,000		
Total					-	175,000		
Total Funding So					-	175 000		
Total ruliding 50	ource					175,000		
Expenditure	ource					175,000		

175,000

175,000

175,000

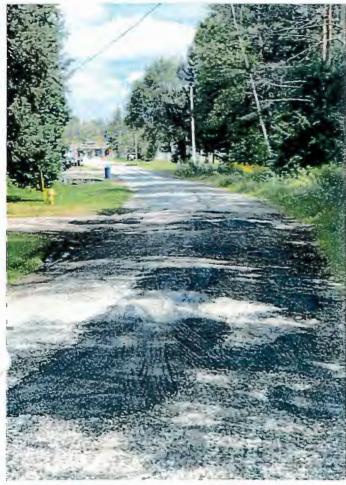
46-821-827 - Pine River Road Double Surface Treatment

Net Total

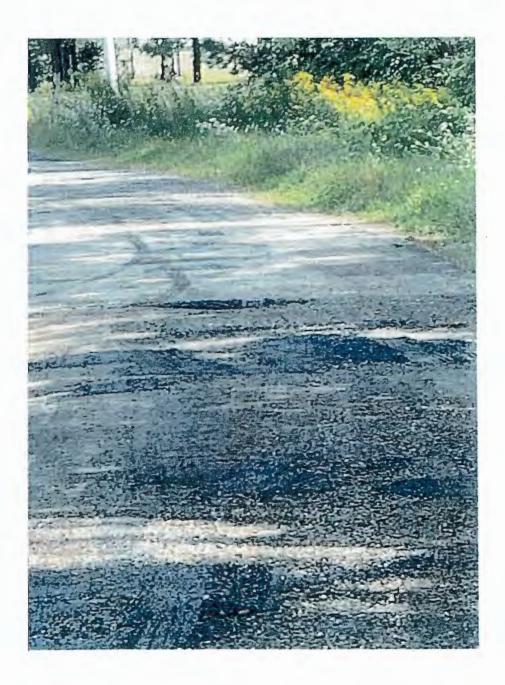


46-821-827 - Pine River Road Double Surface Treatment





46-821-827 - Pine River Road Double Surface Treatment



46-821-828 - Vernon Street Urbanization

Project Number 46-821-828

Title

Vernon Street Urbanization

Lock Status

Unlocked

Asset Type

8030 - Transportation

Department Completion

46-821 - Capital - Roadways 2022-12-31

Year

2022

Start Date

2022-01-01

Date **Partner**

Identified

Manager

Regions

Description

The proposed capital budget is to cover the engineering costs for prelim. Engineering related to Vernon Street Urbanization. This approach will allow us to be prepared for the actual construction costs while ensuring adequate cost sharing is approached with developers and other stake holders. Project limit is from County Road 10 to Centre Street.

Comments

Justification

Scenario Details

Budget Year 2022

Name

46-821-828 - Vernon Street

Lock Status

Unlocked

Project Status

New Budget Preparation

Urbanization: Main

Active

Yes

Description Comments

Justification

Annual Totals

Total Funding Difference **Total Expenditure** Year Source 100,000 100,000 2022 100,000 100,000

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4954 - Development Charges Earned	-	_	100,000
Total Funding Source		-	100,000
Expenditure			
8351 - Engineering Design	-	-	100,000
Total Expenditure		-	100,000

Budget Details

GL Accounts	Comments	GL Account Subtotals	2 Budget
Funding Source			
49 - Internal Revenue			
4954 - Development	Roads DC	:	100,000
Γotal .			100,000
Total Funding Source		***************************************	100,000

Expenditure

80 - Capital Expenditures

8351 - Engineering

100,000

46-821-828 - Vernon Street Urbanization

Total	100,000
Total Expenditure	100,000
Net Total	

Operating Impact								
GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
4954 - Development Charges Earned		Vernon St	-	100,000	-	-	-	-
6098 - Transfer to Capital		Vernon St DC	-	100,000	-	-	_	_



46-821-829 - 6th Line Double Surface Treatment

Project Number 46-821-829

Title

6th Line Double Surface

Treatment

2022-12-31

Lock Status

Unlocked

Asset Type

8030 - Transportation

Department

46-821 - Capital - Roadways

Year

2022

Start Date

2022-01-01

Completion

Date

Identified

Manager

Regions Description Partner

Double surface treatment from County RD 21 to 65969 6th Line (gravel limit). Work will include alignment corrections behind

Comments

Double surface treatment from County RD 21 to 65969 6th Line (gravel limit). Work will include alignment corrections behind

the bridge deck

Justification

Scenario Details

Budget Year

2022

Name

46-821-829 - 6th Line Double

Lock Status

Unlocked

Project Status

New Budget Preparation

Surface Treatment: Main

Active

Yes

Description Comments

Justification

Annual Totals

Year 2022

Total Expenditure	Total Funding Source	Difference	
297,000	297,000		
297,000	297,000	_	

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4635 - Federal Gas Tax	-	_	297,000
Payment _			,
Total Funding Source		-	297,000
Expenditure			
8110 - Paving		-	297 ,0 00
Total Expenditure		-	297,000

Budget Details

GL Accounts	Comments	GL Account Subtotals	2022 Budget
Funding Source			
41 - Grants			
4635 - Federal Gas Tax			297,000
Total		•	297,000
, otal Funding Source		•	297,000
Expenditure			
80 - Capital Expenditures			

8110 - Paving

Total

297,000 297,000

46-821-829 - 6th Line Double Surface Treatment

Total Expenditure

297,000

Net Total

Operating Impact GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
4635 - Federal Gas Tax Payment		6th Line dbl treatment	-	297,000	_	_	_	_
6098 - Transfer to Capital		6th Line Dbl treatment - Gas Tax	-	297,000	-	-	-	-



46-821-829 - 6th Line Double Surface Treatment



46-821-891 - Angus Transportation Master Plan

Project Number 46-821-891

Angus Transportation Master Plan Lock Status

Unlocked

2022

Asset Type

8030 - Transportation

Department

46-821 - Capital - Roadways

Start Date

2022-01-01

Completion 2022-12-31 Date

Manager

Regions Description Comments

Justification

Partner

Identified

Scenario Details

Budget Year

Name

46-821-891 - Angus

Lock Status

Unlocked

Project Status

New Budget Preparation

Transportation Master Plan: Main

Active

Yes

Description

Comments

Justification

Annual Totals

Year 2022

Total Funding Total Expenditure Difference Source 130,000 130,000 130,000 130,000

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4940 - Contribution from Taxation	-	-	26,000
4954 - Development Charges Earned	-	-	104,000
Total Funding Source			130,000
Expenditure			
8520 - Material & Services	-	***	130,000
Total Expenditure		-	130,000

Budget Details

GL Accounts	Comments	GL Account Subtotals	2022 Budget
Funding Source			
49 - Internal Revenue			
4940 - Contribution from			26,000
4954 - Development			104,000
Total		-	130,000
Total Funding Source		•	130,000

Expenditure

80 - Capital Expenditures

8520 - Material &

46-821-891 - Angus Transportation Master Plan

Total	130,000
Total Expenditure	130,000
Net Total	
Net Total	Managed to the second s

Operating Impact								
GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
4954 - Development Cha Earned	rges _.	Angus Transportation Master Plan	-	104,000	-	_		_
6098 - Transfer to Capital		Transportation Master Plan - Taxation	-	26,000	-	-	-	-
6098 - Transfer to Capital		Transportation Master Plan - DC	-	104,000	-	-	-	-

48-831-871 - Brownley Reservoirs Repairs

Project Number 48-831-871

Title

Date

Partner

Brownley Reservoirs Repairs

Lock Status

Unlocked

Asset Type Start Date

8040 - Environmental

Department Completion

48-831 - Capital - Waterworks

Year Identified 2022

Manager

Regions

Repairs to cells 2,3 and 4 at the Brownley water reservoirs

Description Comments

Project is a betterment to the existing structures and extend the life of the reservoirs

Justification

A high Priority project that was originally deferred from 2021

Scenario Details

Budget Year

Name

48-831-871 - Brownley

Lock Status

Unlocked

Project Status

New Budget Preparation

Reservoirs Repairs: Main

Active

Yes

Description Comments

Justification

Annual Totals

Year 2022

Total Funding Total Expenditure Difference Source 120,000 120,000 120,000 120,000

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4958 - Contribution from User Rates	-	_	120,000
Total Funding Source			120,000
Expenditure			
8095 - Building Renovation	-	_	120,000
Total Expenditure		-	120,000

Budget Details

GL Account 2022 Budget **GL** Accounts Comments Subtotals **Funding Source** 49 - Internal Revenue 4958 - Contribution from 120,000 120,000 120,000 **Total Funding Source**

Expenditure

80 - Capital Expenditures

120,000 8095 - Building 120,000 **Total** 120,000 **Total Expenditure**

48-831-871 - Brownley Reservoirs Repairs

Net Total

Operating Impact GL Account

6098 - Transfer to Capital

count Fund

DescriptionBrownley Reservoirs repair - User fees

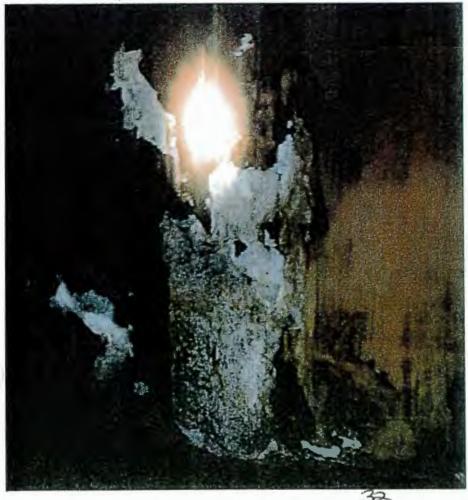
 FTE
 2022
 2023
 2024
 2025
 2026

 120,000



48-831-871 - Brownley Reservoirs Repairs





48-831-873 - Thornton Flow Valve Installation

Project Number 48-831-873

Title

Thornton Flow Valve Installation

Lock Status Unlocked

Asset Type Start Date

8040 - Environmental

Department Completion

48-831 - Capital - Waterworks

Year

Identified

2022

Date **Partner**

Manager Regions

Description

Thornton water cad model Calibration. Installation of 10" PRV and associated valves and chambers. This project will solve the

pressure issues with the community of Thornton.

Comments

Justification

High Priority

Scenario Details

Budget Year

2022

Name

48-831-873 - Thornton Flow

Lock Status

Unlocked

Project Status

New Budget Preparation

Valve Installation: Main

Active

Yes

Description

Comments Justification

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2022	70,000	70,000	_
	70,000	70.000	-

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4954 - Contribution			
from Development	-	-	70,000
Charges Earned			
Total Funding Source		-	70,000
Expenditure			
8520 - Material &	_	_	70,000
Services			70,000
Total Expenditure		-	70,000

Budget Details

Total

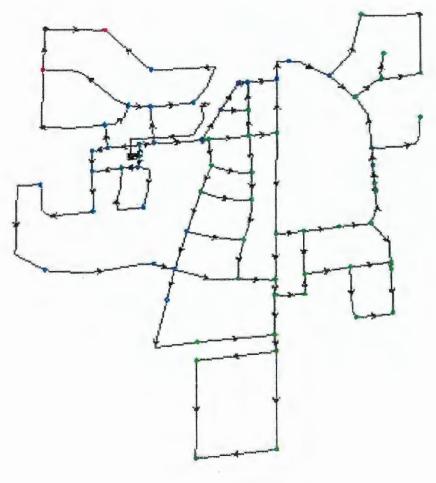
GL Accounts	Comments	GL Account Subtotals 2022 Budget
Funding Source		
49 - Internal Revenue		
4954 - Contribution from	Development Charges earned	70,000
Total		70,000
Total Funding Source		70,000
Expenditure		
80 - Capital Expenditures		
8520 - Material &		70,000

48-831-873 - Thornton Flow Valve Installation

Total Expenditure

Net Total

Operating Impact								
GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
4954 - Contribution from Development Charges ea		Thornton Valve Installation – Thornton Water DC	-	70,000	_	_	-	-
6098 - Transfer to Capita	al	Thornton Flow Valve	-	70,000	-	-	-	-



48-833-891 - Angus Station 1 Bar Screen Upgrade

Project Number 48-833-891

Title

Angus Station 1 Bar Screen

Upgrade

Lock Status

Unlocked

Asset Type

8040 - Environmental

Department

48-833 - Capital - Wastewater

Year 2022

Start Date

Completion Date Partner

Identified

Manager

Regions Description

Angus Wastewater Pump Station 1 Bar Screen Upgrade

Comments

Justification

Scenario Details

Budget Year

Name

48-833-891 - Angus Station 1 Bar Lock Status

Unlocked

Project Status

New Budget Preparation

High Priority for safety reasons

Screen Upgrade: Main

Active

Yes

Description

Comments

Justification

Annual Totals

Year

2022

Total Funding Difference **Total Expenditure** Source 30,000 30,000 30,000 30,000

Prior Year Comparison

GL Account	Percent Chrange	2021 Amount	2022 Amount
Funding Source			
4954 - Development Charges Earned	-	-	30,000
Total Funding Source		-	30,000
Expenditure			
8351 - Engineering Design	-	-	30,000
Total Expenditure		-	30,000

Budget Details

GL Accounts	Comments	GL Account Subtotals	2022 Budget
Funding Source			
49 - Internal Revenue			
4954 - Development	Sewer DC Charges		30,000
Total		•	30,000
Fotal Funding Source			30,000
Expenditure			
80 - Capital Expenditures			

8351 - Engineering

Total Expenditure

30,000 30,000

48-833-891 - Angus Station 1 Bar Screen Upgrade

Net Total

Operating Impact								
GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
4954 - Development Charges Earned		Angus Bar Screen - Sewer DC	-	30,000	-	-	-	
6098 - Transfer to Capital		Angus Bar Screen Upgrade	-	30,000	-	_	-	-



Township of Essa 2022 Approved Capital Budget Summary

Project Funding

	Project	Total	Previously Approved	2022 Budget		Trade In				Grants Gov't		
	Code	Budget	Funding	Request	Taxation	(surplus Equip)	User Fees	DC's	Reserve	fundng	Source	Total
Roads/Public Works												
Pickup Trucks x 2	67-826-880	\$110,000	\$0	\$110,000	\$36,747	\$35,000			\$38,253		Capital Equip /Roads	\$110,000
Roads Garage Extension	67-853-871	\$620,000		\$620,000	\$186,000			\$434,000			Roads DC	\$620,000
Hydro Seeder, Plate Compactor, Power Washer, Weedeaters	67-853-891	\$64,000	\$0	\$64,000	\$64,000							\$64,000
Margaret Street Urbanization	46-821-822	\$4,508,474	\$3,769,474	\$739,000						\$739,000	Gas Tax	\$739,000
8th Line Double Surface Treatment	46-821-824	\$270,000	\$0	\$270,000						\$270,000	OCIF	\$270,000
6th Line Dead-end Double Surface Treatment	46-821-826	\$265,000	\$0	\$265,000						\$265,000	OCIF	\$265,000
Pine River Road Double Surface Treatment	46-821-827	\$175,000	\$0	\$175,000	\$175,000							\$175,000
Vernon Street Urbanization	46-821-828	\$100,000		\$100,000				\$100,000			Roads DC	\$100,000
6th Line Double Surface Treatment	46-821-829	\$297,000	\$0	\$297,000						\$297,000	Gas Tax	\$297,000
Angus Transportation Master	46-821-891	\$130,000	\$0	\$130,000	\$26,000			\$104,000			Roads DC	\$130,000
otal for Roads/Public Works:		\$6,539,474	\$3,769,474	\$2,770,000	\$487,747	\$35,000	\$0	\$638,000	\$38,253	\$1,571,000		\$2,770,000

Tab 7



Township of Essa 2022 Approved Capital Budget Summary

Project Funding

	Project	Total	Previously Approved	2022 Budget		Trade In				Grants Gov't		
	Code	Code Budget Funding		Request	Taxation (surplus Equip) User		User Fees	DC's	Reserve	fundng	Source	Total
Vater and Wastewater												
Brownley Reservoirs Repairs	48-831-871	\$120,000		\$120,000			\$120,000					\$120,000
Thornton Flow Valve Installation	48-831-873	\$70,000		\$70,000				\$70,000			Thornton Water DC	\$70,000
Angus Station 1 Bar Screen Upgrade	48-833-891	\$30,000		\$30,000			\$30,000					\$30,000
otal for Waterand Wastewater	:	\$220,000	\$0	\$220,000	\$0	0 \$0	\$150,000	\$70,000	\$0	\$0)	\$220,000



Township of Essa 2022 Approved Capital Budget Summary

Project Funding

	Project	Total	Previously Approved	2022 Budget		Trade In				Grants Gov't		
	Code	Budget	Funding	Request	Taxation	(surplus Equip)	User Fees	DC's	Reserve	fundng	Source	Total
arks and Recreation												
Parks and Rec Vehicle	60-826-881	\$55,000		\$55,000	\$55,000						- 5	\$55,000
Thornton Arena LED Lighting	60-842-871	\$31,700	\$0	\$31,700	\$31,700							\$31,700
Michael St Play Structure Upgrade	60-843-891	\$55,600	\$0	\$55,600	\$55,600							\$55,600
Mike Hart Playground Remediation	60-843-892	\$21,600		\$21,600	\$21,600							\$21,60
Don Ross Guard Rails	60-843-893	\$30,000	\$0	\$30,000	\$30,000							\$30,000
Trail Master Plan	60-843-894	\$40,000	- \$0	\$40,000	\$4,000			\$36,000		1	Park Dev DC	\$40,000
Zero Turn Lawn Mower	60-843-895	\$24,840	\$0	\$24,840	\$24,840							\$24,840
Angus Gym Baffles, Stage Curtain & Stereo	60-844-871	\$40,320	\$0	\$40,320	\$40,320							\$40,320
otal For Parks and Recreation:		\$299,060	\$0	\$299,060	\$263,060	\$0	\$0	\$36,000	\$0	\$0		\$299,060

60-826-881 - Parks and Rec Vehicle

Project Number Asset Type

60-826-881 8710 - Light Duty Fleet Title Department

Partner

Parks and Rec Vehicle 60-843 - Capital - Parks **Lock Status**

Unlocked

Start Date

2022-01-01

Completion Date

2022-12-31

Year **Identified** 2022

Manager

Regions Description

Additional vehicle to Parks Operations fleet which will accommodate and assist with the added pressures, work projects and growing demands the department has been experiencing over the last few years within the Township and the community.

Comments

Vehicle will be a more reliable source of transportation, improve work project times and make it possible for additional staff to be deployed at various locations around the Township all at once.

Justification

The cost of repairs on the older vehicle are continuing to increase. The down time the older vehicle spends in the repair shop lose productivity and efficiency from Staff along with delaying staff goals and objectives.

Scenario Details

Budget Year

2022

Name

60-826-881 - Parks and Rec

Vehicle: Main

Lock Status

Unlocked

Project Status

New Budget Preparation

Active Yes

Description Comments

Justification

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2022	55,000	55,000	_
	55,000	55,000	_

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4940 - Contribution from Taxation	-	•••	55,000
Total Funding Source		_	55,000
Expenditure			
8500 - Vehicle Purchases	-	-	55,000
Total Expenditure		H	55,000

Budget Details

GL Accounts	Comments	GL Account Subtotals	2022 Budget
Funding Source			
49 - Internal Revenue		•	
4940 - Contribution from	,		55,0 00
Total		•	55,000
Total Funding Source		•	55,000

Expenditure

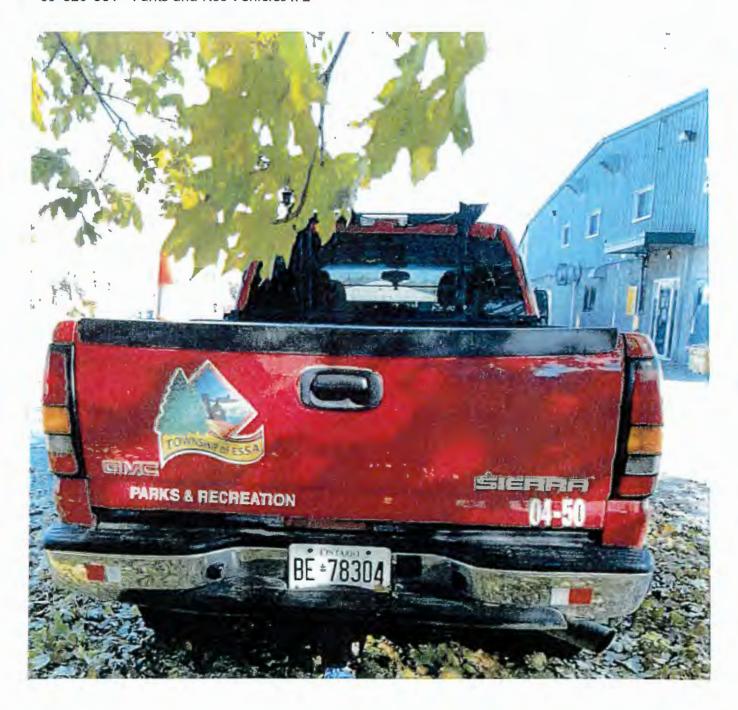
80 - Capital Expenditures 8500 - Vehicle Purchases

Total	55,000
Total Expenditure	55,000
Net Total	_

Operating Impact								
GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
6098 - Transfer to Capital		Parks and Rec Vehicles x2	_	55,000	-	-	_	-
6251 - Equipment Repairs		Fuel, Repairs, Maintenance	-	3,000	-	-	-	-









60-842-871 - Thornton Arena LED Lighting

Project Number 60-842-871

Title

Thornton Arena LED Lighting

Lock Status

Unlocked

Asset Type

8320 - Renovations / Improvements

Department

60-842 - Capital - Thornton

Year

2022

Start Date

2022-01-25

Completion

2022-03-11

Identified

Date

Partner

Manager Regions

Description

To replace old outdated existing fixtures inside Thornton Arena which will ensure more effective and efficient building

Comments

Replace west wing dressing rooms and corridor lighting with new LED units. Replace north wing, upper and lower level

lighting with new LED units.

Justification

Payback time for this project would come in under 2 years when incorporating energy saying and annual maintenance costs.

Costs based on average run time of 12 hours per day at 365 per year.

Scenario Details

Budget Year

2022

60-842-871 - Thornton Arena

Lock Status

Unlocked

New Budget Preparation

Project Status Description

Comments

Justification

Name

LED Lighting: Main

Active

Yes

Annual Totals

Year 2022

Total Funding Total Expenditure Difference Source 31,700 31,700 31,700 31,700

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4940 - Contribution from Taxation	-	-	31,700
Total Funding Source		-	31,700
Expenditure			
8095 - Building Renovation	-	-	31,700
Total Evnenditure		two two	31,700

Budget Details

GL Accounts	Comments	Subtotals 2022 Budget
Funding Source		
49 - Internal Revenue		
4940 - Contribution from	1	31,700
Total		31,700
Total Funding Source		31,700

Expenditure

80 - Capital Expenditures

8095 - Building

60-842-871 - Thornton Arena LED Lighting

Total	31,700
Total Expenditure	31,700
Net Total	_

Operating Impact								
GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
6098 - Transfer to Capital		Thornton Arena LED Lighting	-	31,700		_	_	-

60-842-871 - Thornton Arena LED Lighting



60-842-871 - Thornton Arena LED Lighting



SMW4-LED48

LED Surface MountWrap

The UEO Surface Mount Wimp as a 4' knowled linear fixture roted for indoor use. The wraparound fixture features an easy to use link connector ideal for combining multiple fixtures in one row.

Project	
Туре	
Date	
Notes	

APPLICATIONS

ideal for indoor use in stairwells, hallways, foyers, utility areas, corridors, 8 many more.

SPECIFICATIONS

Construction

Housing is made of steel with polycarbonate end caps and a white powder cost point finish. Firstle link connector allows you to easily combine uploeight linearfixtures in arow. Fixture's suitable for damp locations

LED

Thefuture contains a high efficiency LED strip that delivers a total output of 4358 lumients at an efficacy of approur. 91 lumens/watt. The operating temperature of the following is -25 C to +55" C. Foldere is ideal for indoor use.

Total system waitage of the unit is 48W. The standard unit has a high efficiency driver that operates at 120 V - 277 V.

Mounting
Easy mounting direction the walter ceiting. Knockauts are provided for mounting to

Easy Wiring and Maintenance

Fixture comes complete with link connector in the box. Clips on either end can be slid off allowing installer to easily remove the tension ease of wiring and maintenance.

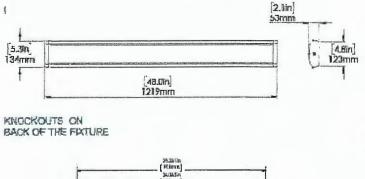
Standard fixture comes with frosted lens.

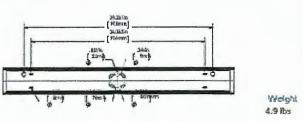
Finish

Standard firesh is white.

Watts	48
Lemens	minimum 4000 messured 4358
Etficecy	91 lumens/watt

Operating femperature	-25°C to +55°C
Cortification	ETL Listerd, Energy Ster
LEG Life	St. 400 hause
Colour Temperature	4000V
Warranty	5 years
Weight	4.9 168
CRI	28 % <u>(1</u>
Power Factor	0.99
Total Harmonic Distortion	<20%











RAB DESIGN LIGHTING INC.

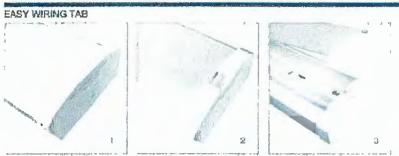
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RABCESIGN.CA 28 1207 7

60-842-871 - Thornton Arena LED Lighting



SMW4-LED48 LED Surface Mount Was



Easy installation Clips on either end can be slid off allowing installer to easily remove the lens for ease of wising and maintenance.

LINK CONNECTOR



Link Connector
The easy to use link connector
fits into the end of the SMWH-LED
fixture and enables you to combine
up to eight fixtures in a row

(Fixture comes complete with link connector in the box.)

ACCESSORIES (SOLD SEPARATELY)



CORD & PLUG 5' and and plug sold separately. INTERCONNECT

12" white interconnect cable sold separately.

ORDERING GUIDE



ACCESSORIES ORDERING GUIDE

GORD & PLUG - SWIMA-LED 5" GORD AND PLUG WHY

INTERCONNECT CABLE - SMIKE-LED 12" INTERCONNECT CABLE WHIT

Non-departable: Posture should be used with non-dimmable syntches "Standard configuration

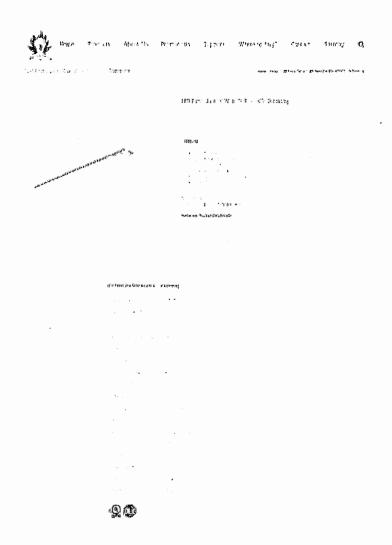
RAB DESIGN LIGHTING INC.

722 Managan Average, Toronio (IN MRV SA7 + Fel. 1200-723-132

RAEDESHON,ÇA

6312217

60-842-871 - Thornton Arena LED Lighting



60-843-891 - Michael St Play Structure Upgrade

Project Number 60-843-891 Title Michael St Play Structure **Lock Status** Unlocked

Upgrade **Asset Type** 8130 - Playground

Department 60-843 - Capital - Parks

2022 **Start Date** 2022-04-01 Completion 2022-05-31 Date **Identified**

Manager **Partner**

Regions

A new playground that would fit inside the current 30 by 30 space with similar play value to what is existing now. Swing set Description

Comments Residents have been very vocal in this neighborhood about the outdated park. Residents have requested a newer updated

park for children in the community to use and enjoy on a continual basis.

Justification The park is old, outdated and requires a more modern design and safety standard for children in the community to utilize.

Scenario Details

Budget Year 2022 60-843-891 - Michael St Play **Lock Status** Unlocked Name

Structure Upgrade: Main **Project Status** New Budget Preparation

Description A new playground is required that would fit inside the 30 by 30 space with similar play value to what is there now.

Comments Residents have been very vocal in this area regarding the status of the park. The park is aged, and residents feel the children in

Active

Yes

the area require a new updated modern park.

Justification An outdated park requires to be improved for safety along with children needs in the area.

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2022	55,600	55,600	_
	55,600	55.600	

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4940 - Contribution from Taxation	-	-	55,600
Total Funding Source		-	55,600
Expenditure			
8060 - Equipment	-	-	55,600
Total Expenditure		-	55,600

Budget Details

GL Accounts	Comments	GL Account 2022 Budget Subtotals	
Funding Source			
49 - Internal Revenue	•		
4940 - Contribution fro	om	55,600	
Total		55,600	•
Total Funding Source		55,600	•

Expenditure

80 - Capital Expenditures

55,600 8060 - Equipment

Total	55,600
Total Expenditure	55,600
Net Total	
Net Total	

Operating Impact								
GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
6098 - Transfer to Capital		Michael St Play structure	_	55,600	_	-	-	-











60-843-892 - Mike Hart Playground Remediation

Project Number 60-843-892

Title

Mike Hart Playground

Lock Status

Unlocked

Asset Type

8130 - Playground

Department

60-843 - Capital - Parks

Year

2022

Start Date

2022-01-01

Completion Date

Partner

2022-12-31

Remediation

Identified

he

Manager

Regions Description

Replace existing sand in this park with EWF. (Engineered Wood Fiber) as it is a more sustainable option due to ongoing issues

and troubles with sand wasps.

Comments

It should be noted that no other method of treatment has been effective in the past and this is now the last resort.

Justification

Over the last 2 years, sand wasps/hornets have been a difficult problem to eliminate in this park. Numerous treatments with pest control companies along with operations staff have proven to be unsuccessful. The only way to eliminate the sand wasps

is to remove the existing sand and replace with EWF.

Scenario Details

Budget Year

2022

Name

60-843-892 - Mike Hart

Lock Status

Unlocked

Project Status

New Budget Preparation

Playground Remediation: Main

Active

Yes

Description Comments

Justification

Annual Totals

Year 2022

Difference	Total Funding Source	Total Expenditure
-	21,600	21,600
	21,600	21,600

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4940 - Contribution from Taxation	-		21,600
Total Funding Source		-	21,600
Expenditure			
8095 - Building Renovation	_	-	21,600
Total Expenditure		=	21,600

Budget Details

GL Accounts	Comments	Subtotals 2022 Budget
Funding Source		
49 - Internal Revenu	ıe	
4940 - Contribution	from	21,600
Total		21,600
Total Funding Source	1	21,600

Expenditure

80 - Capital Expenditures

8095 - Building

21,600

20

60-843-892 - Mike Hart Playground Remediation

Total	21,600
Total Expenditure	21,600
Nick Total	
Net Total	per se la maria de la colonida del colonida del colonida de la colonida del la colonida de la colonida del la colonida de la colonida de la colonida del la colonida

Operating Impact								
GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
6098 - Transfer to Capital		Mike Hart Remediation	-	21,600	-	-	_	_

60-843-892 - Mike Hart Playground Remediation



60-843-892 - Mike Hart Playground Remediation





60-843-892 - Mike Hart Playground Remediation



60-843-892 - Mike Hart Playground Remediation



60-843-893 - Don Ross Guard Rails

Project Number

60-843-893

Title

Date

Don Ross Guard Rails

Lock Status

Unlocked

Asset Type Start Date

8140 - Fencing 2022-01-01

Department Completion

60-843 - Capital - Parks 2022-12-31.

Year **Identified** 2022

Manager Regions

Partner

Description Comments

Justification

Installation of permanent high tension guard rail cables to avoid safety issues.

Due to safety concerns and erosion of steep banks, it is strongly recommended to install a cable guard rail in this area.

Scenario Details

Budget Year

2022

Name

60-843-893 - Don Ross Guard

Lock Status

Unlocked

Project Status

Rails: Main

Active

Yes

Description

New Budget Preparation

Comments

Justification

Annual Totals

Year 2022

Difference	Total Funding Source	Total Expenditure
-	30,000	30,000
_	30.000	30,000

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4940 - Contribution from Taxation	-	-	30,000
Total Funding Source		_	30,000
Expenditure			
8060 - Equipment		-	30,000
Total Expenditure		_	30,000

Budget Details

GL Accounts	Comments	GL Account Subtotals	2022 Budget
Funding Source			
49 - Internal Revenue			
4940 - Contribution from			30,000
Total			30,000
Total Funding Source			30,000
Expenditure			
80 - Capital Expenditures			
8060 - Equipment			30,000
Total			30,000
Total Expenditure			30,000

60-843-893 - Don Ross Guard Rails

Net Total

_

Operating Impact

GL Account

Fund

Description

2022

2023

024

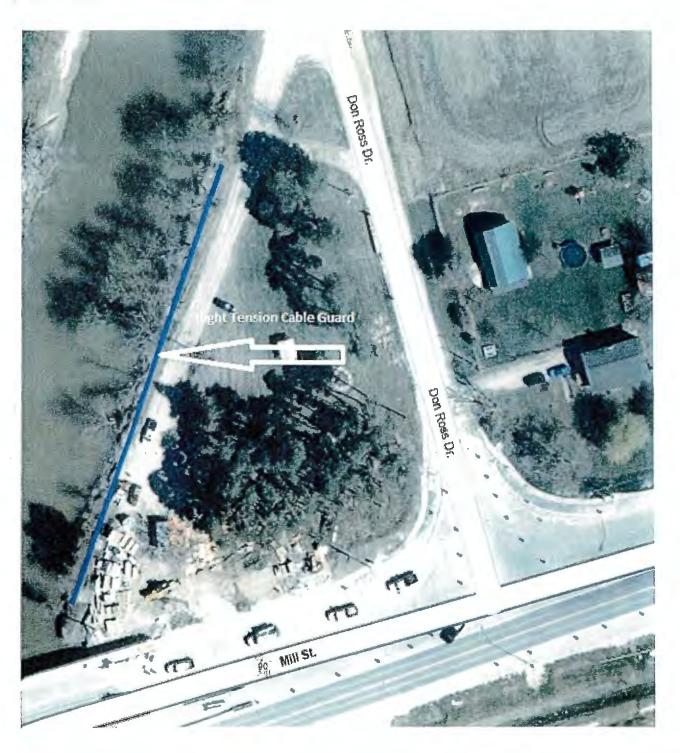
2025 20

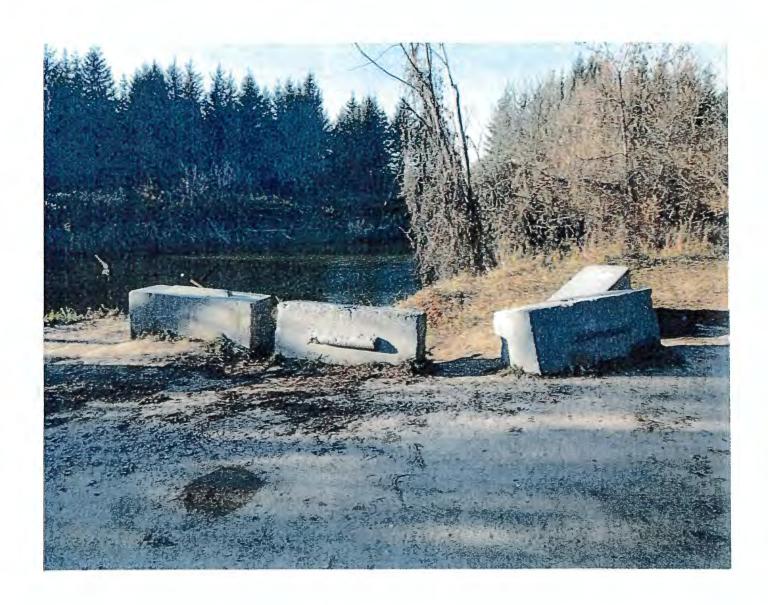
2026

6098 - Transfer to Capital

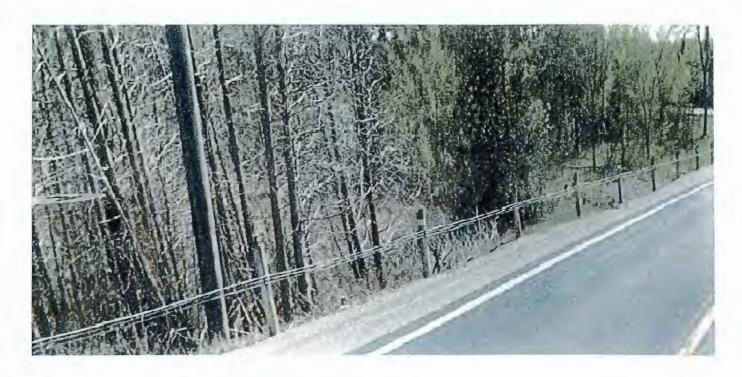
Don Ross Guard Rails

30,000









60-843-894 - Trail Master Plan

Project Number

60-843-894

Title

Trail Master Plan

Lock Status

Unlocked

Asset Type

8131 - Trails

Department

60-843 - Capital - Parks

Year

2022

Start Date

2022-01-01

Completion Date

2022-12-31

Identified

Manager

Regions Description **Partner**

The Trails Master Plan will enhance existing and future trail system while ensuring connectivity and circulation plan regarding future growth. Essa Township has not completed a Trails Master Plan in the past. It is recommended by industry standards to

complete one approximately every 20 years and is long overdue.

Comments

Justification

Scenario Details

Budget Year

Name

60-843-894 - Trail Master Plan:

Lock Status

Unlocked

Project Status

Main

Active.

Yes

New Budget Preparation

Description

Comments

Justification

Annual Totals

Year 2022

Difference	Total Funding Source	Total Expenditure	
-	40,000	40,000	
	40 000	40,000	

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4940 - Contribution from Taxation	-	-	4,000
4954 - Development Charges Earned	-	-	36,000
Total Funding Source		***	40,000
Expenditure			
8351 - Engineering Design	-	-	40,000
Total Expenditure		_	40,000

Budget Details

GL Accounts	Comments	Subtotals 2022 Budget
Funding Source		
49 - Internal Revenue		
4940 - Contribution fro	om	4,000
4954 - Development		36,000
Total .		40,000
Total Funding Source		40,000

Expenditure

60-843-894 - Trail Master Plan

80 - Capital Expenditures

8351 - Engineering	40,000
Total	40,000
Total Expenditure	40,000
Net Total	-

Operating Impact								
GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
4954 - Development Charges Earned		Trail Master Plan	-	36,000	-	-		-
6098 - Transfer to Capital		Trail Master Plan - DC	-	36,000	-	-	-	-
6008 - Transfer to Canital		Trail Mactor Plan - tayation	_	4.000	_			~

60-843-894 - Trail Master Plan



60-843-895 - Zero Turn Lawn Mower

Project Number

60-843-895

Title

Zero Turn Lawn Mower

Lock Status

Unlocked

Asset Type

8940 - Mobile Machinery

Department Completion 60-843 - Capital - Parks

Year

2022

Start Date

2022-01-01

Date Partner Identified

Manager

Regions

Purchase of a new 0 turn lawn mower.

Description Comments

 $This \ new\ 0\ turn\ lawn\ mower\ will\ assist\ with\ Township\ grass\ cutting\ in\ specific\ areas\ where\ space\ is\ limited\ or\ in\ tight$

2022-12-31

proximity. Example of this would be the Cemeteries that are maintained and cared for.

Justification

Replace existing 1994 lawn more with new efficient lawn mower due to high repair costs that have been experienced.

Scenario Details

Budget Year

2022

Name

60-843-895 - Zero Turn Lawn

Lock Status

Unlocked

Project Status

New Budget Preparation

Mower: Main

Active

Yes

Description

Comments

Justification

Annual Totals

Year 2022

 Total Expenditure
 Total Funding Source
 Difference

 24,840
 24,840

 24,840
 24,840

Prior Year Comparison

GL Account	Percent Change	2021 Amount	26	022 Amount
Funding Source				
4940 - Contribution from Taxation	-	-		24,840
Total Funding Source		-		24,840
Expenditure				
8060 - Equipment	-	-	•	24,840
Total Expenditure		-		24,840

Budget Details

Total Expenditure

GL Accounts	Comments	GL Account Subtotals 2022 Budget
Funding Source		
49 - Internal Revenue		
4940 - Contribution fro	m	24,840
Total		24,840
Total Funding Source		24,840
Expenditure		
80 - Capital Expenditure	es	
8060 - Equipment		24,840
Total		24,840

35

24,840

60-843-895 - Zero Turn Lawn Mower

Net Total

Operating Impact
GL Account

6098 - Transfer to Capital

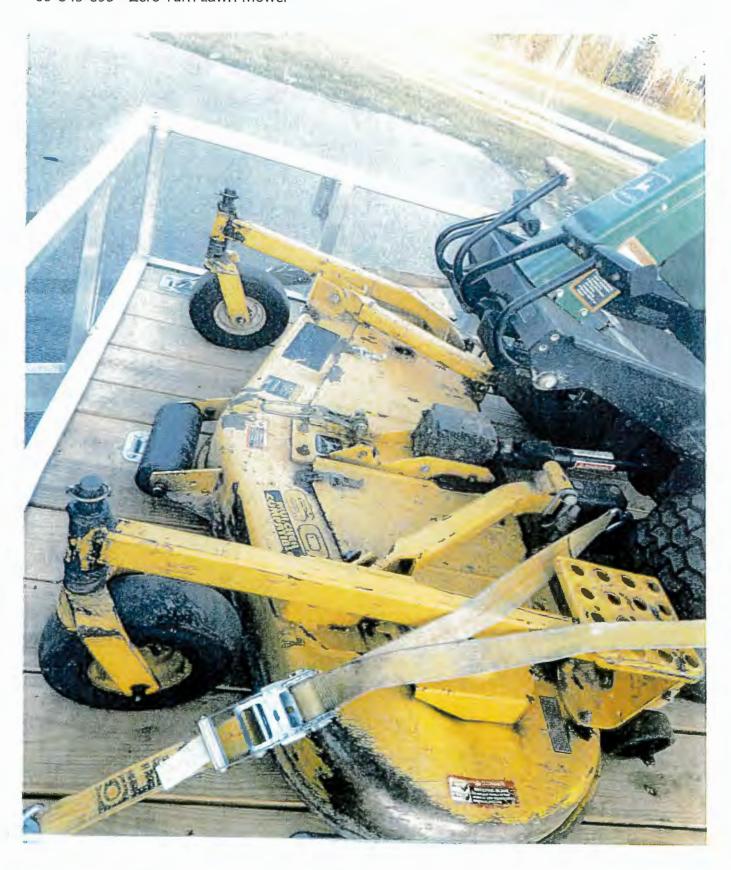
Fund

DescriptionZero Turn Mower

FTE 2022 2023 2024 2025 2026 - 24,840 - - - -



60-843-895 - Zero Turn Lawn Mower



60-843-895 - Zero Turn Lawn Mower



60-844-871 - Angus Rec Center Gym Baffles, Curtain and Stereo

Project Number 60-844-871

Title

Angus Rec Center Gym Baffles,

Lock Status

Unlocked

Asset Type

8320 - Renovations /

Improvements

Department

60-844 - Capital - Community Buildings

Curtain and Stereo

Year

2022

Start Date

2022-01-01

Completion Date

2022-12-31

Identified

Manager

Regions Description **Partner**

To replace existing old sound baffles, gym stereo and add a theatre curtain to gym stage.

Comments Justification The current gymnasium lacks some amenities that user groups require.

The existing sound baffles are insufficient, outdated and occupy additional wall and ceiling space than required. The gym

stereo does not have proper auxiliary inputs for user groups to use. The gym stage does not have curtain that user groups can open and close the stage. These enhancements will increase the overall appearance and value of the facility that is rented out.

Scenario Details

Budget Year

Name

60-844-871 - Angus Rec Center

Lock Status

Active

Unlocked

Gym Baffles, Curtain and Stereo: Main

Project Status

New Budget Preparation

Yes

Description

Comments

Justification

Annual Totals

Year	
2022	

Total Expenditure	Total Funding Source	Difference
40,320	40,320	-
40,320	40,320	_

Prior Year Comparison

GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4940 - Contribution from Taxation	-	. "	40,320
Total Funding Source			40,320
Expenditure			
8060 - Equipment	P4	_	40,320
Total Expenditure		_	40,320

Budget Details

GL Accounts	Comments	Subtotals 2022 Budget
Funding Source		
49 - Internal Revenue		
4940 - Contribution from		40,320
Total		40,320
Total Funding Source		40,320

Expenditure

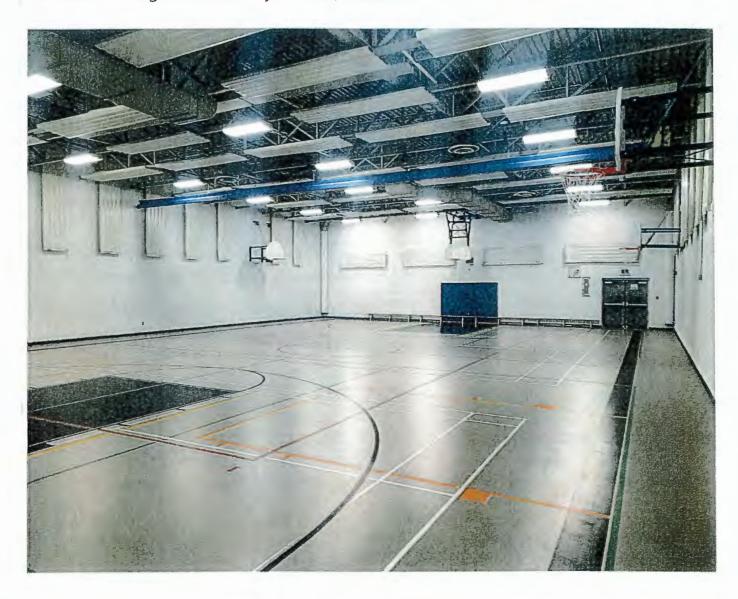
80 - Capital Expenditures

8060 - Equipment

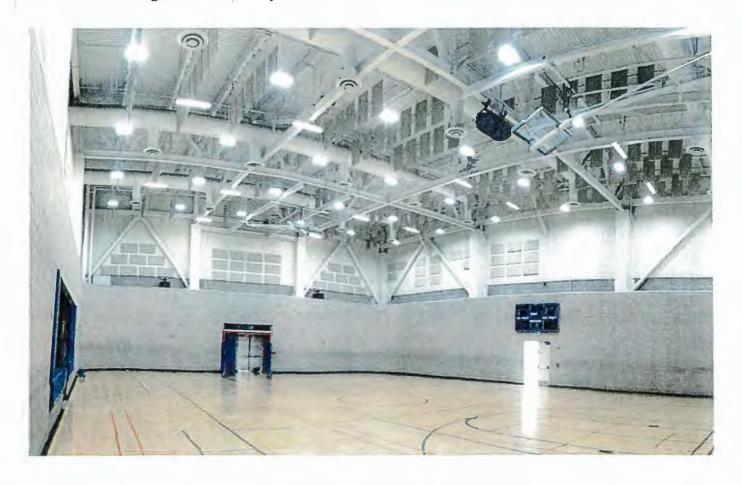
40,320

Total	40,320
Total Expenditure	40,320
Net Total	P

Operating Impact								
GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
6098 - Transfer to Capital		Gym Baffles, Curtain and stereo	-	40,320	-	` _	-	-

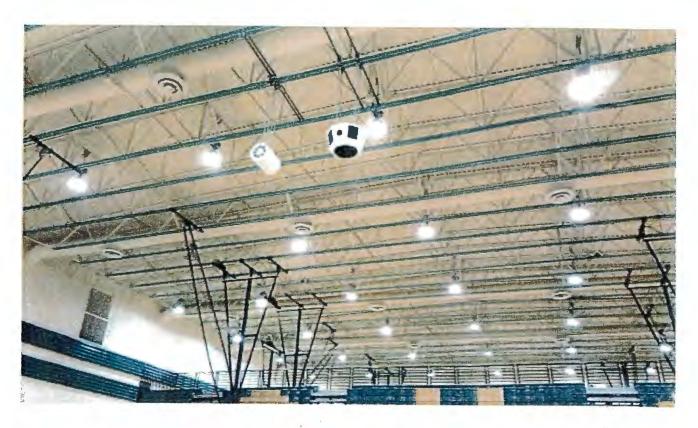


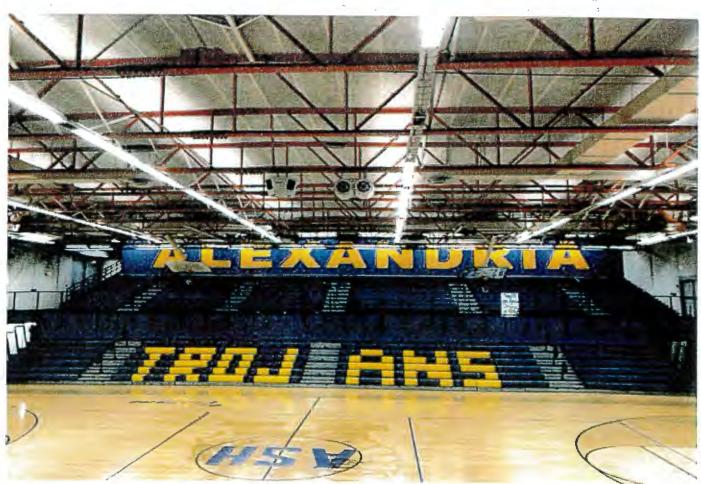














Township of Essa 2022 Approved Capital Budget Summary

Project Funding

	Project Code	Total Budget	Previously Approved Funding	2022 Budget Request	Taxation	Trade In (surplus Equip)	User Fees	DC's	Reserve	Grants Gov't fundng	Source	Total
Administration		onderwice the Control of Control of Control			NOT DEFINITE FOR WHICH THE VIOLENCE PROVIDES A PROPERTY OF THE VIOLENCE PROVIDES A PROPERTY OF THE VIOLENCE PROVIDES AND A VIO	Challenge of Allenge was a sense of a sense	PARTODIA PARTODIA DEL CONTROLO PARTO	www.ma.ey/am.alcodes/areas/colorina				
Administration Building Digital Sign	43-802-890	\$35,000)	\$35,000	\$10,000				\$25,000		Special Projects	\$35,000
Total for Administration:		\$35,000	\$0	\$35,000	\$10,000	\$0	\$0	¢c	\$25,000	\$0		¢2E,000

T1.9

⁷43-802-890 - Admin Building Digital Signage

Project Number 43-802-890

Title

Admin Building Digital Signage

Lock Status

Locked

Asset Type

8010 - General Government Use

Department

43-802 - Capital - Administrator's Office

Year

2022

Start Date

2022-01-01

Completion

Identified

Manager

Date **Partner**

Regions

Description

New Digital Sign at the Township Administration Building

Comments

LED full colour digital sign with software that displays on both sides of the sign. Cost of work includes wiring and site

Justification

Sign will aid in the communications between the Township and it's residents.

Scenario Details

Budget Year

Name

43-802-890 - Admin Building

Lock Status

Parent Locked

Project Status

New Budget Preparation

Digital Signage: Main

Active

Yes

Description

Comments

Justification

Annual Totals

Year	

2022

Difference	Total Funding Source	Total Expenditure
-	35,000	35,000
	35.000	35,000

Prior Year Comparison

•			
GL Account	Percent Change	2021 Amount	2022 Amount
Funding Source			
4940 - Contribution from Taxation	-	-	10,000
4950 - Contribution from Reserves	-	_	25,000
Total Funding Source		-	35,000
Expenditure			
8060 - Equipment	-	-	35,000
Total Expenditure		-	35,000

Budget Details

GL Accounts	Comments	GL Account Subtotals	2022 Budget
Funding Source			
49 - Internal Revenue			
4940 - Contribution from			10,000
4950 - Contribution from			25,0 0 0
Total		•	35,000
Total Funding Source		•	35,000

Expenditure

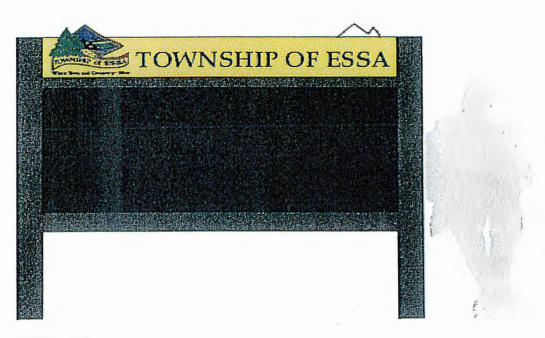
80 - Capital Expenditures

⁷43-802-890 - Admin Building Digital Signage

8060 - Equipment	35,000
Total	35,000
Total Expenditure	35,000
Net Total	- -

Operating Impact								
GL Account	Fund	Description	FTE	2022	2023	2024	2025	2026
4950 - Contribution from Reserves		Digital Signage - Special Projects	_	25,000	-	-	_	_
6098 - Transfer to Capital		Digital Signage - Taxation	-	10,000	-	-	-	p=4
6098 - Transfer to Capital		Digital Signage - Reserve	_	25,000	_		-	_

43-802-890 - Ad min Building Digital Signage



Option 2

-75"x38" double sided P6 LED display [outdoor full colour 9000 nits] *full video, text shading,

graphics etc.] -hard wired -Finished with steel fabricated structure which mounts onto threaded lags set in concrete.

-Static non-lit upper double faced sign with COPY and small township logo

Estimate for above ground sign as shown, includes LED hookup from provided hydro and C5 cable (option for veireless transmission to sign)
Software training (free software, no monthly fees)

Price does mot include excavation, footing or electrical trenching. This quote can be provided after a site visit if necessary.



Township of Essa 2022 Approved Budget

2022 Estimated schedule of Development Charges and Obligatiory Reserve Funds Based on Approved Budget

									Reserve Fund	ls	Unadjusted
		Balance	Estimated	Estimated	Estimated Balance	Investment	Development	Grants	Transfer to	Transfer to	Balance
Title	Account #	Dec 31/2020	DC's Rec'd	DC's for funding	Dec 31/21	Income	Fees		Capital Fund	Current Fund	Dec 31/22
Obligatiory Reserves											
Parks & Rec	50-80-002-060-3630	\$ 431,017.97			\$ 431,017.97	\$ 4,583.97					\$ 435,601
Brown's Line & Bridge											
(Willoughby Road)	50-80-002-060-3634	\$ 52.26			\$ 52.26	\$ 0.54				<u> </u>	\$ 52.
Federal Gas Tax	50-80-002-060-3635	\$ 1,971,135.91		\$ (1,961,726.00)				\$ 639,578.82			\$ 924,491.
OCIF	50-80-002-060-3636	\$ 1,012,837.00	\$ 516,692.00	\$ (1,500,000.00)	\$ 29,529.00	\$ -		\$ 516,692.00	\$ 535,000.00		\$ 11,221.
	Total Obligatiory Reserves	\$ 3,415,043.14	\$ 1,828,135.00	\$ (3,461,726.00)	\$ 1,781,452.14	\$ 4,644.51	\$ -	\$ 1,156,270.82	\$ 1,571,000.00	\$ -	\$ 1,371,367.
Development Charges											
Administration-Growth	50-80-002-050-3650	\$151,074	\$2,706		\$128,073	\$1,843	\$863			\$19,393	\$111,
Police	50-80-002-050-3651	\$237,290	\$3,752		\$241,042	\$2,497	\$1,255				\$244,7
Protection - Fire	50-80-002-050-3652	\$1,071,391	\$133,838	-\$250,000	\$955,229	\$9,395	\$124,443		\$100,000		\$989,0
Roads & Related Service	50-80-002-050-3654	\$6,807,267	\$540,683	-\$550,000	\$6,797,950	\$63,313	\$477,370		\$638,000	\$90,000	\$6,610,6
Public Works & Fleet	50-80-002-050-3655	\$61,256	\$39,858		\$101,114	\$4,158	\$35,700				\$140,9
Park Development & Facilities	50-80-002-050-3657	\$4,609,647	\$171,676		\$4,604,523		\$124,050		\$36,000		\$4,740,1
Libraries	50-80-002-050-3658	\$21,713	\$21,126	-\$16,600	\$26,239	\$176	\$20,950		\$7,617	\$9,000	\$30,7
Angus Water	50-80-002-050-3660	\$2,205,981	\$92,499		\$2,298,480	\$21,384	\$71 <u>,</u> 115				\$2,390,9
Sewer	50-80-002-050-3662	\$6,020,677	\$106,139		\$6,126,816	\$62,719	\$43,420				\$6,232,9
Thornton Water	50-80-002-050-3664	\$302,001	\$22,006	-\$275,000	\$49,007	\$2,454	\$19,552		\$70,000	\$0	\$1,0
	Total DC's	\$21,488,297	\$1,134,283	-\$1,294,107	\$21,328,473	\$215,564	\$918,718	\$0	\$851,617	\$118,393	\$21,492,7
		\$ 24,903,340.35	\$ 2,962,418.00	\$ (4,755,833.00)	\$ 23,109,925.35	\$ 220,208.32	\$ 918,718.00	\$ 1,156,270.82	\$ 2,422,617.00	\$ 118,393.00	\$ 22,864,112

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Townsh_{ir} of Essa 2022 Approved Budget

Township of Essa Estimated 2022 Schedule of Reserves and Reserve Funds Based on Approved Budget

Reserves		Es	timated Balance	In	nterest for Hydro	R	Repayment	Tra	ansfer From	Т	ransfer to	Re	edistribution		Estimated Balance
Account #	Description		Dec 31/2021	ě	& Water Sewer		(SS.4.2)	Curr	ent Revenues		Capital	(operating)		Dec 31/2022
00 00 000 000 0540	B : 10 - 1	_	470 707											_	470 707
02-80-002-060-3548	Project Carry Forward	\$_	176,737						0.10.000			_		\$	176,737
02-80-002-060-3549	Infrastructure Renewal	\$	552,435					\$	349,883			├		\$	902,318
02-80-002-060-3550	Working Capital	\$	1,673,321	_						_		_		\$	1,673,321
02-80-002-060-3551	Urban Standards	\$	361,395	-						_		-		\$	361,395
02-80-002-060-3552	Uncollectable	\$	19,159							_		-		\$	19,159
02-80-002-060-3553	Continginencies	\$	37,372	<u> </u>				_	110.000		05.000	<u> </u>		\$	37,372
02-80-002-060-3554	Special Projects	\$	2,923,607	<u> </u>				\$	119,262	\$	25,000	_		\$	3,017,869
02-80-002-060-3555	Parks & Recreation	\$	400.000	_				\$	25,000			_		\$	25,000
02-80-002-060-3556	Policing	\$	109,903								20.050			\$	109,903
02-80-002-060-3557	Capital Equipment /Roads	\$	38,253							\$	38,253		_	\$	
02-80-002-060-3558	Thornton Arena	\$_												\$	
02-80-002-060-3559	Fire Department	\$	150,000											\$	150,000
02-80-002-060-3561	Fire Dept. Training	\$_	53,286	<u>_</u>								\$		\$	40,286
02-80-002-060-3562	Future Enforce Build Code Act	\$	1,022,667									\$	205,676	\$	816,991
02-80-002-060-3563	Federal Gas Tax	\$												\$	-
02-80-002-060-3565	Riverbank Restoration	\$	74,504											\$	74,504
02-80-002-060-3570	Project Grants	\$	19,375							\$	19,375			\$	-
02-80-002-060-3571	Excess Election Funds	\$	36,203									\$_	36,000	\$	203
02-80-002-060-3572	Trail	\$	2,086											\$	2,086
02-80-002-060-3573	Fishing Parks	\$												\$	-
02-80-002-060-3574	One Time Special Funding (COVID)	\$	305,400				41-11-					\$	305,400	\$	<u>-</u>
02-80-002-060-3580	Sale of Thornton Hydro	\$	35,677	\$										\$	35,677
	Subtotal:	\$	7,591,379	\$	-			\$	494,145	\$	82,628	\$	560,076	\$	7,442,820
02-80-002-060-3590	Water Rate Stabilization	\$	906,345					\$	126,647					\$	1,032,992
02-80-002-060-3592	Water Infrastructure	\$	3,317,776	\$	-	\$	153,777		_					\$	3,317,776
02-80-002-060-3593	Sewer Rate Stabilization	\$	805,776									\$	56,305	\$	749,471
02-80-002-060-3595	Sewer Infrastructure	\$	563,032	\$										\$	563,032
	Total:	\$	13,184,308	\$	_	\$	153,777	\$	620,792	\$	82,628	\$	616,381	\$	13,106,091
Reserve Funds		Est	timated Balance		Investment			Tra	ansfer From	Tr	ansfer to		Redistribution		Balance
Account #	Description		Dec 31/2021		Income			Cur	rent Revenues		Capital	(0	operating)		Dec 31/2022
50-80-002-060-3632	Water Levies	\$	56,787	\$	604									\$	57,391
50-80-002-060-3633	Sewer Levies	\$	104,336	\$	1,110									\$	105,446
55-80-002-060-3540	Library Reserves	\$	25,194					\$	7,438	\$	25,965			\$	6,667
60-80-002-060-3665	Cemetery Future Care & Maintenance	\$	7,157									\$	-	\$	7,157
60-80-002-060-3699	Business Improvement Area	\$	19,201					\$	3,000			\$	-	\$	22,201
		\$	212,675	\$	1,714			\$	10,438	\$	25,965	\$	-	\$	198,862
Total Reserves and Reserve	e Funds	\$	13,396,983	\$,714	\$	153,777	\$	631,230	\$	108,593	\$	616,381	\$	13,304,953

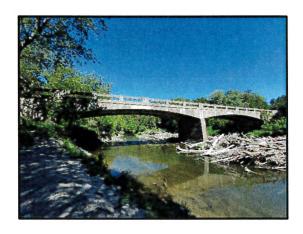
2



2021 OSIM Bridge and Culvert Inspection Program

The Township of Essa

D.M. Wills Project Number 21-9264



D.M. Wills Associates LimitedPartners in Engineering, Planning and Environmental Services Peterborough

September 2021

Prepared for: The Township of Essa

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Table 1 – Additional investigation required								
Table 1 – Additional investigation required								
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Appendix E - Structure Remaining Useful Life	Арре	endix C	_	Complete List of Rehabilitation Needs (10 Year Plan)				
	Appe	endix D	-	Inventory Replacement Value				
	Appe	endix E	-	Structure Remaining Useful Life				
	Appe	endix F	-	OSIM Inspection Forms				



1.0 OSIM Bridge and Culvert Inspections

D.M. Wills Associates Limited (Wills) was contracted by the Township of Essa (the Township) to complete detailed visual inspections of their structure inventory in accordance with the Public Transportation and Improvement Act. Specifically, Ontario Regulation 104/97 'Standards for Bridges' made under the Act requires that:

"The structural integrity, safety and condition of every bridge shall be determined through the performance of at least one inspection in every second calendar year under the direction of a professional engineer and in accordance with the Ontario Structure Inspection Manual ..."

Wills completed the detailed visual inspections of thirty-one (31) structures on behalf of the Township in 2021. An inventory of all bridges and culverts inspected is provided in **Appendix A.** During completion of the bridge inspections, each structural element was measured and the condition was assessed in accordance with the OSIM reporting format. The inspection forms (OSIM format) are provided in **Appendix E.**

2.0 Routine Bridge Maintenance Requirements

Appendix B identifies the Maintenance Needs for the bridge and culvert inventory. The list is not priority based and it is assumed that the Township's Public Works staff will perform all necessary maintenance on an intermittent basis, as resources are available and as soon as possible for items noted as urgent. The Maintenance Needs are a checklist of works that should be completed and monitored by Township staff on a regular basis. The Township of Essa should strive to ensure that all maintenance items are addressed within one (1) year.

The maintenance needs for the roadway bridges and culverts are divided into categories for designation purposes. The maintenance activities can be easily grouped into work order tasks for completion and assigned to Township work crews accordingly. If internal resources are not available to complete the maintenance activities, the Township should consider contracting the necessary labour, equipment and materials to complete the work.

As maintenance activities are completed or additional maintenance needs are identified, the Maintenance Needs lists should be kept up-to-date such that management staff can direct work accordingly.

3.0 Additional Investigations

During completion of the 2021 OSIM structure inspections, one (1) bridge structure was identified for follow up engineering investigations to determine the scope of work required to repair / rehabilitate the structure, summarized in **Table 1**.



Table 1 – Additional investigation required

Urgency	Year	Cost	Investigation Type	Bridge No. – Location
Urgent	2021	\$5,000	Structure Evaluation	07 – Colwell Bridge

Table 3 (Recommended 10-Year Capital Bridge and Culvert Program) on the following page does not include the cost of the additional investigations.

4.0 Structure Inventory Valuation

Total replacement value of the Town's structures is \$ 45,590,700 (\$2021) which is summarized in Table 2.

Refer to **Appendix D** and **E** for a detailed list of costs and remaining useful life by structure.

Table 2 – Inventory Replacement Value Summary

Structure Category	Unit Costs
Roadway Bridges	\$ 36,366,200
Roadway Culverts	\$ 5,844,000
Pedestrian (Trail) Bridges	\$ 3,380,500
Total Replacement Value (\$2021)	\$ 45,590,700

5.0 10-Year Capital Bridge and Culvert Program

Of the thirty-one (31) bridges and culverts inspected, seventeen (17) structures require some form of repair, rehabilitation and / or replacement over the next 10 Year period. The urgency of rehabilitation varies based on the condition of individual bridge and culvert elements, therefore priority should be given to the rehabilitation of structures that exhibit advanced states of deterioration or have sustained serious structural damage.

The rehabilitation needs for the 10-Year Structure Rehabilitation Program are higher priority needs that are short-listed from all the current structure needs. Lower priority needs should be monitored throughout future inspection periods and their priority adjusted as necessary, however addressing these needs is not critical at this time.

A recommended 10-Year Capital Bridge and Culvert Program is presented in

Table 3 with a total estimated cost of \$12,057,400 (\$2021). Please refer to **Appendix C** for a complete list of all required rehabilitation measures.



Table 3 – Recommended 10-Year Capital Bridge and Culvert Program

Capital Budget Year	Structure No Name	Recommended Works	Estimated Costs (\$2021)
2022	CUL11 – 9 th Line Culvert CUL24 – 8 th Line Culvert CUL27 – 8 th Line Culvert	Excavate, Patch, Waterproof and Pave Deck Top Slab & Misc. Concrete Repairs	\$ 490,000
2023	BR15 – 5 th Sideroad Bridge	Major Rehabilitation	\$ 789,000
2024	BR16 – Louis E. Truax Bridge	Major Rehabilitation	\$ 821,500
	CUL26 – 8 th Line Culvert	Replace Culvert	\$ 332,500
2025	PED30 – Cookstown Trail PED31 – Cookstown Trail PED32 – Cookstown Trail	Minor Rehabilitations (Timber)	\$ 156,000
2026	CUL13 – 6 th Line Culvert	Replace Culvert	\$ 736,500
2027	CUL14 – 5 th Line Culvert	Replace Culvert	\$ 761,000
2028	BR09 – 5 th Line Bridge	Replace Bridge	\$ 3,966,400
2029	BR08 – 8 th Line Bridge PED29 – Cookstown Trail	Replace Bridge Structural Steel Recoating	\$ 754,500 \$ 110,000
2030	BR06 – King Street Bridge	Replace Bridge	\$ 2,275,500
BR03 – 30 th Sideroad Bridge BR04 -5 th Line Bridge		Replace Bridge Minor Rehabilitation	\$ 783,500 \$ 81,000
		10 YR. TOTAL:	\$ 12,057,400

In order to fund (and smooth) the above noted 10 Year Capital Program, it is recommended to set up a Bridge Reserve Fund in the amount of \$1,200,000 per year. The accumulation in early years will allow for the Major Replacements (2028) to be fully funded. The Reserve Fund will also allow for unforeseen underruns or bridge related expenditures to be fully funded throughout the 10 Year Capital Program.



6.0 Closure

D.M. Wills Associates Limited completed the Township of Essa 2021 OSIM Structure Inspection program under the supervision of David Bonsall, P.Eng.

The Recommended 10-Year Capital Program is provided to ensure that The Township of Essa continues to invest in the bridge asset class with a goal to maintain a minimum maintenance standard for all structures. The projects listed above represent the best opportunity for the Township to improve overall structure inventory condition.

The contents of this Summary Report shall be read in conjunction with the detailed OSIM Inspection Report for each structure. The Summary Report is intended to be a concise summary of the individual OSIM Reports; however the detailed (individual) OSIM Reports must be consulted to verify accuracy of any information contained within the Summary Report.

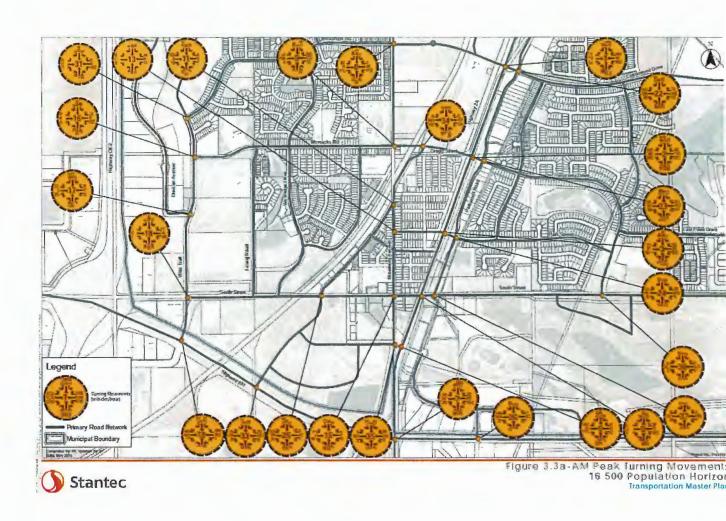
All reports are based upon the visual condition observed on the date of inspection. All of which is respectfully submitted,

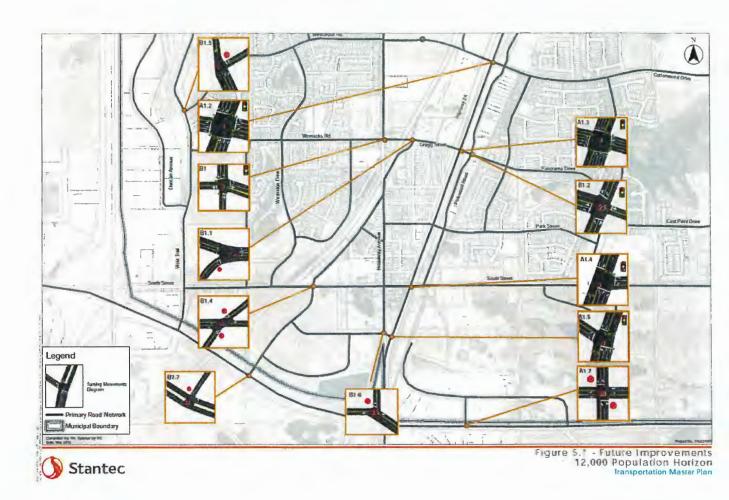
David Bonsall, P.Eng. Manager / Structural Engineering

Angus Transportation Master Plan & Trails Master Plan Deliverables

- Develop and maintain a Synchro/Visum/Vissim traffic forecasting model
- develop guidelines for Traffic Studies to address the impact on the transportation network of emergent development proposals and make recommendations as to when Traffic Study should be required by the Town. Develop an appropriate Traffic Impact template to be followed by proponents of development proposals and provide a list of transportation planning software programs available that are compatible with the Visum/Vissim/Synchro model to ensure proper intersection upgrades through a cost sharing approach for future development
- Determine the existing traffic volumes and estimate future traffic volumes for a population of approximately 24,000 based upon existing land use patterns and the future development of the settlement lands. Assess those volumes on short term (5 year), medium term (15 years) and long term (25 years) growth horizons and identify improvements required to meet those growth periods.
- Provide a commentary on the potential future impact on urban roadways resulting from the development and implementation of Autonomous Vehicles.
- Review and update the hierarchy of the existing road network for current and future conditions.
- Review the undeveloped areas within the current Town boundary with respect to the existing road network and undertake a connectivity analysis and make recommendations in regard to improving road access to these areas.
- Review the existing and future roadway network from an active transportation perspective and make recommendations that would encourage increased engagement in active transportation by Town residents and visitors.

- Develop traffic calming design guidelines describing and illustrating traffic calming tools and mechanisms, the efficacy of each, the most appropriate applications for each, and a relative cost / benefit for each.
- Establish several Public Engagement sessions & Council Engagement sessions to present draft and to address issues related to transportation planning (such as Parking Analysis (on street parking issues).....
- Potential Rural Road revision will be provisional based on the available budget
- Prepare short/medium/long term capital projects schedules, based on criticality (criticalities of projects are to be assessed on probability of failure, consequence of failure and future demand), associated with capital and operational (if required) cost estimate based on conceptual designs & contingency allowance to all construction cost estimates to reflect market escalation.
- Potential Transit Circulation approach (if Council wishes)





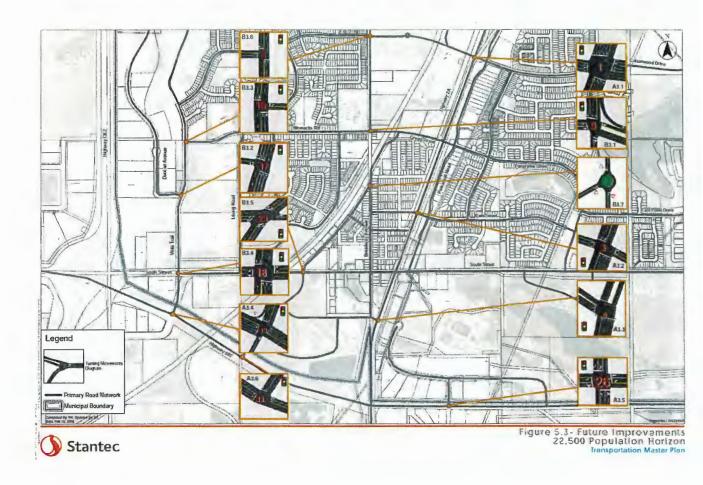




Figure 3.8 Analyzed Intersections – 2025



Figure 3.14 2035 Improvements

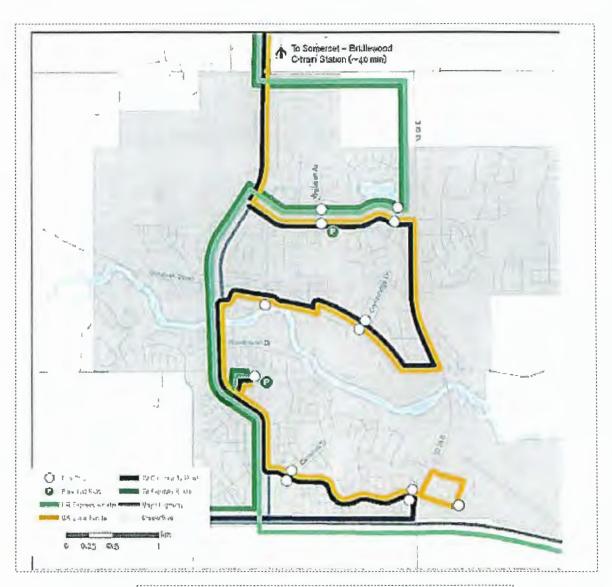


Figure 8.1 Regional Transit Route

